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About Us - Eternally Grateful Coaching



Eternally Grateful Coaching is a Baltimore based mindset coaching company. We offer custom corporate and individualized coaching classes and training workshops. Our mission is to empower clients with a proven, practical approach to personal and/or career development through mindset coaching in order to better shape one's thoughts and skills to achieve success in all areas.



Change Your Mindset.....Change Your Life

Training Classes and Workshops include copies of student guides, exercise files, power point slide decks, and reference guides.



For more information on our workshops please contact:

Trenessa Coffey Annibal, MBA, MA
Motivational Speaker/Mindset Coach
443. 514. 5174
Eternally Grateful Coaching
Eternallygratefulcoaching@gmail.com
facebook.com/EternallyGratefulCoaching/



Administrative Skills

Administrative Office Procedures

Administrative office procedures may not be glamorous, but they are essential to the success of any enterprise. A well run office reduces miscommunications and helps to eliminate common errors. By making the administrative office a priority, you will establish clear policies and procedures with employee understanding and buy-in, which ensures that your work environment runs smoothly.

With our Administrative Office Procedures workshop, participants will understand how an Administrative Office Procedure binder demonstrates professionalism and efficiency in an organization or office setting. It is also a marvelous instrument for quick reference and utilization. Strategies and procedures are a vital connection between the company's vision and its everyday operations.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Why Your Office Needs Administrative Procedures

- #Business Continuity
- #Succession Planning
- #Internal and External Audit Requirements
- #Recovery Planning
- #Case Study
- #Module Two: Review Questions

Module Three: Gathering the Right Tools

- #Binder
- #Section Divider
- #Sheet Protectors
- #Cover to Cover Binders
- #Case Study
- #Module Three: Review Questions

Module Four: Identifying Procedures to Include

- #Tracking Tasks for Some Days
- #Reach Out to Other Employees for Feedback/Ideas
- #Write Down Daily Tasks
- #Keep Track Using a Spreadsheet
- #Case Study
- #Module Four: Review Questions

Module Five: Top Five Procedures to Record

- #Use a Template to Stay Consistent from Track to Track
- #Be as Detailed as Possible
- #Use Bullet Points Instead of Paragraphs
- #Ask Someone to Execute the Procedure
- #Case Study
- #Module Five: Review Questions

Module Six: What to Include in Your Binder (I)

- #Phone Etiquette
- #Business Writing
- #Effective Time Management
- #Creating Meeting Arrangements
- #Case Study
- #Module Six: Review Questions

Module Seven: What to Include in Your Binder (II)

- #Policy on Absences
- #Breaks
- #Salaries
- #Benefits
- #Case Study
- #Module Seven: Review Questions

Module Eight: Organizing Your Binder

- #Create a Table of Contents
- #List Each Section (e.g. Accounting)
- #List Procedures in that Section
- #Keep Binder Updated with any New Changes
- #Case Study
- #Module Eight: Review Questions

Module Nine: What Not to Include in the Procedure Guide

- #Passwords
- #Identify Other Confidential Information Via Your Employer
- #Store Information in a Separate Folder Outside of the Guide
- #Find a Secure Location to Store
- #Case Study
- #Module Nine: Review Questions

Module Ten: Share Office Procedure Guide

- #Give Guide to Boss/Executive to Review
- #Inform Office Personnel of Procedure Guide
- #Place Guide in a Visible Area
- #Allow Office Personnel to Express Improvements/Updates if Needed
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Successfully Executing the Guide

- #Create a One Hour Meeting/Seminar for Employees
- #Stay Consistent with Procedures
- #Make Employees Aware of any Updated Changes
- #Keep Open to Improvements
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Administrative Support

Having effective administrative skills are essential in today's work environment. Being organized, punctual, and effective in your communication skills, both written and verbal are crucial if you want to achieve your goals in any endeavor you pursue. Think of it. The current business environment is filled with many sources of information, and you have to take that information and analyze it, prioritize it, and process it to the extent where value is achieved for the organization. Good administrative skills reduce the risk of "things falling through the cracks." Great administrative skills create exponential results that spot potential problems, overcome obstacles, and leverage resources effectively.

In this course, you will learn the core skills that will help you use your resources efficiently, manage your time wisely, communicate effectively, and collaborate with others skillfully. The practices presented in this module will take time to root into your daily work routine. However, making the commitment to consistently apply the concepts every day is the key to changing and adopting new behaviors in a short amount of time.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Getting Organized (I)

- #Dealing with Email
- #Managing Electronic Files
- #Keeping Track of the Paper Trail
- #Making the Most of Voice Mail

Module Three: Getting Organized (II)

- #Keeping Your Workspace Organized
- #Using a To-Do Book
- #The Extra Mile: Adding Project Management Techniques to Your Toolbox

Module Four: Managing Time

- #Managing Your Time
- #Keeping Others on Track
- #Maintaining Schedules

Module Five: Getting It All Done On Time

- #Prioritizing
- #The Secret to Staying on Track
- #Goal Setting

Module Six: Special Tasks

- #Planning Small Meetings
- #Planning Large Meetings
- #Organizing Travel

Module Seven: Verbal Communication Skills

- #Listening and Hearing: They Aren't the Same
- #Asking Questions
- #Communicating with Power

Module Eight: Non-Verbal Communication Skills

- #Body Language
- #The Signals You Send to Others
- #It's Not What You Say, It's How You Say It

Module Nine: Empowering Yourself

- #Being Assertive
- #Resolving Conflict
- #Building Consensus
- #Making Decisions

Module Ten: The Team of Two

- #Working with Your Manager
- #Influencing Skills
- #What to Do in Sticky Situations

Module Eleven: Taking Care of Yourself

- #Ergonomic
- #Stress Management
- #Dealing with a Heavy Workload

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Archiving and Records Management

Every organization is responsible for maintaining records. The ability to create, organize, and maintain records and archives is essential to success. Correct records keeping will not only offer liability protection; it will also increase efficiency and productivity. To put it simply, maintaining records and archives will improve the bottom line.

With our Archiving and Records Management workshop your participants will know how to classify records, define and maintain different systems, and develop a keen understanding of the importance of records management.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding Records

- #What is Records Management?
- #Defining Records
- #Archives vs. Records
- #Life Cycle
- #Case Study
- #Module Two: Review Questions

Module Three: Management of Records

- #What Is and Is Not a Record?
- #Record Programs
- #Management of Systems
- #Developing Standards
- #Case Study
- #Module Three: Review Questions

Module Four: Context I

- #Techniques for Analyzing Records
- #Collecting Information
- #Organizational Needs
- #Legal Demands
- #Case Study
- #Module Four: Review Questions

Module Five: Context II

- #Routine Process
- #Creative Process
- #System Analysis
- #Records Survey
- #Case Study
- #Module Five: Review Questions

Module Six: Classification

- #Functionality
- #Prioritize
- #Assess and Review
- #Develop a Tool
- #Case Study
- #Module Six: Review Questions

Module Seven: Paper-Based Systems

- #Arranging and Grouping
- #Building Files
- #Elementary & Intermediate
- #Metadata
- #Case Study
- #Module Seven: Review Questions

Module Eight: Electronic Records

- #Classifying
- #Folders and Directories
- #Groupings
- #Metadata
- #Case Study
- #Module Eight: Review Questions

Module Nine: Hybrid Systems

- #Routine Processes
- #Creative Processes
- #Design
- #Limitations
- #Case Study
- #Module Nine: Review Questions

Module Ten: Appraisals & Systems

- #Taxonomy of Values
- #Macro Appraisal
- #Strategy & Criteria
- #Document & Review Decisions
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Record Maintenance

- #Paper
- #Electronic
- #Create Archives
- #Conversion
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Basic Bookkeeping

Numbers! Numbers! Numbers! Wherever you go, you are bound to see them. On addresses, license plates, phones, prices, and of course, money! Numbers connect us all to each other in many more ways than we might imagine. Essentially, our world revolves around numbers.

Some of us enjoy dealing with numbers while others may have a fear of them, or even a phobia. For those of you who have already recognized and appreciate the impact that numbers actually have on just about everything, you deserve a cookie. Welcome to Basic Bookkeeping!

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Basic Terminology (I)

Balance Sheet

- #Assets
- #Liabilities
- #Equity
- #Income Statement
- #Revenue
- #Cost of Goods Sold
- #Expenses
- #Accounting Period
- #Review

Module Three: Basic Terminology (II)

- #Accounts Receivable
- #Accounts Payable
- #Depreciation
- #General Ledger
- #Interest
- #Inventory
- #Journals
- #Payroll
- #Trial Balance
- #Review

Module Four: Accounting Methods

- #Cash Method
- #Accrual Method
- #Differences between Cash and Accrual
- #Module Four: Review Questions

Module Five: Keeping Track of Your Business

- #Accounts Payable
- #Accounts Receivable
- #The Journal
- #The General Ledger
- #Cash Management
- #Module Five: Review Questions

Module Six: Understanding the Balance Sheet

- #The Accounting Equation
- #Double-Entry Accounting
- #Types of Assets
- #Types of Liabilities
- #Equity
- #Module Six: Review Questions

Module Seven: Other Financial Statements

- #Income Statement
- #Cash Flow Statement
- #Capital Statement
- #Budget vs. Actual
- #Module Seven: Review Questions

Module Eight: Payroll Accounting / Terminology

- #Gross Wages
- #Net Wages
- #Employee Tax Withholding's
- #Employer Tax Expenses
- #Salary Deferrals
- #Employee Payroll
- #Employee Benefits
- #Tracking Accrued Leave
- #Government Payroll Returns/Reports
- #Review

Module Nine: End of Period Procedures

- #Depreciating Your Assets
- #Reconciling Cash
- #Reconciling Investments
- #Working with the Trial Balance
- #Bad Debt
- #Posting Adjustments and Corrections
- #Module Nine: Review Questions

Module Ten: Financial Planning, Budgeting and Control

- #Reasons for Budgeting
- #Creating a Budget
- #Comparing Budget to Actual Expenses
- #Module Ten: Review Questions

Module Eleven: Auditing

- #What is an Audit?
- #When and Why Would You Audit?
- #Internal
- #External
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Parking Lot
- #Action Plans and Evaluations

Business Writing

Writing is a key method of communication for most people, and it's one that many people struggle with. This workshop will give participants a refresher on basic writing concepts (such as spelling, grammar, and punctuation), and an overview of the most common business documents (such as proposals, reports, and agendas), giving you that extra edge in the workplace.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Working with Words

- #Spelling
- #Grammar
- #Creating a Cheat Sheet

Module Three: Constructing Sentences

- #Parts of a Sentence
- #Punctuation
- #Types of Sentences

Module Four: Creating Paragraphs

- #The Basic Parts
- #Organization Methods

Module Five: Writing Meeting Agendas

- #The Basic Structure
- #Choosing a Format
- #Writing the Agenda

Module Six: Writing E-mails

- #Addressing Your Message
- #Grammar and Acronyms

Module Seven: Writing Business Letters

- #The Basic Structure
- #Choosing a Format
- #Writing the Letter

Module Eight: Writing Proposals

- #The Basic Structure
- #Choosing a Format
- #Writing the Proposal

Module Nine: Writing Reports

- #The Basic Structure
- #Choosing a Format
- #Be guided by the:
 - #The purpose of the report
 - #The seniority of your readers
- #Writing the Report

Module Ten: Other Types of Documents

- #Requests for Proposals
- #Projections
- #Executive Summaries
- #Business Cases

Module Eleven: Proofreading and Finishing

- #A Proofreading Primer
- #How Peer Review Can Help
- #Printing and Publishing

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Collaborative Business Writing

Writing and communication skills have degraded with more and more people communicating through email and instant messaging. Developing writing skills is still important in the business world as creating proper documents (such as proposals, reports, and agendas), giving you that extra edge in the workplace.

The Collaborative Business Writing workshop will give your participants the knowledge and skills to collaborate with others and create that important document. Your participants will touch on the types of collaboration, and ways to improve them through certain tools and processes. These basic skills will provide your participants with that extra benefit in the business world that a lot of people are losing.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: What is Collaborative Business Writing?

- #Clarifying the Objective
- #Practical Writing Approaches
- #Collaborative Writing Strategies
- #Collaborative Writing Patterns
- #Case Study
- #Module Two: Review Questions

Module Three: Types of Collaborative Business Writing

- #Parallel Construction – ‘cut and paste’
- #Parallel Construction – ‘puzzle’
- #Sequential Summative Construction
- #Integrating Construction
- #Case Study
- #Module Three: Review Questions

Module Four: Collaborative Team Members

- #Team Leader Selection
- #Chief Editor Designation
- #Characteristics of Team Members
- #Ways to Build Collaborative Writing Team
- #Case Study
- #Module Four: Review Questions

Module Five: Collaborative Tools and Processes

- # Outlines and Storyboards
- # Collaborative Planning
- # Collaborative Revision
- # Collaborative Team Cohesion
- # Case Study
- # Module Five: Review Questions

Module Six: Setting Style Guidelines

- # Voice and Person
- # Format
- # Consistent Spelling of Commonly Used Words
- # Numbers as Words or Figures
- # Case Study
- # Module Six: Review Questions

Module Seven: Barriers to Successful Collaborative Writing

- # Hoarding
- # Innovation
- # Search
- # Knowledge Transfer
- # Case Study
- # Module Seven: Review Questions

Module Eight: Overcoming Collaborative Writing Barriers

- # Practicing T-shaped Management
- # Building Network of Alliances
- # Implementing Enablers
- # Assessing the Culture and Areas for Improvement
- # Case Study
- # Module Eight: Review Questions

Module Nine: Styles of Dealing with Conflict

- # Ensure that Good Relationships are the First Priority
- # Keep People and Problems Separate
- # Pay Attention to the Interests that are Being Presented
- # Listen First, Talk Second
- # Case Study
- # Module Nine: Review Questions

Module Ten: Tips for Successful Business Writing Collaboration

- # Determine Purpose
- # Formulate Outline and Organizational Format
- # Selection of Team Leader
- # Assign Writing Tasks and Associated Duties
- # Case Study
- # Module Ten: Review Questions

Module Eleven: Examples of Collaborative Business Writing

- # Writing Emails
- # Writing Reports
- # Writing Training Manuals
- # Writing Company Handbooks
- # Case Study
- # Module Eleven: Review Questions

Module Twelve: Wrapping Up

- # Words from the Wise
- # Review of Parking Lot
- # Lessons Learned
- # Completion of Action Plans and Evaluations
- # Recommended Reading

Executive and Personal Assistants

Being an Executive or Personal Assistant is a unique position that requires a variety of skills. Whether you are updating schedules, making travel arrangements, minute taking, or creating important documents all must be done with a high degree of confidentiality. Confidentiality is one of the most important characteristics for every assistant.

Our Executive and Personal Assistants workshop will show your participants what it takes to be a successful assistant. Participants will learn what it takes to effectively manage a schedule, organize a meeting, and even how to be a successful gatekeeper. Being an Executive or Personal Assistant takes a special skill set and this workshop will provide your participants with the necessary tools.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans and Evaluations

Module Two: Working with Your Manager

- #Adapting to Their Style
- #Anticipate Their Needs
- #Getting Your Responsibilities Defined
- #When to Take the Initiative
- #Case Study
- #Module Two: Review Questions

Module Three: Administrative Soft Skills

- #Social Intelligence
- #Basic Business Acumen
- #Office Management
- #Active Listening
- #Case Study
- #Module Three: Review Questions

Module Four: Effective Time Management

- #Calendar Management
- #Prepare for Changes and Surprises
- #Keeping Others On Track
- #Urgent/Important Matrix
- #Case Study
- #Module Four: Review Questions

Module Five: Meeting Management

- #Creating An Agenda
- #Keeping Minutes
- #Keeping the Meeting On Time
- #Variations for Large and Small Meetings
- #Case Study
- #Module Five: Review Questions

Module Six: Tools of the Trade (I)

- #Email Protocol
- #Office Machinery
- #Computer and Software Skills
- #Communication Skills
- #Case Study
- #Module Six: Review Questions

Module Seven: Tools of the Trade (II)

- #Phone and Voicemail Etiquette
- #Word Processing
- #Business Writing
- #Internet Research
- #Case Study
- #Module Seven: Review Questions

Module Eight: Being an Effective Gatekeeper

- #Filtering Data and Information
- #Learn to Say No
- #Dealing With Difficult People
- #Recognize the Tricks
- #Case Study
- #Module Eight: Review Questions

Module Nine: Organizational Skills

- #Prioritizing Your Workload
- #Goal Setting
- #Plan for Tomorrow, Today
- #Staying on Track
- #Case Study
- #Module Nine: Review Questions

Module Ten: Confidentiality Guidelines

- #Your Confidentially Duty
- #Be Diplomatic and Discreet
- #Keeping Data Secure
- #What To Do in Sticky Situations
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Special Tasks

- #Project Management
- #Trade Shows
- #Interacting with Clients
- #Social Media Management
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Meeting Management

You are on your first project and you have to organize and manage the project kick-off meeting. What do you do first? Do you create the agenda or the invitation list? How do you run a meeting? What preparation do you need? All of these are valid and real questions you, as the meeting manager, must address. There is no doubt about it. Meetings require skill and technique in order for the meeting to achieve its purpose. Disorganized and poorly managed meetings waste time and hurt your credibility as a meeting manager. Consistently leaving a poor impression with the attendees will haunt you if left unchecked.

This training course is designed to give you the basic tools you need to initiate and manage your meetings. You will learn planning and leading techniques that will give you the confidence to run a meeting that will engage your attendees and leave a positive and lasting impression. This is a hands-on workshop and your participation will help make it a valuable experience. Use this time to begin the process of developing your skills along with other participants who share the same desire to improve their meeting management skills.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Planning and Preparing (I)

- #Identifying the Participants
- #Choosing the Time and Place
- #Creating the Agenda

Module Three: Planning and Preparing (II)

- #Gathering Materials
- #Sending Invitations
- #Making Logistical Arrangements

Module Four: Setting up the Meeting Space

- #The Basic Essentials
- #The Extra Touches
- #Choosing a Physical Arrangement

Module Five: Electronic Options

- #Overview of Choices Available
- #Things to Consider
- #Making a Final Decision

Module Six: Meeting Roles and Responsibilities

- #The Chairperson
- #The Minute Taker
- #The Attendees
- #Variations for Large and Small Meetings

Module Seven: Chairing a Meeting (I)

- #Getting Off on the Right Foot
- #The Role of the Agenda
- #Using a Parking Lot

Module Eight: Chairing a Meeting (II)

- #Keeping the Meeting on Track
- #Dealing with Overtime
- #Holding Participants Accountable

Module Nine: Dealing with Disruptions

- #Running in and Out
- #Cell Phone and Pagers Ringing
- #Off on a Tangent
- #Personality Conflict

Module Ten: Taking Minutes

- #What are Minutes?
- #What do I Record?
- #A Take-Home Template

Module Eleven: Making the Most of Your Meeting

- #The 50 Minute Meeting
- #Using Games
- #Giving Prizes
- #Stuffed Magic

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Organizational Skills

Developing good Organizational Skill is an investment that will provide benefits for years. To be successful means to be organized. These skills will filter through all aspects of your participants professional and personal lives. Throughout this workshop your participants will be given the tools necessary in developing better Organizational Skills.

Through Organizational Skills your participants will encounter improved productivity, better management, and an overall increase in professional growth. Every day people waste numerous amounts of time looking for items. So stop looking for those important items, and start knowing where they are by getting organized.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: Remove the Clutter

- #Just Do It
- #You Don't Have to Keep Everything
- #Three Boxes: Keep, Donate, and Trash
- #A Place For Everything And Everything In Its Place
- #Case Study
- #Module Two: Review Questions

Module Three: Prioritize

- #Write It Down
- #Urgent/Important Matrix
- #Divide Tasks
- #80/20 Rule
- #Case Study
- #Module Three: Review Questions

Module Four: Scheduling Your Time

- # Have a Master Calendar
- # Setting Deadlines
- # Remove or Limit the Time Wasters
- # Coping With Things Outside of Our Control
- # Case Study
- # Module Four: Review Questions

Module Five: To Do Lists

- # Use a Day Planner
- # Finish What You Start
- # Focus on the Important
- # Do Quick Tasks Immediately
- # Case Study
- # Module Four: Review Questions

Module Six: Paper and Paperless Storage

- # Find a System that Works for You
- # Make it Consistent
- # Make it Time Sensitive
- # Setting up Archives
- # Case Study
- # Module Six: Review Questions

Module Seven: Organization Your Work Area

- # Keeping Items Within Arm's Reach
- # Only Have Current Projects on Your Desk
- # Arranging Your Drawers
- # Organize to Match Your Workflow
- # Case Study
- # Module Seven: Review Questions

Module Eight: Tools to Fight Procrastination

- # Eat That Frog!
- # Remove Distractions
- # Give Yourself a Reward
- # Break Up Large Tasks
- # Case Study
- # Module Eight: Review Questions

Module Nine: Organizing your Inbox

- #Setting up Delivery Rules
- #Folder and Message Hierarchy
- #Deal with Email Right Away
- #Flag and Highlight Important Items
- #Case Study
- #Module Nine: Review Questions

Module Ten: Avoid the Causes of Disorganization

- #Keeping Everything
- #Not Being Consistent
- #Not Following a Schedule
- #Bad Habits
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Discipline is the Key to Stay Organized

- #Stay Within Your Systems
- #Learn to Say No
- #Have Organization Be Part of Your Life
- #Plan for Tomorrow, Today
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Social Media Training for the Workplace

We are being flooded with Social Media invitations and updates. Web-based communication icons like Twitter, Facebook, YouTube, and LinkedIn are dominating the way we interact with each other. People are feeling the need to be updated at all times. It has become a time eater, and businesses are quickly becoming aware of the drain it can have on productivity. People love to share, but they need to know what is alright to share and what should not be sent out.

Understanding Social Media is about communicating the right way. We are beginning to communicate more through electronic means that face to face. Talking on a phone has been replaced more and more with SMS (texting.) Social media channels are becoming the main form of communication and your participants will realize how Social media and the Workplace can work together.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: What is Social Media?

- #Online Communities
- #User Created Content
- #Information Sharing
- #Communication Tools
- #Case Study
- #Module Two: Review Questions

Module Three: Defining Your Social Media Policy (I)

- #It Should be a Living Document
- #Choosing an Information Officer
- #What Can and Cannot Be Shared
- #Legal and Ethic Specifications
- #Case Study
- #Module Three: Review Questions

Module Four: Defining Your Social Media Policy (II)

- #New Hire Orientation
- #Let Common Sense Guide You
- #Nothing Offensive
- #Rules on Soliciting and Personal Posts
- #Case Study
- #Module Four: Review Questions

Module Five: Creating a Living Document

- #What is a Living Document?
- #How Often is it Revised?
- #Who Will be in Charge
- #Change Management
- #Case Study
- #Module Five: Review Questions

Module Six: Keeping an Eye on Security

- #Password Rules
- #Needs Constant Monitoring
- #Keeping Information Confidential
- #Protecting Intellectual Property
- #Case Study
- #Module Six: Review Questions

Module Seven: Rules to Follow When Posting (I)

- #Always Show Respect
- #Stop and Think Before You Post
- #Always be Honest
- #Never Discredit or Talk Ill of Competitors
- #Case Study
- #Module Seven: Review Questions

Module Eight: Rules to Follow When Posting (II)

- #Be Transparent
- #Act Like You Would in Real Life
- #Grammar and Spelling Still Counts
- #Never Post When You Are Angry
- #Case Study
- #Module Eight: Review Questions

Module Nine: Benefits of Social media

- #From Audience to Author
- #Builds Customer Loyalty
- #Speed and Flexibility in Communication
- #Two Way Communications
- #Case Study
- #Module Nine: Review Questions

Module Ten: The Pitfalls of Social Media

- #Bullying
- #Group Think
- #Trolling
- #Remember, It Is Out There Forever
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Listen to Your Customers

- #They Provide Great Feedback
- #It Makes Them Happy
- #Improves Your Brand
- #Improves Product Development
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Supply Chain Management

Supply Chain Management improves the coordination and relationship between Suppliers, Producers, and Customers. It must be kept at a high level of organization to be successful in today's global economy. Goods and services are now pieced together from all over the world, and this process can be hectic and complicated if not managed correctly.

With Supply Chain Management your company and employees will be on target to lower costs, improving efficiency, and increase customer satisfaction. This course will provide your employees with the understanding of how Supply Chain Management can improve and help almost any type of business.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: Why Supply Chain Management?

- #Customer Satisfaction
- #Improving Performance
- #Lowering Costs
- #Product Development
- #Case Study
- #Module Two: Review Questions

Module Three: Key Terms (I)

- #Procurement
- #Upstream and Downstream
- #Raw Material
- #Forecasting
- #Carrying Cost
- #Case Study
- #Module Three: Review Questions

Module Four: Key Terms (II)

- #Inventory
- #Order Generation
- #Order Taking
- #Order Fulfillment
- #Returns Management
- #Case Study
- #Module Four: Review Questions

Module Five: Three Levels of Supply Chain Management

- #Strategic level
- #Tactical level
- #Operational Level
- #Bullwhip Effect
- #Case Study
- #Module Five: Review Questions

Module Six: Five Stages of Supply Chain Management

- #Plan
- #Source
- #Make
- #Deliver
- #Return
- #Case Study
- #Module Six: Review Questions

Module Seven: The Flows of Supply Chain Management

- #The Product Flow
- #The Information Flow
- #The Finances Flow
- #Data Warehouses
- #Case Study
- #Module Seven: Review Questions

Module Eight: Inventory Management

- #Levels of Inventory
- #Just-In-Time Inventory
- #Keeping Accurate Records
- #Inventory Calculator
- #Case Study
- #Module Eight: Review Questions

Module Nine: Supply Chain Groups

- #The Suppliers
- #The Producers
- #The Customers
- #The Customer's Customer
- #Case Study
- #Module Nine: Review Questions

Module Ten: Tracking and Monitoring

- #Dashboard
- #RFID's
- #Alert Generation
- #Stock Keeping Unit (SKU):
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Supply Chain Event Management

- #Inventory Alerts
- #Supplier Alerts
- #Bottlenecking
- #Being Proactive
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Career Development

10 Soft Skills You Need

The meaning of Soft Skills can sometimes be difficult to describe. It can be that unique attribute or characteristic that facilitates great communication. It can be the special way that you show confidence in a challenging situation. These and other events can become more easily managed with this great workshop.

With our 10 Soft Skills You Need work shop your participants will begin to see how important it is to develop a core set of soft skills. By managing and looking at the way people interact and seeing things in a new light, your participants will improve on almost every aspect of their career.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: What are Soft Skills?

- #Definition of Soft Skills
- #Empathy and the Emotional Intelligence Quotient
- #Professionalism
- #Learned vs. Inborn Traits
- #Case Study
- #Module Two: Review Questions

Module Three: Soft Skill 1: Communication

- #Ways We Communicate
- #Improving Non-Verbal Communication
- #Listening
- #Openness and Honesty
- #Case Study
- #Module Three: Review Questions

Module Four: Soft Skill 2: Teamwork

- #Identifying Capabilities
- #Get Into Your Role
- #Learn the Whole Process
- #The Power of Flow
- #Case Study
- #Module Four: Review Questions

Module Five: Soft Skill 3: Problem Solving

- # Define the Problem
- # Generate Alternative Solutions
- # Evaluate the Plans
- # Implementation and Re-evaluation
- # Case Study
- # Module Five: Review Questions

Module Six: Soft Skill 4: Time Management

- # The Art of Scheduling
- # Prioritizing
- # Managing Distractions
- # The Multitasking Myth
- # Case Study
- # Module Six: Review Questions

Module Seven: Soft Skill 5 and 6: Attitude and Work Ethic

- # What Are You Working For?
- # Caring for Others vs. Self
- # Building Trust
- # Work Is Its Own Reward
- # Case Study
- # Module Seven: Review Questions

Module Eight: Soft Skill 7: Adaptability/Flexibility

- # Getting over the Good Old Days Syndrome
- # Changing to Manage Process
- # Changing to Manage People
- # Showing You're Worth Your Weight in Adaptability
- # Case Study
- # Module Eight: Review Questions

Module Nine: Soft Skill 8: Self-Confidence (Owning It)

- # Confident Traits
- # Self-Questionnaire
- # Surefire Confidence Building Tactics
- # Build Up Others
- # Case Study
- # Module Nine: Review Questions

Module Ten: Soft Skill 9: Ability to Learn From Criticism

- #Wow, You Mean I'm Not Perfect?
- #Listen With An Open Mind
- #Analyze and Learn
- #Clear the Air and Don't Hold Any Grudges
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Soft Skill 10: Networking

- #Redefining Need
- #Identifying Others' Interests
- #Reaching Out
- #When to Back Off
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations
- #Recommended Reading

Assertiveness And Self-Confidence

Self-confident and assertiveness are two skills that are crucial for success in life. If you don't feel worthy, and/or you don't know how to express your self-worth when communicating with others, life can be very painful. These skills will provide opportunities and benefits to your participants in their professional and personal lives.

The Assertiveness And Self-Confidence workshop will give participants an understanding of what assertiveness and self-confidence each mean (in general and to them personally) and how to develop those feelings in their day-to-day lives. These skills will encompass many aspects of your participant's lives and have a positive effect on all of them.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: What Does Self-Confidence Mean To You?

- #What is Assertiveness?
- #What is Self-Confidence?
- #The Four Styles

Module Three: Obstacles to Our Goals

- #Types of Negative Thinking
- #Case Study
- #Personal Application

Module Four: Communication Skills

- #Listening and Hearing: They Aren't the Same Thing
- #Asking Questions
- #Body Language

Module Five: The Importance of Goal Setting

- #Why Goal Setting is Important
- #Setting SMART Goals
- #Our Challenge to You

Module Six: Feeling the Part

- #Identifying Your Worth
- #Creating Positive Self-Talk
- #Identifying and Addressing Strengths and Weaknesses

Module Seven: Looking the Part

- #The Importance of Appearance
- #The Role of Body Language
- #First Impressions Count!

Module Eight: Sounding the Part

- #It's How You Say It
- #Sounding Confident
- #Using 'I' Messages

Module Nine: Powerful Presentations

- #What to Do When You're on the Spot
- #Using STAR To Make Your Case

Module Ten: Coping Techniques

- #Building Rapport
- #Expressing Disagreement
- #Coming to Consensus

Module Eleven: Dealing with Difficult Behavior

- #Dealing with Difficult Situations
- #Key Tactics

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Communication Strategies

For the better part of every day, we are communicating to and with others. Whether it's the speech you deliver in the boardroom, the level of attention you give your spouse when they are talking to you, or the look you give the cat, it all means something. This workshop will help participants understand the different methods of communication and how to make the most of each of them.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: The Big Picture

- #What is Communication?
- #How Do We Communicate?
- #Other Factors in Communication

Module Three: Understanding Communication Barriers

- #An Overview of Common Barriers
- #Language Barriers
- #Cultural Barriers
- #Differences in Time and Place

Module Four: Paraverbal Communication Skills

- #The Power of Pitch
- #The Truth about Tone
- #The Strength of Speed

Module Five: Non-Verbal Communication

- #Understanding the Mehrabian Study
- #All About Body Language
- #Interpreting Gestures

Module Six: Speaking Like a STAR

- #S = Situation
- #T = Task
- #A = Action
- #R = Result
- #Summary

Module Seven: Listening Skills

- #Seven Ways to Listen Better Today
- #Understanding Active Listening
- #Sending Good Signals to Others

Module Eight: Asking Good Questions

- #Open Questions
- #Closed Questions
- #Probing Questions

Module Nine: Appreciative Inquiry

- #The Purpose of AI
- #The Four Stages
- #Examples and Case Studies

Module Ten: Mastering the Art of Conversation

- #Level One: Discussing General Topics
- #Level Two: Sharing Ideas and Perspectives
- #Level Three: Sharing Personal Experiences
- #Our Top Networking Tips

Module Eleven: Advanced Communication Skills

- #Understanding Precipitating Factors
- #Establishing Common Ground
- #Using "I" Messages

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Creative Problem Solving

In the past few decades, psychologists and business people alike have discovered that successful problem solvers tend to use the same type of process to identify and implement the solutions to their problems. This process works for any kind of problem, large or small.

This workshop will give participants an overview of the entire creative problem solving process, as well as key problem solving tools that they can use every day.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: The Problem Solving Method

- #What is a Problem?
- #What is Creative Problem Solving?
- #What are the Steps in the Creative Solving Process?

Module Three: Information Gathering

- #Understanding Types of Information
- #Identifying Key Questions
- #Methods of Gathering Information

Module Four: Problem Definition

- #Defining the Problem
- #Determining Where the Problem Originated
- #Defining the Present State and the Desired State
- #Stating and Restating the Problem
- #Analyzing the Problem
- #Writing the Problem Statement

Module Five: Preparing for Brainstorming

- #Identifying Mental Blocks
- #Removing Mental Blocks
- #Stimulating Creativity

Module Six: Generating Solutions, Part One

- #Brainstorming Basics
- #Brainwriting and Mind Mapping
- #Duncker Diagrams

Module Seven: Generating Solutions, Part Two

- #The Morphological Matrix
- #The Six Thinking Hats
- #The Blink Method

Module Eight: Analyzing Solutions

- #Developing Criteria
- #Analyzing Wants and Needs
- #Using Cost/Benefit Analysis

Module Nine: Selecting a Solution

- #Doing a Final Analysis
- #Paired Comparison Analysis
- #Analyzing Potential Problems

Module Ten: Planning Your Next Steps

- #Identifying Tasks
- #Identifying Resources
- #Implementing, Evaluating, and Adapting

Module Eleven: Recording Lessons Learned

- #Planning the Follow-Up Meeting
- #Celebrating Successes
- #Identifying Improvements

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Developing Creativity

Children have an innate creative ability when they are born, but for some reason adults can lose it along the way. Your participants will move out of the mundane, be more curious, engage, and explore new ideas. Recognize creativity and be ready when it happens.

With our Developing Creativity course your participants will learn how to remove barriers that block or limit their creativity. They will improve their imagination, divergent thinking, and mental flexibility. Participants will learn mind mapping, individual brainstorming, and when to recognize and look for what inspires them to be more creative.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: What is Creativity?

- #Divergent Thinking
- #Problem Solving
- #Imagination and Inspiration
- #Something Out of Nothing
- #Case Study
- #Module Two: Review Questions

Module Three: Getting Inspired

- #Introspection
- #Read More
- #Removing the Mental Block
- #Art Inspires Art
- #Case Study
- #Module Three: Review Questions

Module Four: Beating Procrastination

- #Get Rid Of Clutter
- #Self-Imposed Limitations
- #Build on Small Successes
- #Don't Start at the Beginning
- #Case Study
- #Module Four: Review Questions

Module Five: Improving Your Creative Mind Set (I)

- #Open Mind
- #Do Not Judge
- #Positive Mind Set
- #Ask Why?
- #Case Study
- #Module Five: Review Questions

Module Six: Improving Your Creative Mind Set (II)

- #Make Associations
- #Keep a Journal
- #Question Assumptions
- #Creative Confidence it)
- #Case Study
- #Module Six: Review Questions

Module Seven: Curiosity

- #Spark Your Curiosity
- #Curiosity is the Engine of Creativity
- #Engage
- #Ask Open Ended Questions
- #Case Study
- #Module Seven: Review Questions

Module Eight: Take Risks

- #Be Confident
- #Scared to Fail?
- #Fake It Till You Make It
- # Afraid To Be Judged
- #Case Study
- #Module Eight: Review Questions

Module Nine: Think Like a Child

- #Daydream
- #Be Curious
- #Play Games
- #Experiment
- #Case Study
- #Module Nine: Review Questions

Module Ten: Environmental Factors

- #Work Area
- #Additional Environments
- #Get Enough Sleep
- #Variables
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Individual Brainstorming

- #Generate A Lot of Ideas
- #Mind Mapping
- #Visualization
- #Organize and Bring the Ideas Together
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Digital Citizenship

Our Digital Citizenship course will give your participants the guidance needed in the ever changing digital world. As our lives are lived more and more online we all need to translate our social skills into the virtual world.

Digital Citizenship allows us to connect, collaborate, and share by using technology appropriately. In person meetings are on the decline which makes it necessary to engage people digitally. Being a good digital citizen means you have a set of skills to work in the digital world.

Outline:

Module One: Getting Started

- #Housekeeping items
- #Pre-Assignment Review
- #Parking Lot
- #Workshop Objectives
- #Action Plans

Module Two: What Is Digital Citizenship?

- #What is Digital
- #Engaging with Others
- #It's a Moving Target
- #Belonging to a Community
- #Case Study
- #Module Two: Review Questions

Module Three: Being a Good Citizen

- #Build it Up
- #Real World Influences
- #Using Technology Appropriately
- #The Golden Rule
- #Case Study
- #Module Three: Review Questions

Module Four: Best Practices for Sharing

- #Digital Footprints
- #Personal and Work Lives
- #Stop and Think Before You Post
- #Do Not Overshare
- #Case Study
- #Module Four: Review Questions

Module Five: Networking and Personal Branding (I)

- #Personal Branding
- #Be Yourself (online and off)
- #Social Networking
- #If you Share it, Expect Everyone to See It
- #Case Study
- #Module Five: Review Questions

Module Six: Networking and Personal Branding (II)

- #Introduce Colleagues
- #Volunteer to Help Others
- #Blog
- #Guard Your Reputation
- #Case Study
- #Module Six: Review Questions

Module Seven: Digital Security and Safety (I)

- #Don't Trust Anyone You Don't Know
- #Enable 2-Step Verifications
- #Public Wi-Fi
- #Public Computers
- #Case Study
- #Module Seven: Review Questions

Module Eight: Digital Security and Safety (II)

- #Email and Attachments
- #Password Rules
- #Back Up your Files
- #Update Your Software
- #Case Study
- #Module Eight: Review Questions

Module Nine: Dealing With The Dark Side

- #See it, Report it
- #Bullying and Harassment
- #Trolling
- #Shared Something You Shouldn't Have?
- #Case Study
- #Module Nine: Review Questions

Module Ten: Digital Etiquette (I)

- #Respect and Tone
- #Speak Up, Not Out
- #Topics To Avoid
- #Keep Private Messages Private
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Digital Etiquette (II)

- #Educate Yourself
- #Information Processing
- #Internet Boldness
- #Permission to Share
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Interpersonal Skills

We've all met that dynamic, charismatic person that just has a way with others, and has a way of being remembered. This workshop will help participants work towards being that unforgettable person by providing communication skills, negotiation techniques, tips on making an impact, and advice on networking and starting conversations.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Verbal Communication Skills

- #Listening and Hearing: They Aren't the Same Thing
- #Asking Questions
- #Communicating with Power

Module Three: Non-Verbal Communication Skills

- #Body Language
- #The Signals You Send to Others
- #It's Not What You Say, It's How You Say It

Module Four: Making Small Talk and Moving Beyond

- #The Four Levels of Conversation

Module Five: Moving the Conversation Along

- #Asking for Examples
- #Using Repetition
- #Using Summary Questions
- #Asking for Clarity and Completeness

Module Six: Remembering Names

- #Creating a Powerful Introduction
- #Using Mnemonics
- #Uh-Oh...I've Forgotten Your Name

Module Seven: Influencing Skills

- #Seeing the Other Side
- #Building a Bridge
- #Giving In Without Giving Up

Module Eight: Bringing People to Your Side

- #A Dash of Emotion
- #Plenty of Facts
- #Bringing It All Together

Module Nine: Sharing Your Opinion

- #Using I-Messages
- #Disagreeing Constructively
- #Building Consensus

Module Ten: Negotiation Basics

- #Preparation
- #Opening
- #Bargaining
- #Closing

Module Eleven: Making An Impact

- #Creating a Powerful First Impression
- #Assessing a Situation
- #Being Zealous without Being Offensive

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Negotiation Skills

Although people often think of boardrooms, suits, and million dollar deals when they hear the word “negotiation,” the truth is that we negotiate all the time.

For example, have you ever

- Decided where to eat with a group of friends?
- Decided on chore assignments with your family?
- Asked your boss for a raise?

These are all situations that involve negotiating! This workshop will give participants an understanding of the phases of negotiation, tools to use during a negotiation, and ways to build win-win solutions for all those involved.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding Negotiation

- #The Three Phases
- #Skills for Successful Negotiating

Module Three: Getting Prepared

- #Establishing Your WATNA and BATNA
- #Identifying Your WAP
- #Identifying Your ZOPA
- #Personal Preparation

Module Four: Laying the Groundwork

- #Setting the Time and Place
- #Establishing Common Ground
- #Creating a Negotiation Framework
- #The Negotiation Process

Module Five: Phase One — Exchanging Information

- #Getting off on the Right Foot
- #What to Share
- #What to Keep to Yourself

Module Six: Phase Two — Bargaining

- ✦What to Expect
- ✦Techniques to Try
- ✦How to Break an Impasse

Module Seven: About Mutual Gain

- ✦Three Ways to See Your Options
- ✦About Mutual Gain
- ✦What Do I Want?
- ✦What Do They Want?
- ✦What Do We Want?

Module Eight: Phase Three — Closing

- ✦Reaching Consensus
- ✦Building an Agreement
- ✦Setting the Terms of the Agreement

Module Nine: Dealing with Difficult Issues

- ✦Being Prepared for Environmental Tactics
- ✦Dealing with Personal Attacks
- ✦Controlling Your Emotions
- ✦Deciding When It's Time to Walk Away

Module Ten: Negotiating Outside the Boardroom

- ✦Adapting the Process for Smaller Negotiations
- ✦Negotiating via Telephone
- ✦Negotiating via Email

Module Eleven: Negotiating on Behalf of Someone Else

- ✦Choosing the Negotiating Team
- ✦Covering All the Bases
- ✦Dealing with Tough Questions

Module Twelve: Wrapping Up

- ✦Words from the Wise
- ✦Review of Parking Lot
- ✦Lessons Learned
- ✦Completion of Action Plans and Evaluations

Personal Branding

Personal Branding is identifying your assets, characterizes, strengths, and skills as an individual. Understanding Personal Branding will provide advantages in your participant's personal and professional lives. Branding is a mix of how you present yourself and how others see you, so be aware of how you are viewed.

With our Personal Branding course your participants will be able to share their vision and passions with others in your company. Utilize this knowledge to define and influence how others see you. You are your brand so protect it. Live it.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: Defining Yourself (I)

- #If You Don't, They Will
- #Brand Mantra
- #Be Real
- #SWOT Analysis
- #Case Study
- #Module Two: Review Questions

Module Three: Defining Yourself (II)

- #Pillars
- #Passions
- #Define Your Strengths
- #The Three C's
- #Case Study
- #Module Three: Review Questions

Module Four: Controlling and Developing Your Image

- #Clear and Defined
- #Consistent Image
- #It Takes a Commitment
- #Live It Every Day
- #Case Study
- #Module Four: Review Questions

Module Five: Personal and Professional Influences

- #Corporate and Personal Integration
- #They Will Influence Each Other
- #Be a Professional
- #Build Rapport
- #Case Study
- #Module Five: Review Questions

Module Six: Sharpening Your Brand

- #Blogging
- #Authenticity is Key
- #Transparency
- #Networking
- #Case Study
- #Module Six: Review Questions

Module Seven: Appearance Matters

- #First Impressions
- #Rise Out of The Crowd
- #True Reflection
- #Dress For Success
- #Case Study
- #Module Seven: Review Questions

Module Eight: Social Media (I)

- #Needs Constant Monitoring
- #Security
- #Have an Objective
- #Promote
- #Case Study
- #Module Eight: Review Questions

Module Nine: Social Media (II)

- #It's a Tool
- #Content is King
- #Have a Gimmick
- #Don't Ignore Any Mentions
- #Case Study
- #Module Nine: Review Questions

Module Ten: Brand Management During a Crisis

- #Caught In a Bad Spot?
- #Never Burn a Bridge
- #Information Monitor and Respond
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Branding Personality Traits

- #Identify Your Unique Values Be Bold,
- #Think Outside the Box
- #Fail. Learn. Repeat
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Project Management

In the past few decades, organizations have discovered something incredible: the principles that have been used to create enormous successes in large projects can be applied to projects of any size to create amazing success. As a result, many employees are expected to understand project management techniques and how to apply them to projects of any size.

This workshop will give participants an overview of the entire project management process, as well as key project management tools that they can use every day.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Key Concepts (I)

- #What is a Project?
- #What is Project Management?
- #What is a Project Manager?

Module Three: Key Concepts (II)

- #About the Project Management Institute (PMI)
- #About the Project Management Body Of Knowledge (PMBOK)
- #The Five Process Groups
- #The Nine Knowledge Areas
- #The Triple Constraint

Module Four: Initiation (I)

- #Identifying Your Stakeholders
- #Assessing Needs and Wants
- #Setting a SMART Project Goal
- #Creating Requirements and Deliverables

Module Five: Initiation (II)

- #Creating a Statement of Work
- #Completing the Project Planning Worksheet
- #Completing the Project Charter

Module Six: Planning (I)

- #Managing Expectations
- #Creating a Task List
- #Estimating Time
- #Estimating Resources
- #Estimating Costs

Module Seven: Planning (II)

- #Building the Work Breakdown Structure
- #Creating the Schedule
- #Creating a Risk Management Plan
- #Creating a Communication Plan

Module Eight: Planning Tools

- #The Gantt Chart
- #The Network Diagram
- #Using a RACI Chart
- #Going the Extra Mile: Microsoft Project

Module Nine: Executing the Project

- #Establishing Baselines
- #Monitoring Project Progress
- #Triple Constraint Reduction Methods

Module Ten: Maintaining and Controlling the Project

- #Making the Most of Status Updates
- #Managing Change
- #Monitoring Risks

Module Eleven: Closing Out

- #Preparing for Closeout
- #Celebrating Successes
- #Learning from Project Challenges
- #Scope Verification
- #A Final To-Do List

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Telework and Telecommuting

Working in a home office requires a unique set of skills. Teleworkers or virtual employees have additional challenges created by not being in a centralized office. Communication issues alone make it a challenging job, and recognizing these challenges will help your participants become great teleworkers.

Through Telework and Telecommuting your employees will see a great improvement in their performance and well-being. Being a teleworker does have the advantages of flexible schedules, no commute, and saving the company money. Your participants will establish the additional skills needed to be successful in their work from home environment.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans and Evaluations

Module Two: Core Skills Required

- #Self-Management
- #Time Management
- #Organizing and Planning
- #Communication
- #Case Study
- #Module Two: Review Questions

Module Three: Self-Management (I)

- #Solving Problems on Your Own
- #Being and Staying Motivated
- #You Have More Freedom, Don't Abuse It
- #You and Only You are Accountable
- #Case Study
- #Module Three: Review Questions

Module Four: Self-Management (II)

- #Recognize and Remove Bad Habits
- #Reflect on Mistakes, and Learn from Them
- #Establish Good Habits
- #Be Assertive With Yourself
- #Case Study
- #Module Four: Review Questions

Module Five: Time Management (I)

- #Build a Little Flexibility Into Your Schedule
- #Identify and Remove Time Wasters
- #Working with Time Zones
- #Using Free Time Wisely
- #Case Study
- #Module Five: Review Questions

Module Six: Time Management (II)

- #The Urgent/Important Matrix
- #Setting and Sticking to Deadlines
- #The Glass Jar: Rocks, Pebbles, Sand, and Water
- #Recognize When You are Procrastinating
- #Case Study
- #Module Six: Review Questions

Module Seven: Organization and Planning (I)

- #Plan for Additional Stress
- #When to Seek Help
- #Being Proactive, not Reactive
- #Establish Priorities and Attainable Goals
- #Case Study
- #Module Seven: Review Questions

Module Eight: Organization and Planning (II)

- #Setting up Your Home Office
- #Remove Unneeded or Distracting Items
- #When Technology Fails?
- #Develop a Normal Working Day
- #Case Study
- #Module Eight: Review Questions

Module Nine: Communication (I)

- #Stay in the Loop
- #Use the Correct Medium
- #Be Clear and To the Point
- #Virtual Communication Can Be Impersonal
- #Case Study
- #Module Nine: Review Questions

Module Ten: Communication (II)

- #Open and Frequent Communication
- #Share Your Information
- #Have a Collaborative Attitude
- #Setting Expectations with Family and Friends
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Additional Challenges

- #Building Trust and Rapport
- #Feeling Isolated
- #Always in the Office
- #Lack of or Less Feedback
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Time Management

Time management training most often begins with setting goals. These goals are recorded and may be broken down into a project, an action plan, or a simple task list. Activities are then rated based on urgency and importance, priorities assigned, and deadlines set. This process results in a plan with a task list or calendar of activities. Routine and recurring tasks are often given less focus to free time to work on tasks that contribute to important goals.

This entire process is supported by a skill set that should include personal motivation, delegation skills, organization tools, and crisis management. We'll cover all this and more during this workshop.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Setting SMART Goals

- #The Three P's
- #The SMART Way
- #Prioritizing Your Goals
- #Visualization

Module Three: Prioritizing Your Time

- #The 80/20 Rule
- #The Urgent/Important Matrix
- #Being Assertive

Module Four: Planning Wisely

- #Creating Your Productivity Journal
- #Maximizing the Power of Your Productivity Journal
- #The Glass Jar: Rocks, Pebbles, Sand, and Water
- #Chunk, Block, and Tackle
- #Ready, Fire, Aim!

Module Five: Tackling Procrastination

- #Why We Procrastinate
- #Nine Ways to Overcome Procrastination
- #Eat That Frog!

Module Six: Crisis Management

- #When the Storm Hits
- #Creating a Plan
- #Executing the Plan
- #Lessons Learned

Module Seven: Organizing Your Workspace

- #De-Clutter
- #Managing Workflow
- #Dealing with E-mail
- #Using Calendars

Module Eight: Delegating Made Easy

- #When to Delegate
- #To Whom Should You Delegate?
- #How Should You Delegate?
- #Keeping Control
- #The Importance of Full Acceptance

Module Nine: Setting a Ritual

- #What is a Ritual?
- #Ritualizing Sleep, Meals, and Exercise
- #Example Rituals
- #Using Rituals to Maximize Time

Module Ten: Meeting Management

- #Deciding if a Meeting is Necessary
- #Using the PAT Approach
- #Building the Agenda
- #Keeping Things on Track
- #Making Sure the Meeting Was Worthwhile

Module Eleven: Alternatives to Meetings

- #Instant Messaging and Chat Rooms
- #Teleconferencing
- #E-mail Lists and Online Groups
- #Collaboration Applications

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Women in Leadership

Often, people who have never had a leadership role will stand up and take the lead when a situation they care about requires it. Your participants will be able recognize these events and grab the reins with more confidence. This workshop touches on understanding the leadership gap, vital leadership traits, and how to overcome various barriers.

With our Women in Leadership workshop your participants will recognize the confidence in them that it takes to become a great leader. With the right networking and mentoring your participant's confidence will grow and they will develop into great leaders. It is never easy to take the lead, but with our workshop the challenges will be welcomed.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: Women and the Workforce

- #50% of the Population
- #60% of College Degrees
- #47% of the US Workforce
- #52% of Professional-level Jobs
- #Case Study
- #Module Two: Review Questions

Module Three: The Leadership Gap

- #Underrepresented in Leadership
- #Executive Positions
- #Finance, Health Care, and Law
- #Historical Trends
- #Case Study
- #Module Three: Review Questions

Module Four: Barriers to Women's Leadership

- #Gender Differences are Overemphasized
- #Gender Differences are Undervalued
- #Women Lack Professional Networks
- #Work and Family Conflict
- #Case Study
- #Module Four: Review Questions

Module Five: Traits of Women's Leadership

- #Lead by Uniting Diverse Groups
- #Value Work-life Balance
- #Value Interpersonal Relationships
- #Value Accountability
- #Case Study
- #Module Five: Review Questions

Module Six: Benefits of Women's Leadership

- #Greater Collaboration
- #Culture of Work-life Balance
- #Culture of Accountability
- #Assists in Recruiting Millennials
- #Case Study
- #Module Six: Review Questions

Module Seven: Nurturing Women's Leadership

- #Actively Recruit Women
- #Create/Encourage Networking Opportunities
- #Pair Women with Mentors in Leadership
- #Create/Encourage Training Opportunities
- #Case Study
- #Module Seven: Review Questions

Module Eight: Actively Recruit Women

- #Discover your Barriers to Hiring
- #Discover your Barriers to Retention
- #Recruit via Women's Organizations
- #Women-friendly Culture
- #Case Study
- #Module Eight: Review Questions

Module Nine: Create/Encourage Women's Networking Opportunities

- #Create a Women's Networking Group
- #Encourage Joining Organizations
- #Networking Builds Confidence
- #Networking and Recruiting
- #Case Study
- #Module Nine: Review Questions

Module Ten: Pair Women with Mentors

- # Benefits of Mentoring
- # Think Creatively
- # Incorporate at Every Stage
- # Encourage Women to Mentor
- # Case Study
- # Module Ten: Review Questions

Module Eleven: Create and Encourage Educational Opportunities

- # Encourage Learning of Leadership Skills
- # Internal Programs and Trainings
- # Outside Programs and Trainings
- # Encourage Training at Every Career Stage
- # Case Study
- # Module Eleven: Review Questions

Module Twelve: Wrapping Up

- # Words from the Wise
- # Review of the Parking Lot
- # Lessons Learned
- # Completion of Action Plans and Evaluations
- # Recommended Reading

Human Resources

Business Succession Planning

The loss of valuable leadership can cripple a company. Business succession planning is essentially preparing successors to take on vital leadership roles when the need arises.

Whether it is preparing someone to take over as the sole proprietor of a small business or a position of leadership in a corporation, business succession planning is essential to the long-term survival of a company. This course will teach you the difference between succession planning and mere replacement planning and how to prepare people to take on the responsibilities of leadership so that the company thrives in the transition.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Succession Planning Vs. Replacement Planning

- #What is Business Succession Planning?
- #What Is Replacement Planning?
- #Differences Between
- #Deciding What You Need

Module Three: Preparing for the Planning Process

- #How to Set Parameters for the Planning Process
- #Should You Establish a Committee?
- #How to Gather Operational Data

Module Four: Initiating Process

- #Develop a Mission Statement
- #Develop a Vision Statement
- #Choosing to Be a Mentor

Module Five: The SWOT Analysis

- #Identifying Strengths
- #Identifying Weaknesses
- #Identifying Opportunities
- #Identifying Threats

Module Six: Developing the Succession Plan

- ✦ Prioritize What the Succession Plan Will Address
- ✦ Set Goals and Objectives
- ✦ Develop a Strategy for Achieving Goals
- ✦ Draft the Plan

Module Seven: Executing the Plan

- ✦ Assign Responsibility and Authority
- ✦ Establish a Monitoring System
- ✦ Identifying Paths
- ✦ Choosing Your Final Approach

Module Eight: Gaining Support

- ✦ Gathering Data
- ✦ Addressing Concerns and Issues
- ✦ Evaluating and Adapting

Module Nine: Managing the Change

- ✦ Developing a Change Management Plan
- ✦ Developing a Communication Plan
- ✦ Implementing the Plans
- ✦ Providing Constructive Criticism
- ✦ Encouraging Growth and Development

Module Ten: Overcoming Roadblocks

- ✦ Common Obstacles
- ✦ Re-Evaluating Goals
- ✦ Focusing on Progress

Module Eleven: Reaching the End

- ✦ How to Know When You've Achieved Success
- ✦ Transitioning
- ✦ Wrapping it All Up

Module Twelve: Wrapping Up

- ✦ Words from the Wise
- ✦ Review of Parking Lot
- ✦ Lessons Learned
- ✦ Completion of Action Plans and Evaluations

Developing a Lunch and Learn Course Outline:

Crating a Lunch and Learn session is a low cost training option. It is a great way to introduce a topic or give a small demonstration on a new product or service. Your participants will be shown the criteria involved in creating a great Lunch and Learn environment. They are usually voluntary, thus attendance can sometimes be an issue. With this workshop you will be given the knowledge to work through this issue and others.

Our Lunch and Learn workshop will give your organization a quick and useful tool to add to its training department. Your participants will be able to use it as a follow-up or refresher to a previous training session. It doesn't have to be just about a learning event, it can also involve collaboration, networking, or sharing best practices between employees.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: The Prep Work

- #Finding the Best the Location
- #Setting up the Location
- #Focus Group
- #Practice
- #Case Study
- #Module Two: Review Questions

Module Three: Creating the Content (I)

- #Picking the Right Topic
- #Hands on Works Great
- #Stay Focused
- #Keep it Informal
- #Case Study
- #Module Three: Review Questions

Module Four: Creating the Content (II)

- #Make It Interactive
- #Review it Thoroughly
- #Creating a Customized Presentation
- #Back It Up!
- #Case Study
- #Module Four: Review Questions

Module Five: During the Session

- #Ground Rules
- #Quick Opening
- #Parking Lot
- #Adjusting on the Fly
- #Case Study
- #Module Five: Review Questions

Module Six: Food and Facilities

- #Providing Food?
- #People Bringing Their Own
- #Eat During or After?
- #Clean Up and Tear Down
- #Case Study
- #Module Six: Review Questions

Module Seven: Take Away Material

- #Handouts and Take Away Material
- #Quizzes or Self-Tests
- #Website with Minutes and Session Notes
- #Reference Material or White Paper
- #Case Study
- #Module Seven: Review Questions

Module Eight: Difficult Situations or People

- #Disruptions
- #Food Issues
- #Senior Management Buy In
- #People Not Participating?
- #Case Study
- #Module Eight: Review Questions

Module Nine: What A Lunch and Learn is Not

- #Heavy or Serious Topics
- #Required Training
- #Replacement for Traditional Training
- #Just a Free Lunch
- #Case Study
- #Module Nine: Review Questions

Module Ten: Best Practices (I)

- #Obtain Feedback and Tweak
- #Utilize Star Employees
- #Provide an Agenda Ahead of Time
- #Keep the Session Casual and Loose
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Best Practices (II)

- #Use it as a Refresher
- #Networking Opportunity
- #Upper Management Q&A Session
- #Put it on a Regular Schedule
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Entrepreneurship

Would you to be your own boss? Have you ever dreamed of starting your own business? Don't know what to do about your great business idea? If you have ever thought about these situations then you need our entrepreneurship workshop.

Let our Entrepreneurship workshop help you achieve your dreams. Being an entrepreneur can be full of risks. These risks are minimized through drafting a business plan, knowing your competition, and successful marketing. All these and more can be found in our Entrepreneurship workshop.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plan Form
- #Evaluation Form

Module Two: Decide On The Type Of Business

- #Is It Feasible?
- #What Are Your Interests?
- #Do You Have The Experience?
- #Are You An Expert In The Field?
- #Case Study
- #Review Questions

Module Three: What Is The Market/Competition Like?

- #Is The Venture Lucrative?
- #Is There Competition?
- #How Can You Set Yourself Apart From The Competition?
- #How Is The Customer Prospect?
- #Case Study
- #Review Questions

Module Four: Basics Of Starting A Business

- #Decide On A Name
- #Legal Structure Of Business (Sole Proprietorship, Partnership, C Corporation, Etc.)
- #Register The Business (Register Business' Name And Get Applicable Licenses And Permits)
- #Choose A Location
- #Hire Accountant
- #Case Study
- #Review Questions

Module Five: Create A Business Plan

- #What Should Be Included In The Business Plan?
- #Gather Documentation
- #Develop Business Plan Outline
- #Draft Business Plan
- #Case Study
- #Review Questions

Module Six: Get Financing

- #Contact Organizations For Guidance
- #Decide The Type Of Financing (Personal Funds, Loans, Investors)
- #Shop Around
- #What To Do Once Approved
- #Case Study
- #Review Questions

Module Seven: Hire Employees

- #Develop Job Description(S)
- #Advertise Positions
- #Interview Candidates
- #Select Candidates
- #Case Study
- #Review Questions

Module Eight: Training Employees

- #Teach Company Culture
- #Implement Actual Training For The Position
- #Provide Feedback
- #Offer Additional Training, If Necessary
- #Case Study
- #Review Questions

Module Nine: Market The Business

- #Traditional Marketing
- #Create A Website
- #Social Media
- #Networking Groups
- #Case Study
- #Review Questions

Module Ten: Run The Business

- #Procurement
- #Sell! Sell! Sell!
- #How To Manage Cash Flow
- #Budgeting
- #Case Study
- #Review Questions

Module Eleven: Grow The Business

- #Offer More Products / Services
- #Open Another Location
- #Franchise Opportunities
- #Scoring Large Contracts
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words From The Wise
- #Review Of The Parking Lot
- #Lessons Learned
- #Recommended Reading
- #Completion Of Action Plans And Evaluations

Employee Onboarding

Employee Onboarding is an important and vital part of any companies hiring procedure. Hiring, training, and bringing new employees onboard cost a lot of money and are major investments. Onboarding is a secure investment that will assist newly hired employees in developing and keeping their skills, knowledge, and value within the company. It will stop highly skilled workers from being lured to a competitor, which makes your company stronger within the market.

Through Employee Onboarding you will find it lowers costs related to employee turnover. It will increase productivity and produce a happier and more skilled workforce. The new hire phase is a critical time for the employee and company and having a structured set of procedures will make this time run smoother and produce a greater chance of success.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop objectives

Module Two: Introduction

- #What is Onboarding?
- #The Importance of Onboarding
- #Making Employees Feel Welcome
- #First Day Checklist
- #Case Study
- #Review Questions

Module Three: Purpose of Onboarding

- #Start-Up Cost
- #Anxiety
- #Employee Turnover
- #Realistic Expectations
- #Case Study
- #Review Questions

Module Four: Onboarding Preparation

- #Professionalism
- #Clarity
- #Designating a Mentor
- #Training
- #Case Study
- #Review Questions

Module Five: Onboarding Checklist

- #Pre-Arrival
- #Arrival
- #First Week
- #First Month
- #Case Study
- #Review Questions

Module Six: Creating an Engaging Program

- #Getting off on the Right Track
- #Role of Human Resources
- #Role of Managers
- #Characteristics
- #Case Study
- #Review Questions

Module Seven: Following Up with New Employees

- #Initial Check In
- #Following Up
- #Setting Schedules
- #Mentor's Responsibility
- #Case Study
- #Review Questions

Module Eight: Setting Expectations

- #Defining Requirements
- #Identifying Opportunities for Improvement and Growth
- #Setting Verbal Expectations
- #Putting it in Writing
- #Case Study
- #Review Questions

Module Nine: Resiliency and Flexibility

- #What is Resiliency?
- #Why is it Important?
- #5 Steps
- #What is Flexibility?
- #Why is it Important?
- #5 Steps
- #Case Study
- #Review Questions

Module Ten: Assigning Work

- #General Principles
- #The Dictatorial Approach
- #The Apple Picking Approach
- #The Collaborative Approach
- #Case Study
- #Review Questions

Module Eleven: Providing Feedback

- #Characteristics of Good Feedback
- #Feedback Delivery Tools
- #Informal Feedback
- #Formal Feedback
- #Case Study
- #Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Employee Recruitment

Hiring a new employee is one of the largest investments you can make in business. That is why hiring the correct employee is so important. Hiring the right employee is more important than ever, as training can be very expensive. Employee turnover costs companies a lot of money each year. This course will provide the Recruitment and Interviewing Skills that your hiring department need to help them interview and recruit the right employee for you.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Introduction to Recruitment

- #What is Recruitment?
- #Challenges and Trends
- #Sourcing Candidates
- #Requirements
- #Case Study
- #Review Questions

Module Three: The Selection Process

- #Job Analysis and Descriptions
- #The Approach
- #The Recruitment Interview
- #Testing
- #Case Study
- #Review Questions

Module Four: Goal Setting

- #Using The G.R.O.W. Model
- #Identifying Goal Areas
- #Setting SMART Goals
- #Using a Productivity Journal
- #Case Study
- #Review Questions

Module Five: The Interview

- #Phone Interviews
- #Traditional Interviews
- #Situational Interviews
- #Stress Interviews
- #Case Study
- #Review Questions

Module Six: Types of Interview Questions

- #Direct Questions
- #Non-Direct Questions
- #Hypothetical or Situational Questions
- #Behavioral Descriptive Questions
- #Case Study
- #Review Questions

Module Seven: Avoiding Bias in Your Selection

- #Expectancy Effect
- #Primacy Effect
- #Obtaining Bias Information
- #Stereotyping
- #Case Study
- #Review Questions

Module Eight: The Background Check

- #Preparation
- #Data Collection
- #Illegal Questions
- #Being Thorough Without Being Pushy
- #Case Study
- #Review Questions

Module Nine: Making Your Offer

- #Outlining the Offer
- #Negotiation Techniques
- #Dealing with Difficult Issues
- #Sealing the Deal
- #Case Study
- #Review Questions

Module Ten: Orientation and Retention

- #Getting off on the Right Track
- #Your Orientation Program
- #The Check-list
- #Following Up
- #Case Study
- #Review Questions

Module Eleven: Measuring the Results

- #Cost Breakdown
- #Employee Quality
- #Recruiter Effectiveness
- #Fine Tuning
- #Case Study
- #Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- # Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Generation Gap

The workplace can present challenges to management in terms of handling the different generations present. As older workers delay retiring and younger workers are entering the workforce, the work environment has become a patchwork of varying perspectives and experiences, all valuable to say the least.

While having various cultures in one workplace can present communication problems and conflicts, the benefits of such a variety in the workplace outweigh it. The young and older worker both have many ideas to offer, which can help the organization thrive in the marketplace. Learning how to deal with the generation gap at work will help you become a better manager or co-worker.

This workshop will help you understand the various generations present at work and understand what motivates each of them and how to work together.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: History

- #What Generations Exist In The Workplace
- #What Defines A Generation
- #What This Means In Our Workplace

Module Three: Traditionalist

- #Their Background
- #Their Characters
- #Their Working Style

Module Four: Baby Boomers

- #Their Background
- #Their Characters
- #Their Working Style

Module Five: Generation X

- #Their Background
- #Their Characters
- #Their Working Style

Module Six: Generation Y

- #Their Background
- #Their Characters
- #Their Working Style

Module Seven: Differentiations Between

- #Background
- #Attitude
- #Working Style
- #Life Experience

Module Eight: Finding Common Ground

- #Adopting A Communication Style
- #Creating An Affinity Group
- #Sharing Knowledge

Module Nine: Conflict Management (I)

- #Younger Bosses Managing Older Workers
- #Avoid Turnovers With A Retention Plan
- #Breaking Down The Stereotypes

Module Ten: Conflict Management (II)

- #Embrace The Hot Zone
- #Treat Each Other As A Peer
- #Create A Succession Plan

Module Eleven: The Power of 4

- #Benefits Of Generation Gaps
- #How To Learn From Each Other
- #Embracing The Unfamiliar

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Health and Wellness at Work

A healthy employee is a happy and productive employee, and that is a goal for every organization. Through our Health and Wellness at Work program your participants will experience the benefits of a healthier lifestyle and workplace.

Our Health and Wellness course will be instrumental in creating a “Culture of Wellness” within your organization. Your participants will touch on common issues such as smoking cessation, nutrition & weight loss, and preventative care. Health and Wellness is the responsibility of everyone in an organization so take the positive step and create a program at you organization.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: Meaning and Definition of a Health and Wellness Program?

- #What is a Health and Wellness Program?
- #Productivity
- #Cost of Health Care
- #Costs of Absenteeism
- #Case Study
- #Module Two: Review Questions

Module Three: Types of Health Behavior Programs

- #Health Behaviors
- #Health Screenings and Maintenance
- #Mental Health
- #Physical Injuries
- #Case Study
- #Module Three: Review Questions

Module Four: Health Behavior Programs

- #Increasing Physical Activity
- #Nutrition & Weight Loss
- #Tobacco Cessation
- #Substance Abuse Treatment
- #Case Study
- #Module Four: Review Questions

Module Five: Health Screenings and Maintenance Programs

- # Preventative Care Screenings
- # Cancer Screenings
- # Annual Examinations
- # Maintenance Programs
- # Case Study
- # Module Five: Review Questions

Module Six: Mental Health Programs

- # Stress Management
- # Support Groups
- # Counseling
- # Awareness & Education
- # Case Study
- # Module Six: Review Questions

Module Seven: Evaluate the Need

- # Review Current Health and Wellness Programs
- # Environmental Factors
- # Identify Common Health Conditions and Procedures
- # Review Company Information Pertaining to Employee Health
- # Case Study
- # Module Seven: Review Questions

Module Eight: Planning Process

- # Form a Health and Wellness Team or Committee
- # Budget
- # Define Goals
- # Programs and Policies
- # Case Study
- # Module Eight: Review Questions

Module Nine: Implementation

- # Get Management Support
- # Test It (test out a small program first)
- # Get the Word Out
- # Incentives
- # Case Study
- # Module Nine: Review Questions

Module Ten: Create a "Culture of Wellness"

- # Accessible Healthy Eating Options
- # Give Them a Break
- # Alcohol, Drug, and Smoke Free Work environment
- # Eliminate Hazards
- # Case Study
- # Module Ten: Review Questions

Module Eleven: Evaluate Results

- # Check the Results
- # Employee Satisfaction
- # Share Achievements
- # Revise Plans as Necessary
- # Case Study
- # Module Eleven: Review Questions

Module Twelve: Wrapping Up

- # Words from the Wise
- # Review of Parking Lot
- # Lessons Learned
- # Completion of Action Plans and Evaluations
- # Recommended Reading

Hiring Strategies

Successful companies are made up of great employees, so why not hire great employees? Hiring and training employees is an expensive venture. Be sure to hire the right person for the right position. Hiring the right person is more about skills and abilities; it is about finding the right combination of skills, attitude, and fit for your organization's culture.

Hiring Strategies will save your company time and money as you will be recruiting and hiring the right candidates. Your hiring department will benefit from this workshop as it prepares them to seek out that great candidate and make sure they are a fit for your company. Your participants will obtain the necessary tools required in finding that diamond in the rough.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans and Evaluations

Module Two: Defining and Knowing the Position

- #Know the Position
- #Needs Analysis
- #Job Analysis
- #Task Analysis
- #Case Study
- #Module Two: Review Questions

Module Three: Hiring Strategy

- #Company Information
- #Salary Range
- #Top Performers
- #Be Prepared
- #Case Study
- #Module Three: Review Questions

Module Four: Filtering Applicants to Interview

- # Grading Resumes
- # Put Lots of Weight on Cover Letters
- # Google Them
- # Initial Phone Interview
- # Case Study
- # Module Four: Review Questions

Module Five: The Interview (I)

- # Introduce Everyone
- # Use a Panel
- # Match the Interview to the Job
- # Types of Questions
- # Case Study
- # Module Five: Review Questions

Module Six: The Interview (II)

- # Tell Me About My Company
- # Distractions
- # Interview More Than Once
- # Wrap Up
- # Case Study
- # Module Six: Review Questions

Module Seven: Selection Process (I)

- # Testing
- # Look for Passion and Enthusiasm
- # Background Checks
- # Trust Your Instincts
- # Case Study
- # Module Seven: Review Questions

Module Eight: Selection Process (II)

- # Education Level Vs. Experience
- # Have a Consensus
- # Keep Non-Hires on File
- # Checking References
- # Case Study
- # Module Eight: Review Questions

Module Nine: Making an Offer

- # Do it Quickly
- # Employment Details
- # Notify Rejected Candidates
- # Be Creative
- # Case Study
- # Module Nine: Review Questions

Module Ten: Onboarding

- # Training and Orientation
- # Mentoring
- # 30 60 90 Day Reviews
- # Make Them Feel Welcome
- # Case Study
- # Module Ten: Review Questions

Module Eleven: Lure in Great Candidates

- # Advertise Where Candidates Visit
- # Develop Corporate Citizenship
- # Treat Your Candidates Well
- # Poach the Competition
- # Case Study
- # Module Eleven: Review Questions

Module Twelve: Wrapping Up

- # Words from the Wise
- # Review of Parking Lot
- # Lessons Learned
- # Completion of Action Plans and Evaluations

Human Resource Management

As companies modify priorities and operations, human resources functions can move from a dedicated HR role, to that of the manager. Whether the majority of those important functions stays within HR at your organization, or is your responsibility as a manager, it is important that managers understand how much of their role is really about their people, as well as aspects of legislation, policy, and procedures that involve human resourcing issues.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Human Resources Today

- #What is Human Resources Today?
- #Key Factors Influencing Human Resources Today
- #Growth in Human Resource Management

Module Three: Recruiting and Interviewing

- #The Job Selection Process
- #Get Good at Interviewing
- #Interviewing Fairly
- #The Best Way to Interview

Module Four: Retention and Orientation

- #Getting Off on the Right Track
- #Creating an Engaging Program
- #Using an Orientation Checklist

Module Five: Following Up With New Employees

- #Checking In
- #Following Up
- #Designing the Follow-Up Schedule

Module Six: Workplace Health and Safety

- #Understanding Your Role and Responsibilities
- #Understanding Local and Industry Specific Rules
- #Training for Managers

Module Seven: Workplace Bullying, Harassment, and Violence

- #Definitions
- #Costs to the Organization
- #The Manager's Role
- #An Employer's Responsibility

Module Eight: Workplace Wellness

- #Wellness Behaviors
- #Wellness Trends
- #The Case for Wellness

Module Nine: Providing Feedback to Employees

- #Feedback Model
- #The Feedback Sandwich
- #Encouraging Growth and Development

Module Ten: Disciplining Employees

- #The General Discipline Process
- #The Progressive Discipline Process
- #Having Discipline Meetings
- #Following Up

Module Eleven: Terminating Employees

- #Documenting Events
- #Making the Decision
- #Communicating the Decision
- #Module Twelve: Wrapping Up

Words from the Wise

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Measuring Results from Training

Although we all know that training can have many amazing benefits, sometimes it can be hard to prove those benefits and attach a dollar value to training. Some topics, like sales training or time management, might have direct, tangible benefits. Other topics, like communication or leadership, might have benefits that you can't put a dollar value on. In this course, we will learn about the different ways to evaluate training progress, and how to use those results to demonstrate the results that training brings.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Kolb's Learning Styles

- #The Four-Stage Process
- #Accommodators
- #Divergers
- #Convergers
- #Assimilators

Module Three: Kirkpatrick's Levels of Evaluation

- #Overview
- #Level One: Reactions
- #Level Two: Learning
- #Level Three: Behavior
- #Level Four: Results

Module Four: Types of Measurement Tools

- #Goal Setting
- #Self-Evaluations
- #Peer Evaluations
- #Supervisor Evaluations
- #High-Level Evaluations

Module Five: Focusing the Training

- #Performing a Needs Assessment
- #Creating Learning Objectives
- #Drilling Down Into Content

Module Six: Creating an Evaluation Plan

- #What Will We Evaluate?
- #When Will the Evaluation be Completed?
- #How Will We Evaluate It?
- #Who Will Perform the Evaluation?

Module Seven: Assessing Learning before Training

- #Workplace Observation
- #Objectives Assessment
- #Pre-Assignments and Pre-Tests

Module Eight: Assessing Learning during Training

- #Reviewing Learning Objectives
- #Performing Hip-Pocket Assessments
- #Quizzes and Tests
- #Skill Assessments

Module Nine: Assessing Learning after Training

- #Evaluation Timelines
- #Learning Journal
- #Goal Setting
- #Additional Methods of Evaluation

Module Ten: The Long Term View

- #Creating a Long Term Evaluation Plan
- #Methods of Evaluation
- #Documenting Lessons Learned

Module Eleven: Calculating the Return on Investment (ROI)

- #A Basic ROI Formula
- #Identifying and Measuring Tangible Benefits
- #Identifying and Measuring Intangible Benefits
- #Calculating Total Costs
- #Making a Business Case

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Millennial Onboarding

Onboarding new employees is a secure investment that will assist newly hired employees in developing their skills, knowledge, and value within the company. It will help match the technically skilled Millennial workforce with new and emerging needs of your company, which gives your company an advantage within the market.

Millennial Onboarding is a specialized type of employee onboarding. With Millennials we are seeing a need to tweak the onboarding process to better suit the needs of the company and new hires.

Module 1: Getting Started

- #Icebreaker
- #Ground Rules
- #The Parking Lot
- #Workshop Objectives
- #Action Plans And Evaluation Forms

Module Two: Purpose Of Onboarding

- #Start-Up Costs
- #Employee Anxiety
- #Employee Turnover
- #Realistic Expectations
- #Case Study
- #Module Two: Review Questions

Module Three: Introduction

- #Why Onboarding?
- #Importance Of Onboarding
- #Making Employees Feel Welcome
- #First Day Checklist
- #Case Study
- #Module Three: Review Questions

Module Four: Millennia's And Onboarding

- #Who Are Millennials?
- #How Do Millennials Differ From Other Employees?
- #Investiture Socialization – Let Them Be Themselves!
- #Informal Rather Than Formal Onboarding Processes
- #Value Their Free And Personal Time
- #Mentor Rather Than Manage
- #Case Study
- #Module Four: Review Questions

Module Five: Onboarding Checklist

- #Pre-Arrival
- #Arrival
- #First Day
- #First week
- #First month
- #Case Study
- #Module Five: Review Questions

Module Six: Engaging the Millennial Employee

- #Create An Informal Program Rather Than A Formal One
- #Engage Employees One On One
- #Provide Structure
- #Role of Human Resources
- #Role of Managers
- #Case Study
- #Module Six: Review Questions

Module Seven: Following Up with the Millennial Employee

- #Initial Check In – One on One
- #Following Up – Regular, Informal Follow Ups
- #Setting Schedules – Millennials and Work/Life
- #Mentoring the Millennial
- #Case Study
- #Module Seven: Review Questions

Module Eight: Setting Expectations with the Millennial Employee

- #Define Requirements – Provide Specific Instructions
- #Identify Opportunities for Improvement and Growth
- #Set Verbal Expectations – Specific, Clear, Systematic
- #Put It In Writing – Specific, Clear, Systematic
- #Case Study
- #Module Eight; Review Questions

Module Nine: Mentoring the Millennial Employee

- #Be Hands-On and Involved
- #Serial Mentoring
- #Be a Mentor, Not an Authority Figure
- #Focus Millennials' Exploratory Drive on Work
- #Case Study
- #Module Nine: Review Questions

Module Ten: Assigning Work to the Millennial Employee

- #Provide Clear Structure and Guidelines
- #Provide Specific Benchmarks
- #Set Boundaries and Provide Reality Checks
- #Guide, Don't Dictate
- #Module Ten: Case Study
- #Review Questions

Module Eleven: Providing Feedback

- #Millennials Thrive on Feedback
- #Characteristics of Good Feedback
- #Informal Feedback
- #Formal Feedback
- #Case Study
- #Module Eleven: Review Questions

Module 12: Wrapping Up

- #Words from the Wise
- #Review of the Parking Lot
- #Lessons Learned
- #Recommended Reading
- #Completion of Action Plans and Evaluations

Talent Management

Talent Management is an investment. Every company wants to have the best and brightest employees, and with Talent Management that can be achieved. The item that usually accounts for the highest cost for a company is its work force. With a company's workforce being the highest cost to it, does it not make sense to invest in it? With Talent Management you are developing a more skilled workforce and attracting a higher caliber of new employee.

We all know that training and retraining costs money and Talent Management can reduce these costs. Recruiting the correct people, and keeping a talented workforce is a priority in today's business environment. Having a talented group of employees has always been a key to success; it will translate into cost savings and higher productivity. Talent Management is the investment that will pay dividends over the course of its use.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Defining Talent

- #What Is Talent Management?
- #Types of Talent
- #Skills and Knowledge Defined
- #Case Study
- #Module Two: Review Questions

Module Three: Understanding Talent Management

- #Guidelines
- #Importance & Benefits
- #Challenges
- #Key Elements to Developing a Winning Strategy
- #Case Study
- #Module Three: Review Questions

Module Four: Performance Management

- #Performance Management Defined
- #Benefits
- #How to Keep Your Employees Motivated
- #Case Study
- #Module Four: Review Questions

Module Five: Talent Reviews

- #360 Degree Feedback
- #Talent Calibration
- #Maintaining an Effective Workforce
- #Looking to the Future
- #Case Study
- #Module Five: Review Questions

Module Six: Succession & Career Planning

- #What is Succession Planning?
- #Developing a Plan
- #Executing the Plan
- #Overcoming Roadblocks
- #Case Study
- #Module Six: Review Questions

Module Seven: Engagement

- #Employee Engagement
- #Generating Engagement
- #Influences
- #Case Study
- #Module Seven: Review Questions

Module Eight: Competency Assessments

- #Competency Assessment Defined
- #Implementation
- #Final Destination
- #Case Study
- #Module Eight: Review Questions

Module Nine: Coaching, Training & Development

- #Setting Goals
- #Developing Options
- #Providing Feedback
- #Wrapping Up
- #Case Study
- #Module Nine: Review Questions

Module Ten: Dos and Don'ts

- #Dos and Don'ts
- #Tips for Talent Management
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Employee Retention

- #Goals and Motivation
- #The Expectancy Theory
- #Object Oriented Theory
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Train-the-Trainer

Whether you are preparing to be a professional trainer, or you are someone who does a bit of training as a part of their job, you'll want to be prepared for the training that you do. This workshop will give all types of trainer's tools to help them create and deliver engaging, compelling workshops that will encourage trainees to come back for more.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding Training and Facilitation

- #What is Training?
- #What is Facilitation?
- #Identifying Appropriate Situations

Module Three: Gathering Materials

- #Identifying Participants' Needs
- #Reviewing the Materials
- #Identifying and Resolving Gaps

Module Four: Creating a Lesson Plan

- #Planning for the Basics
- #Adding Slack Time
- #Creating a Plan B

Module Five: Choosing Activities

- #Types of Activities
- #Preparing for Emergencies
- #What to Do When Activities Go Wrong

Module Six: Preparing for the Workshop

- #Creating a Materials List
- #Gathering Participant Information
- #Setting Up the Physical Location

Module Seven: Getting Off on the Right Foot

- #Greeting Participants
- #Being Prepared
- #Using Icebreakers and Energizers

Module Eight: Delivery Tips and Tricks

- #Using Visual Aids
- #Creating Supporting Materials
- #Break!

Module Nine: Keeping it Interactive

- #Encouraging Discussion
- #Using Group Work
- #The Power of Sticky Notes

Module Ten: Dealing With Difficult Participants

- #The Ground Rules
- #Challenges and Solutions
- #Handling Interruptions

Module Eleven: Tackling Tough Topics

- #Tough Stuff to Watch Out For
- #Adjusting Your Material for a Sensitive Issue
- #Dealing With Sensitive Issues in the Workshop

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Workplace Diversity

With the world becoming more mobile and diverse, diversity has taken on a new importance in the workplace. This workshop will help participants understand what diversity is all about, and how they can help create a more diverse world at work and at home.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding Diversity

- #What is Diversity?
- #Related Terms and Concepts
- #A Brief History
- #A Legal Overview

Module Three: Understanding Stereotypes

- #Stereotypes vs. Biases
- #Identifying Your Baggage
- #Understanding What This Means

Module Four: Breaking Down the Barriers

- #Changing Your Personal Approach
- #Encouraging Workplace Changes
- #Encouraging Social Changes

Module Five: Verbal Communication Skills

- #Listening and Hearing; They Aren't the Same Thing
- #Asking Questions
- #Communicating With Power

Module Six: Non-Verbal Communication Skills

- #Body Language
- #The Signals You Send to Others
- #It's Not What You Say, It's How You Say It

Module Seven: Being Proactive

- #Encouraging Diversity in the Workplace
- #Preventing Discrimination
- #Ways to Discourage Discrimination

Module Eight: Coping with Discrimination

- #Identifying If You Have Been Discriminated Against
- #Methods of Reprisal
- #Choosing a Course of Action

Module Nine: Dealing with Diversity Complaints as a Person

- #What to Do If You're Involved in a Complaint
- #Understanding Your Role
- #Creating a Support System

Module Ten: Dealing with Diversity Complaints as a Manager

- #Recording the Complaint
- #Identifying Appropriate Actions
- #Choosing a Path

Module Eleven: Dealing with Diversity Complaints as an Organization

- #Receiving a Complaint
- #Choosing a Response
- #Learning from the Complaint

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Workplace Harassment

Workplace Harassment can be based on a variety of factors that differ from the one doing the harassment, such as race, sex, and disability.

Three main actions constitute harassment:

1. When someone is doing something to you to make you uneasy
2. When someone is saying something to you to make you feel uneasy
3. When someone knowingly puts your life at risk in some way

This course will give you the tools necessary to recognize harassment in the workplace as well understand your rights and responsibilities under the law, with regard to safety in the workplace.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: The Background

- #The Law
- #Identifying Harassment
- #Anti-Harassment Policies

Module Three: Developing an Anti-Harassment Policy

- #An Anti-Harassment Policy: What Should Be Covered
- #How Model Policies Work
- #Steps to a Healthy Work Place
- #Educating Employees

Module Four: Policies in the Workplace

- #Anti-Harassment Policy Statements
- #Employee's Rights and Responsibilities
- #Employer's Rights and Responsibilities

Module Five: Proper Procedures in the Workplace

- #If You are Being Harassed
- #If You are Accused of Harassing
- #The Investigation
- #Remedies

Module Six: False Allegations

- #How to Address the Situation
- #Confidentiality
- #Monitoring the Situation
- #Retaliation
- #Appeals

Module Seven: Other Options

- #Union Grievance Procedures
- #Mediation: Getting Help from Outside Organization

Module Eight: Sexual Harassment

- #Defining Sexual Harassment
- #Elements of Harassment
- #Common Scenarios

Module Nine: Mediation

- #What is Mediation?
- #Deciding if it is Right
- #How to Implement

Module Ten: Conflict Resolution

- #How to Resolve the Situation
- #Seeing Both Sides
- #Deciding the Consequence

Module Eleven: The Aftermath

- #How to Move On
- #Monitoring the Situation
- #Learning from Mistakes

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Workplace Violence

Workplace harassment is illegal and destructive to any organization. It is important to treat everyone in the workplace with respect and dignity. Workplace harassment must be identified, discouraged, and prevented in order to keep a hostile work environment from developing. Left unchecked, harassment can escalate into violence. Workplace harassment training is essential to the welfare of all businesses and their employees.

Allowing workplace harassment to continue will cause legal problems while destroying company morale. Many people are uncertain about what constitutes harassment, and they are confused when their actions are pointed out as demeaning. Legally, harassment is any word, gesture, or action that offends people or makes them feel uncomfortable or intimidated. You never know how sensitive people are, so never say or do anything if you are not sure how it will be received.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: What is Workplace Harassment?

- #How to Identify
- #Costs to your business
- #Legal
- #Psychological

Module Three: Identifying The Bully

- #Abusive Workplace Behaviors
- #Bullying and Personality Disorders
- #Narcissism

Module Four: How to Handle Workplace Violence

- #Types of Behavior
- #Target the Behavior, Not the Person
- #Implement an Action Plan

Module Five: Risk Assessment (I)

- #Understanding Anger and Aggression
- #Defusing & De-escalating Strategies
- #Communication Skills
- #Tactical Options

Module Six: Risk Assessment (II)

- ✦ Identifying the Hazard
- ✦ Assessing the Risk
- ✦ Controlling the Risk
- ✦ Evaluating & Review

Module Seven: Being the Victim

- ✦ What is not Considered Bullying
- ✦ Steps to Take

Module Eight: Checklist for Employers

- ✦ 4 Step Process
- ✦ Addressing all Employees
- ✦ Code of Ethics
- ✦ Policy and Procedures

Module Nine: Interview Process

- ✦ Identify a Bully in the Interview Process
- ✦ Warning Signs
- ✦ Role Play
- ✦ Case Study

Module Ten: Investigation Process

- ✦ Advising your Supervisor
- ✦ Lodging the Complaint
- ✦ Initial Response
- ✦ The Investigation
- ✦ The Findings
- ✦ Review & Closure

Module Eleven: Developing a Workplace Harassment Policy

- #Scope
- #Philosophy
- #Principles
- #Intent
- #Options
- #Informal Complaint Process
- #Formal Investigation process

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Personal Development

Anger Management

Benjamin Franklin once said, “In this world nothing can be said to be certain, except death and taxes.” We would add a third item to his list: anger. Anger can be an incredibly damaging force, costing people their jobs, personal relationships, and even their lives when it gets out of hand. However, since everyone experiences anger, it is important to have constructive approaches to manage it effectively. This workshop will help teach participants how to identify their anger triggers and what to do when they get angry.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding Anger

- #The Cycle of Anger
- #Understanding Fight or Flight
- #Common Myths about Anger

Module Three: Do’s and Don’ts

- #Unhelpful Ways of Dealing with Anger
- #Helpful Ways of Dealing with Anger

Module Four: Gaining Control

- #A Word of Warning
- #Using Coping Thoughts
- #Using Relaxation Techniques
- #Blowing Off Some Steam

Module Five: Separate the People from the Problem

- #Objective vs. Subjective Language
- #Identifying the Problem
- #Using “I” Messages

Module Six: Working on the Problem

- #Using Constructive Disagreement
- #Negotiation Tips
- #Building Consensus
- #Identifying Solutions

Module Seven: Solving the Problem

- #Choosing a Solution
- #Making a Plan
- #Getting it Done

Module Eight: A Personal Plan

- #Understanding Hot Buttons
- #Identifying Your Hot Buttons
- #A Personal Anger Log

Module Nine: The Triple A Approach

- #Alter
- #Avoid
- #Accept

Module Ten: Dealing with Angry People

- #Understanding the Energy Curve
- #De-escalation Techniques
- #When to Back Away and What to Do Next

Module Eleven: Pulling It All Together

- #Process Overview
- #Putting It into Action

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Attention Management

A distracted workforce is less than effective. Employees who do not pay attention to their work can waste valuable time and make careless mistakes. Attention management is a useful skill that allows managers to connect with their employees on an emotional level and motivate them to focus on their work and how to reach their personal and company goals.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Introduction to Attention Management

- #What Is Attention Management?
- #Stop Thinking and Pay Attention!
- #What Is Mushin?
- #What is Xin Yi (Heart Minded)?

Module Three: Types of Attention

- #Focused Attention
- #Sustained Attention
- #Selective Attention
- #Alternating Attention
- #Attention CEO
- #Attentional Blink

Module Four: Strategies for Goal Setting

- #Listening to Your Emotions
- #Prioritizing
- #Re-Gating

Module Five: Meditation

- #Beta
- #Alpha
- #Theta
- #Delta
- #Gamma

Module Six: Training Your Attention

- #Mushin
- #Meditation
- #Focus Execute
- #Visualization
- #Case Study

Module Seven: Attention Zones Model

- #Reactive Zone
- #Proactive Zone
- #Distracted Zone
- #Wasteful Zone
- #Case Study

Module Eight: SMART Goals

- #The Three P's
- #The SMART Way
- #Prioritizing
- #Evaluating and Adapting

Module Nine: Keeping Yourself Focused

- #The One Minute Rule
- #The Five Minute Rule
- #What to Do When You Feel Overwhelmed

Module Ten: Procrastination

- #Why We Procrastinate
- #Nine Ways to Overcome Procrastination
- #Eat That Frog

Module Eleven: Prioritizing Your Time

- #The 80/20 Rule
- #The Urgent / Important Matrix
- #Being Assertive
- #Creating a Productivity Journal
- #The Glass Jar: Rocks, Pebbles, Sand and Water

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Being a Likeable Boss

Being more likeable is a quality everyone can increase and improve. Being likeable and a figure of authority is where some challenging conflicts can arise. With this workshop your participants will recognize these possible areas of conflict and develop the skills and knowledge to overcome them.

Our Being a Likeable Boss workshop will show that honesty and trust will be your participant's biggest tools in fostering a better relationship with their employees. Trusting your team by avoiding micromanagement, using delegation, and accepting feedback will put your participants on the right path to be a more likeable boss.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: Is it Better to be Loved or Feared?

- #The Case for Fear
- #The Case for Love
- #The Case Against Both
- #The Middle Ground
- #Case Study
- #Module Two: Review Questions

Module Three: Leadership as Service

- #Top Down Hierarchies
- #The Bottom-Up Perspective
- #Know Your Employees
- #Genuine Empathy and the Power to Lead
- #Case Study
- #Module Three: Review Questions

Module Four: Leadership by Design

- #Begin with the End in Mind
- #Goals
- #Values
- #Mission Statement
- #Case Study
- #Module Four: Review Questions

Module Five: Understanding Motivation

- #Dramatism
- #The Pentad
- #Guilt and Redemption
- #Identification
- #Case Study
- #Module Five: Review Questions

Module Six: Constructive Criticism

- #What are Your Intentions?
- #A Positive Vision of Success
- #Feedback Sandwich
- #Following Up Versus Badgering
- #Case Study
- #Module Six: Review Questions

Module Seven: The Importance of Tone

- #Lighting a Fire
- #Putting Out a Fire
- #Adult versus Parent
- #Changing the Script
- #Case Study
- #Module Seven: Review Questions

Module Eight: Trusting Your Team

- #Dangers of Micromanaging
- #Delegation and Anxiety
- #Aces in Their Places
- #Celebrating Success
- #Case Study
- #Module Eight: Review Questions

Module Nine: Earning Your Team's Trust

- #Honesty
- #Consistency
- #Availability
- #Openness
- #Case Study
- #Module Nine: Review Questions

Module Ten: Building and Reinforcing Your Team

- #Identify Team Strengths and Weaknesses
- #Identify Team Roles
- #Design Exercises with Specific Goals
- #What to Avoid
- #Case Study
- #Module Ten: Review Questions

Module Eleven: You are the Boss of You

- #What Kind of Person Would You Follow?
- #Self-Awareness
- #Self-Improvement
- #Keeping Your Balance
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations
- #Recommended Reading

Critical Thinking

We live in a knowledge based society, and the more critical you think the better your knowledge will be. Critical Thinking provides you with the skills to analyze and evaluate information so that you are able to obtain the greatest amount of knowledge from it. It provides the best chance of making the correct decision, and minimizes damages if a mistake does occur.

Critical Thinking will lead to being a more rational and disciplined thinker. It will reduce your prejudice and bias which will provide you a better understanding of your environment. This workshop will provide you the skills to evaluate, identify, and distinguish between relevant and irrelevant information. It will lead you to be more productive in your career, and provide a great skill in your everyday life.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Components of Critical Thinking

- #Applying Reason
- #Open Mindedness
- #Analysis
- #Logic
- #Case Study
- #Module Two: Review Questions

Module Three: Non-Linear Thinking

- #Step Out of Your Comfort Zone
- #Don't Jump to Conclusions
- #Expect and Initiate Change
- #Being Ready to Adapt
- #Case Study
- #Module Three: Review Questions

Module Four: Logical Thinking

- #Ask the Right Questions
- #Organize the Data
- #Evaluate the Information
- #Draw Conclusions
- #Case Study
- #Module Four: Review Questions

Module Five: Critical Thinkers (I)

- #Active Listening
- #Be Curious
- #Be Disciplined
- #Be Humble
- #Case Study
- #Module Five: Review Questions

Module Six: Critical Thinkers (II)

- #Seeing the Big Picture
- #Objectivity
- #Using Your Emotions
- #Being Self-Aware
- #Case Study
- #Module Six: Review Questions

Module Seven: Evaluate Information

- #Making Assumptions
- #Watch out for Bias
- #Ask Clarifying Questions
- #SWOT Analysis
- #Case Study
- #Module Seven: Review Questions

Module Eight: Benefits of Critical thinking

- #Being More Persuasive
- #Better Communication
- #Better Problem Solving
- #Increased Emotional Intelligence
- #Case Study
- #Module Eight: Review Questions

Module Nine: Changing Your Perspective

- #Limitations of Your Point of View
- #Considering Others Viewpoint
- #Influences on Bias
- #When New Information Arrives
- #Case Study
- #Module Nine: Review Questions

Module Ten: Problem Solving

- #Identify Inconsistencies
- #Trust Your Instincts
- #Asking Why?
- #Evaluate the Solution(s)
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Putting It All Together

- #Retaining Your New Skills
- #Reflect and Learn From Mistakes
- #Always Ask Questions
- #Practicing Critical Thinking
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Emotional Intelligence

Emotional Intelligence is defined as a set of competencies demonstrating the ability one has to recognize his or her behaviors, moods, and impulses, and to manage them best according to the situation.

This course will give you the tools you need to be emotionally intelligent in your workplace. An employee with high emotional intelligence can manage his or her own impulses, communicate with others effectively, manage change well, solve problems, and use humor to build rapport in tense situations. These employees also have empathy, remain optimistic even in the face of adversity, and are gifted at educating and persuading in a sales situation and resolving customer complaints in a customer service role.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: What is Emotional Intelligence?

- #Self-Management
- #Self-Awareness
- #Self-Regulation
- #Self-Motivation
- #Empathy

Module Three: Four Skills in Emotional Intelligence

- #How to Accurately Perceive Emotions
- #Use Emotions to Facilitate Thinking
- #Manage Emotions

Module Four: Verbal Communication Skills

- #Focused Listening
- #Asking Questions
- #Communicating with Flexibility and Authenticity

Module Five: Non-Verbal Communication Skills

- #Body Language
- #It's Not What You Say, It's How You Say It

Module Six: Social Management and Responsibility

- #Benefits of Emotional Intelligence
- #Articulate your Emotions Using Language

Module Seven: Tools to Regulate Your Emotions

- #Seeing the Other Side
- #Self-Management and Self Awareness
- #Giving in Without Giving Up

Module Eight: Gaining Control

- #Using Coping Thoughts
- #Using Relaxation Techniques
- #Bringing it All Together

Module Nine: Business Practices (I)

- #Understand Emotions and How to Manage Them in the Workplace
- #Role of Emotional Intelligence at Work
- #Disagreeing Constructively

Module Ten: Business Practices (II)

- #Optimism
- #Pessimism
- #The Balance between Optimism and Pessimism

Module Eleven: Making an Impact

- #Creating a Powerful First Impression
- #Assessing a Situation
- #Being Zealous without Being Offensive

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Goal Setting and Getting Things Done

Goal Setting is one of the most basic and essential skills someone can develop. What makes a good goal? We touch on goal characteristics, time management, making a to do list, and what to do when setbacks occur. This workshop will provide the knowledge and skills for your participants to complete more tasks and get things done.

Our Goal Setting and Getting Things Done workshop will cover strategies to help your participants overcome procrastination. These skills will translate into increased satisfaction in their professional and personal lives. Your participants will learn the Goal Setting characteristics of successful people and in turn will become happier and more productive individuals.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans and Evaluations

Module Two: Overcoming Procrastination (I)

- #Eat That Frog!
- #Just Do It
- #The 15 Minute Rule
- #Chop it Up
- #Case Study
- #Module Two: Review Questions

Module Three Overcoming Procrastination (II)

- #Remove Distractions
- #Start Small and Build
- #Reward Yourself
- #Set Realistic Deadlines
- #Case Study
- #Module Three: Review Questions

Module Four: Four P's of Goals Setting

- #They Need to be Positive
- #They Need to be Personal
- #They Need to be Possible
- #They Need to be Prioritized
- #Case Study
- #Module Four: Review Questions

Module Five: Improving Motivation

- #Remember Peak Moments
- #Write Your Goals Down
- #Use Gamification
- #Track Your Progress
- #Case Study
- #Module Five: Review Questions

Module Six: Wise Time Management

- #Urgent/Important Matrix
- #The 80/20 Rule
- #Utilize a Calendar
- #Create a Ritual
- #Case Study
- #Module Six: Review Questions

Module Seven: Tips for Completing Tasks

- #One Minute Rule
- #Five Minute Rule
- #Break Up Large Tasks
- #Utilize Technology
- #Case Study
- #Module Seven: Review Questions

Module Eight: Increase Your Productivity

- #Repeat What Works
- #Get Faster
- #Remove "Should" from Your Dictionary
- #Build on Your Successes
- #Case Study
- #Module Eight: Review Questions

Module Nine: To Do List Characteristics

- #Focus on the Important
- #Chunk, Block, Tackle
- #Make It a Habit
- #Plan Ahead
- #Case Study
- #Module Nine: Review Questions

Module Ten: SMART Goals

- #Specific
- #Measurable
- #Attainable
- #Realistic
- #Timely
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Mistakes Will Happen

- #Accept It
- #Bouncing Back
- #Adapt and Learn from Them
- #If Needed, Ask for Help
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Increasing Your Happiness

Increasing ones happiness can be done through the power of positive thinking. That is one skill that this work shop will touch on to teach your participants how to be happier. Happiness will spread throughout your organization, and have a positive effect on everyone.

With our Increasing Your Happiness workshop your participants will engage in unique and helpful ways to increase their happiness. This will have a robust effect on their professional and personal lives. It will improve their communication skills, increase productivity, and lesson absenteeism.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: Plan Ahead For Happiness

- #Have A Nightly Routine
- #Get At Least Eight Hours Of Sleep
- #Wake Up Early
- #Give Yourself Extra Commute Time
- #Case Study
- #Module Two: Review Questions

Module Three: Plan Your Day

- #Arrive 10-15 Minutes Early
- #Check Your Calendar For Action Items
- #Create A To Do List For The Day
- #Build In Breaks
- #Case Study
- #Module Three: Review Questions

Module Four: Relate To Others

- #Greet Your Colleagues
- #Smile!
- #Build Your Support Team And Check In Regularly
- #Take Time To Socialize
- #Case Study
- #Module Four: Review Questions

Module Five: Go To Your Happy (Work) Space

- # Create A Workspace That Makes You Happy
- # Clear The Clutter
- # Bring In Personal Touches
- # Add Some Green!
- # Case Study
- # Module Five: Review Questions

Module Six: Accentuate The Positive

- # Use A Daily Affirmation
- # Surround Yourself With Positive People
- # Limit Your Negative Interactions
- # Build Friendships
- # Case Study
- # Module Six: Review Questions

Module Seven: Use Your Benefits

- # Use Your Vacation And Paid Time Off!
- # Exercise Your Way To Happy!
- # Employee Assistance Programs
- # Other Benefits – Credit Union, Direct Deposit, Etc.
- # Case Study
- # Module Seven: Review Questions

Module Eight: Take Control Of Your Career Happiness

- # Take Control Of Your Professional Development
- # Seek Frequent Feedback
- # Practice Professional Courage
- # Seek Mentoring, And Seek To Mentor Others
- # Case Study
- # Module Eight: Review Questions

Module Nine: Set Boundaries

- # Learn To Say No
- # Learn To Say Yes
- # Protect Your Downtime
- # Know When To Call It A Day
- # Case Study
- # Module Nine: Review Questions

Module Ten: Practice Positivity

- #Keep Your Interactions Positive
- #Practice Gratitude
- #Address Conflict Or Misunderstandings Directly And Positively
- #Look For The Silver Lining
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Choose To Be Happy

- #Happiness Is A Choice
- #Choose Your Stress Response
- #Do One Thing Each Day That You Love And Enjoy
- #Seek To Make Positive Changes
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words From The Wise
- #Review Of Parking Lot
- #Lessons Learned
- #Completion Of Action Plans And Evaluations
- #Recommended Reading

Improving Self-Awareness

Self-awareness is developing an understanding your emotions and feelings. It is an awareness of the physical, emotional, and psychological self. Your participants will identify ways of recognizing all of these and improving each through various cognitive and learning styles.

Improving Self-Awareness will improve self-control, reduce procrastination, and develop mood management. Your participants will improve their relationships and create a more fulfilling life. These improvements will in turn translate into a wholly improved workforce. Stress will decline and productivity will increase as internal turmoil will decline all through improving self-awareness.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: What is the Self?

- #The Physical Self
- #The Emotional Self
- #The Psychological Self
- #The Spiritual Self
- #Case Study
- #Module Two: Review Questions

Module Three: Awareness of the Physical Self

- #Scanning
- #Progressive Relaxation
- #Physical Stressors
- #Exercise
- #Case Study
- #Module Three: Review Questions

Module Four: Time Management

- #Organization
- #Goal Management
- #Priorities
- #Procrastination
- #Case Study
- #Module Four: Review Questions

Module Five: The Emotional Self

- #Validity of Emotions
- #Utility of Emotions
- #Arousal
- #Valence
- #Case Study
- #Module Five: Review Questions

Module Six: Mood Management

- #Emotional Intelligence
- #Categories of Emotions
- #Increasing Arousal
- #Decreasing Arousal
- #Case Study
- #Module Six: Review Questions

Module Seven: The Psychological Self

- #Thinking Style
- #Learning Style
- #Personality Style
- #Distorted Thinking
- #Case Study
- #Module Seven: Review Questions

Module Eight: Interpersonal Awareness

- #Addressing Different Thinking Styles
- #Addressing Different Learning Styles
- #Active Listening and Body Language
- #Transactional Analysis
- #Case Study
- #Module Eight: Review Questions

Module Nine: The Spiritual Self

- #Mindfulness
- #Meditation
- #Cultivating Positivity
- #Gratitude
- #Case Study
- #Module Nine: Review Questions

Module Ten: Limitations of Self-Awareness

- #Navel Gazing
- #Dangers of Excessive Self Discipline
- #Humility
- #Empathy
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Independence Versus Interdependence

- #What is Interdependence?
- #Systems Theory
- #More than the Sum of All Parts
- #Team Building
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations
- #Recommended Reading

Improving Mindfulness

Improving mindfulness is about understanding yourself and being “in the moment”. Your participants will become more mindful of their actions and learn how to express and interpret their present environment. They will create positive connections and increase their self-regulation of attention and personal experiences.

Improving Mindfulness will provide benefits throughout their professional and personal lives. Improving mindfulness through gratitude, filtering, and active listening will give your participants the advantage seeing things in a new light. This workshop has the ability to give your participants an increased recognition of mental events in the present moment which provides countless benefits.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: What is Mindfulness?

- #Buddhist Concept
- #Bare Attention
- #Memory
- #Psychological Concept
- #Case Study
- #Module Two: Review Questions

Module Three: Practicing Mindfulness

- #Mindfulness Meditation
- #Attention
- #Acceptance
- #Scanning
- #Case Study
- #Module Three: Review Questions

Module Four: Emotional IQ

- #Purpose of Emotions
- #Performance Emotions
- #Swing Emotions
- #Blue emotions
- #Case Study
- #Module Four: Review Questions

Module Five: Cognitive Distortion I

- # Dichotomous Reasoning
- # Magnification and Minimization
- # Filtering (Including Disqualifying)
- # Jumping to Conclusions
- # Case Study
- # Module Five: Review Questions

Module Six: Cognitive Distortion II

- # Destructive Labelling
- # Personalizing
- # Blaming
- # The Tyranny of the Should
- # Case Study
- # Module Six: Review Questions

Module Seven: Mindfulness Based Cognitive Therapy

- # Mental Modes
- # Doing Mode
- # Being Mode
- # Metacognitive Awareness
- # Case Study
- # Module Seven: Review Questions

Module Eight: Mindfulness and Gratitude

- # What is Gratitude?
- # Gratitude Journal
- # Gratitude Exercise
- # How to Form a Habit
- # Case Study
- # Module Eight: Review Questions

Module Nine: Cultivating High Performance Emotions

- # Emotion-Cognition-Behavior Triangle
- # Cultivating Enthusiasm
- # Cultivating Confidence
- # Cultivating Tenacity
- # Case Study
- # Module Nine: Review Questions

Module Ten: Mindfulness and Customer Service

- #Individually Focused
- #Active Listening
- #Building a Rapport
- #Timing
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Mindfulness and Leadership

- #Mental Resilience
- #Focus
- #Compassion
- #Creativity
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations
- #Recommended Reading

Job Search Skills

Searching for a job can be intimidating. How do you know what job you're best suited for? How do you build a winning résumé and cover letter? Where can you find job leads? How do you network without feeling nervous? What happens when you land an interview? And most importantly, where do you find help when you need it?

This course will give you the answers to all these questions, plus a plan to get you to a new job within a month. After completing this program, you'll be more than ready to start your search for your perfect job.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Ready, Set, Go!

- #Identifying Your Values and Purpose
- #Assessing Your Skills
- #Setting SMART Goals
- #Building a Resource System
- #A 30-Day Plan

Module Three: Building Your Resume

- #Basic Resume Formats
- #Chronological Style Resume
- #Combination Style Resume
- #Essential Information to Include
- #Dealing with Awkward Points
- #Checklist for Success

Module Four: Polishing Your Resume

- #Creating an Attractive Package
- #About Branding
- #Some Extra Touches
- #Checklist for Success

Module Five: Writing a Cover Letter

- #Types of Cover Letters
- #First Contact Cover Letter
- #Targeted Cover Letter
- #Recommendation Cover Letter
- #Creating a Template
- #Customizing the Template
- #Checklist for Success

Module Six: Creating a Portfolio

- #When Do I Need a Portfolio?
- #Types of Portfolios
- #Working Portfolio
- #Display Portfolio
- #Assessment Portfolio
- #Essential Elements
- #Checklist for Success

Module Seven: Networking Skills

- #What is Networking?
- #Getting a Conversation Started
- #Creating an Effective Introduction
- #But I'm So Nervous!
- #What Not to Talk About
- #Wrapping Up and Moving On

Module Eight: Skills for Success

- #Being Organized
- #Becoming a Punctual Person
- #I Can Do This!
- #Important Etiquette Points

Module Nine: Where to Look?

- #The Obvious Places
- #The Hidden Job Market
- #About Cold Calling
- #The Power of Networking

Module Ten: Understanding the Interview

- #Types of Interviews
- #What to Expect
- #About Behavioral Questions
- #About Knowledge Questions

Module Eleven: Interview Skills

- #Dressing for Success
- #The Meaning of Colors
- #Interpreting Common Dress Codes
- #Deciding What to Wear
- #Answering Questions
- #Asking Questions
- #Following Up

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Managing Workplace Anxiety

The workplace is one of the leading locations where people experience stress and anxiety. Every employee will encounter it sometime during their career. Everyone should be aware of the signs of anxiety and the tools needed to cope and deal with it.

Our Managing Workplace Anxiety workshop will provide your participants the important skills and resources to recognize and manage workplace anxiety. By identifying these symptoms and coping skills employees and managers will be better suited in dealing with these common situations. Through this workshop your participants will be better suited to the challenges that the workplace can bring.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: Common Types of Anxiety

- #Social Anxiety
- #Generalized Anxiety Disorder
- #Panic Disorder
- #Phobias
- #Case Study
- #Module Two: Review Questions

Module Three: Recognizing Symptoms in Others

- #Avoiding Social Situations
- #Difficulty in Accepting Negative Feedback
- #Difficulty in Focusing on Tasks
- #Irrational Fears
- #Case Study
- #Module Three: Review Questions

Module Four: Coping Strategies (I)

- # Keeping a Journal
- # Power of Positive Thinking
- # Have a "Me" Place You Can Go
- # Establish Attainable Goals
- # Case Study
- # Module Four: Review Questions

Module Five: Coping Strategies (II)

- # Talk With Friends and Family
- # Get Enough Sleep
- # Eating Well and Exercise
- # Begin Small and Build Up to Larger Challenges
- # Case Study
- # Module Five: Review Questions

Module Six: Don't Avoid the Situation

- # It's OK to Make a Mistake
- # Accept the Situation, and Move On
- # Avoidance Can Cause a Cycle of Anxiety
- # Identify the Trigger
- # Case Study
- # Module Six: Review Questions

Module Seven: Differences in Anxiety and Normal Nervousness

- # It Runs Along a Spectrum
- # Anxiety Can Happen Without a Cause
- # The Length of Time Symptoms Last
- # It's an Exaggeration of Normal Feelings
- # Case Study
- # Module Seven: Review Questions

Module Eight: Physical Symptoms

- # Rapid Heartbeat
- # Panic Attack
- # Headache
- # Trembling or Shaking
- # Case Study
- # Module Eight: Review Questions

Module Nine: Recognize the Positive Aspects of Anxiety

- #It Alerts Us to Danger
- #Improves Self-Awareness
- #Can Be a Great Motivator
- #Prevent Mistakes
- #Case Study
- #Module Nine: Review Questions

Module Ten: Common Anxiety Triggers

- #Uncertainty or Fear of the Unknown
- #Holding in Feelings
- #Public Speaking/Speaking Up
- #Trying to Be Perfect
- #Case Study
- #Module Ten: Review Questions

Module Eleven: When to Seek Extra Help?

- #Feeling Overwhelmed
- #Physical Changes
- #Unable to Work or Function
- #Panic Attacks
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Motivating Your Sales Team

Everyone can always use some inspiration and motivation. This workshop will help your participant's target the unique ways each team member is motivated. Finding the right incentive for each member of your sales team is important as motivation works best when it is developed internally. Harness this through better communication, mentoring, and developing the right incentives.

Motivating Your Sales Team will help your participants create the right motivating environment that will shape and develop their sales team with right attitude and healthy competition. Instilling that unique seed which grows the motivation in your team will ensure an increase in performance and productivity. Have the best sales team you can have through better motivation.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: Creating a Motivational Environment

- #Frequent Team Check-ins
- #Train Your Team
- #Emulate Best Practices
- #One Size Does Not Fit All!
- #Case Study
- #Module Two: Review Questions

Module Three: Communicate to Motivate

- #Regular Group Meetings
- #Regular One on One Meetings
- #Focus on Strengths and Development Areas
- #Ask for Feedback
- #Case Study
- #Module Three: Review Questions

Module Four: Train Your Team

- #Focus on Training and Development
- #Peer Training
- #Mentoring
- #Keep the Focus Positive!
- #Case Study
- #Module Four: Review Questions

Module Five: Emulate Best Practices

- #Look to Industry Leaders
- #Solicit Team Member Suggestions
- #Take a Field Trip!
- #Leverage Outside Expertise
- #Case Study
- #Module Five: Review Questions

Module Six: Provide Tools

- #The Right Tools
- #Ask Team Members What Tools They Need
- #Provide High Quality Tools
- #Allow for Training
- #Case Study
- #Module Six: Review Questions

Module Seven: Find Out What Motivates Employees

- #One Size Does Not Fit All
- #Find What Motivates Individuals
- #Find What Motivates the Team
- #Tailor Rewards to Employees
- #Case Study
- #Module Seven: Review Questions

Module Eight: Tailor Rewards to the Employee

- #Motivation is Personal!
- #Choose 1-3 Motivators
- #Employee's Personal Goals
- #Reward Achievements
- #Case Study
- #Module Eight: Review Questions

Module Nine: Create Team Incentives

- #Incentives Foster Teamwork
- #Team Goals
- #Choose 1-3 Motivators
- #Reward Achievements
- #Case Study
- #Module Nine: Review Questions

Module Ten: Implement Incentives

- #Regular Incentives
- #Mark Milestones
- #Encourage Friendly Competition
- #Keep Value Reasonable
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Recognize Achievements

- #Recognition Motivates!
- #Recognize Achievements Regularly
- #Recognize Achievements Publicly
- #Document Achievements
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of the Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations
- #Recommended Reading

Personal Productivity

Most people find that they wish they had more time in a day. This workshop will show participants how to organize their lives and find those hidden moments. Participants will learn how to establish routines, set goals, create an efficient environment, and use time-honored planning and organizational tools to maximize their personal productivity.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Setting SMART Goals

- #The Three P's
- #The SMART Way
- #Prioritizing Your Goals
- #Evaluating and Adapting

Module Three: The Power of Routines

- #What is a Routine?
- #Personal Routines
- #Professional Routines
- #Six Easy Ways to Simplify Your Life

Module Four: Scheduling Yourself

- #The Simple Secret of Successful Time Management
- #Developing a Tracking System
- #Scheduling Appointments
- #Scheduling Tasks

Module Five: Keeping Yourself on Top of Tasks

- #The One-Minute Rule
- #The Five-Minute Rule
- #What To Do When You Feel Like You're Sinking

Module Six: Tackling New Tasks and Projects

- #The Sliding Scale
- #A Checklist for Getting Started
- #Evaluating and Adapting

Module Seven: Using Project Management Techniques

- #The Triple Constraint
- #Creating the Schedule
- #Using a RACI Chart

Module Eight: Creating a Workspace

- #Setting Up the Physical Layout
- #Ergonomics 101
- #Using Your Computer Efficiently

Module Nine: Organizing Files and Folders

- #Organizing Paper Files
- #Organizing Electronic Files
- #Scheduling Archive and Clean-Up

Module Ten: Managing E-Mail

- #Using E-mail Time Wisely
- #Taking Action!
- #Making the Most of Your E-mail Program
- #Taking Time Back from Handheld Devices

Module Eleven: Tackling Procrastination

- #Why We Procrastinate
- #Nine Ways to Overcome Procrastination
- #Eat That Frog!

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Public Speaking

According to a 1973 survey by the Sunday Times of London, 41% of people list public speaking as their biggest fear. Forget small spaces, darkness, and spiders – standing up in front of a crowd and talking is far more terrifying for most people.

However, mastering this fear and getting comfortable speaking in public can be a great ego booster, not to mention a huge benefit to your career. This workshop will give you some valuable public speaking skills, including in-depth information on developing an engaging program and delivering your presentation with power.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Identifying Your Audience

- #Performing a Needs Analysis
- #Creating an Audience Profile
- #Identifying Key Questions and Concerns

Module Three: Creating a Basic Outline

- #Outlining the Situation
- #Identifying the Task That Had to Be Performed
- #Listing the Actions You Took
- #Revealing the Results

Module Four: Organizing the Program

- #Making Organization Easy
- #Organizational Methods
- #Classifying and Categorizing

Module Five: Fleshing It Out

- #Identifying Appropriate Sources
- #Establishing Credibility
- #The Importance of Citations

Module Six: Putting It All Together

- #Writing Your Presentation
- #Adding a Plan B
- #Reviewing, Editing, and Rewriting

Module Seven: Being Prepared

- #Checking Out the Venue
- #Gathering Materials
- #A 24 Hour Checklist

Module Eight: Overcoming Nervousness

- #A Visit from the Boss
- #Preparing Mentally
- #Physical Relaxation Techniques
- #Appearing Confident in Front of the Crowd

Module Nine: Delivering Your Speech (I)

- #Starting Off on the Right Foot

Module Ten: Delivering Your Speech (II)

- #Adjusting on the Fly
- #Gauging Whether Breaks Are Required
- #Wrapping Up and Winding Down

Module Eleven: Questions and Answers

- #Ground Rules
- #Answering Questions That Sound Like an Attack
- #Dealing with Complex Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Social Intelligence

Social Intelligence is about understanding your environment and having a positive influence. Your participants will become more confident in their social situations by learning how to express and interrupt social cues. They will create better personal connections and increase their influence during social situations.

Increasing Social Intelligence will provide benefits throughout their professional and personal lives. It is a fantastic tool for coaching and development as people will learn “people skills”. Improving social skills through active listening, understanding body language, and being more empathic will give your participants the advantage in their interactions. Social interactions are a two way street, know the rules of the road!

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans

Module Two: Increase Your Self-Awareness

- #Remove or Limit Self-Deception
- #Ask for Feedback
- #Be Open to Change
- #Reflect on Your Actions
- #Case Study
- #Module Two: Review Questions

Module Three: The Keys to Empathy

- #Listening and Paying Attention
- #Don't Judge
- #Shift Your View
- #Don't Show Fake Emotions
- #Case Study
- #Module Three: Review Questions

Module Four: Active Listening

- #Attunement
- #Don't Jump to Conclusions
- #Shift your Focus
- #Don't Discount Feelings
- #Case Study
- #Module Four: Review Questions

Module Five: Insight on Behavior

- #Perception
- #Facts vs. Emotion
- #Online Communication
- #Listen and Watch More
- #Case Study
- #Module Five: Review Questions

Module Six: Interpersonal Communication

- #Give Respect and Trust
- #Be Consistent
- #Always Keep Your Cool
- #Observing Body Language
- #Case Study
- #Module Six: Review Questions

Module Seven: Social Cues (I)

- #Recognize Social Situations
- #The Eyes Have It
- #Non-Verbal Cues
- #Verbal Cues
- #Case Study
- #Module Seven: Review Questions

Module Eight: Social Cues (II)

- #Spectrum of Cues
- #Review and Reflect
- #Being Adaptable and Flexible
- #Personal Space
- #Case Study
- #Module Eight: Review Questions

Module Nine: Conversation Skills

- #Current Events
- #Conversation Topics
- #Cues to Watch For
- #Give People Your Attention
- #Case Study
- #Module Nine: Review Questions

Module Ten: Body Language

- #Be Aware of Your Movements
- #It's Not What You Say, It's How You Say It
- #Open Vs. Closed Body Language
- #Communicate with Power
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Building Rapport

- #Take the High Road
- #Forget About Yourself
- #Remembering People
- #Ask Good Questions
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Social Learning

Social Learning is an effective way to train your employees through modeling positive behaviors. It is a great way to promote cohesion and involvement as it builds a culture of learning. Your participants will learn the best way to conduct role plays, share best practices, and provide constant and immediate feedback.

With our Social Learning course your participants will be creating learning communities that benefit every aspect of your organization. They will learn new behaviors through observation and modeling and be instilled with a passion for learning.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans and Evaluations

Module Two: Setting the Right Group Dynamic (I)

- #Communicating
- #Collaborating
- #Sharing of Best Practices
- #Refining Ideas
- #Case Study
- #Module Two: Review Questions

Module Three: Setting the Right Group Dynamic (II)

- #Diversity Builds Knowledge
- #Social Interactions
- #People Are Different
- #Dealing With Difficult People
- #Case Study
- #Module Three: Review Questions

Module Four: Develop a Social Learning Culture a Work (I)

- #Making the Connection
- #Tagging Star Employees
- #Recognizing Teaching Movements
- #Culture of Questioning
- #Case Study
- #Module Four: Review Questions

Module Five: Develop a Social Learning Culture a Work (II)

- #Safe to Share Environment
- #Instilling a Passion for Learning
- #Instill a Sense of Sharing
- #Learning in the Social Unit
- #Case Study
- #Module Five: Review Questions

Module Six: Develop a Social Learning Culture a Work (III)

- #Remove Fear of Feedback or Criticism
- #Creating a Social Unit
- #Imitation and Modeling
- #Empowering Learners
- #Case Study
- #Module Six: Review Questions

Module Seven: Role Playing (I)

- #Identify Work Related Scenarios
- #Add Variables
- #Assign Roles
- #Prepare Role-Players
- #Case Study
- #Module Seven: Review Questions

Module Eight: Role Playing (II)

- #Act it Out
- #Debrief
- #Mirror Good Examples
- #General Role Playing Tips
- #Case Study
- #Module Eight: Review Questions

Module Nine: Utilizing the Right Tools (I)

- #Mentoring
- #Social Media
- #Critical Thinking
- #Gamification
- #Case Study
- #Module Nine: Review Questions

Module Ten: Utilizing the Right Tools (II)

- #Relevant Resources Selection
- #Job Shadowing
- #Knowledge Management
- #Social Facilitation
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Modeling and Observational Learning

- #Inspired by Leaders
- #Boosting Self-Efficacy
- #Peer Role Models
- #Generating Engagement
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Stress Management

Positive and negative stress is a constant influence on all of our lives. The trick is to maximize the positive stress and to minimize the negative stress. This workshop will give participants a three-option method for addressing any stressful situation, as well as a toolbox of personal skills, including using routines, relaxation techniques, and a stress log system.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding Stress

- #What is Stress?
- #What is Eustress?
- #Understanding the Triple A Approach

Module Three: Creating a Stress-Reducing Lifestyle

- #Eating Properly
- #Exercising Regularly
- #Sleeping Well

Module Four: Altering the Situation

- #The First A
- #Identifying Appropriate Situations
- #Creating Effective Actions

Module Five: Avoiding the Situation

- #The Second A
- #Identifying Appropriate Situations
- #Creating Effective Actions

Module Six: Accepting the Situation

- #The Third A
- #Identifying Appropriate Situations
- #Creating Effective Actions

Module Seven: Using Routines to Reduce Stress

- #Planning Meals
- #Organizing Chores
- #Using a To-Do List

Module Eight: Environmental Relaxation Techniques

- #Finding a Sanctuary
- #Using Music
- #Seeing the Humor

Module Nine: Physical Relaxation Techniques

- #Soothing Stretches
- #Deep Breathing
- #Tensing and Relaxing
- #Meditation

Module Ten: Coping with Major Events

- #Establishing a Support System
- #Creating a Plan
- #Knowing When to Seek Help

Module Eleven: Our Challenge to You

- #Creating a Stress Log
- #Week One: Recording Events
- #Week Two: Identifying Stressors and Creating a Plan
- #Week Three: Creating New Habits
- #Reviewing and Evaluating

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Work-Life Balance

Having a balance between work and home life can be a challenge. With this challenge come great rewards when it is done successfully. By balancing a career with home life it will provide benefits in each environment. You will become healthier, mentally and physically, and you will be able to produce more career wise.

With a **Work-Life Balance** you will be managing your time better. Better time management will benefit all aspects of life; you will be working less and producing more. This workshop will show how to focus on the important things, set accurate and achievable goals, and communicate better with your peers at work and your family at home.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Benefits of a Healthy Balance

- #Why It's Important
- #Increased Productivity
- #Improved Mental and Physical Health
- #Increased Morale
- #Case Study
- #Module Two: Review Questions

Module Three: Signs of an Imbalance

- #Health Risks
- #Absenteeism
- #Burnout
- #Stress
- #Case Study
- #Module Three: Review Questions

Module Four: Employer Resources

- #Offer More Employee Control
- #Ask Employees for Suggestions
- #Employee Assistance Program (EAP)
- #Reward Your Staff
- #Case Study
- #Module Four: Review Questions

Module Five: Tips in Time Management

- #The Urgent/Important Matrix
- #Learn to Say No
- #Stay Flexible
- #80/20 Rule
- #Case Study
- #Module Five: Review Questions

Module Six: Goal Setting

- #The Three Ps
- #SMART Goals
- #Visualization
- #Prioritizing Your Goals
- #Case Study
- #Module Six: Review Questions

Module Seven: Optional Ways to Work

- #Telecommuting
- #Job Sharing
- #Job Redesign
- #Flex Time
- #Case Study
- #Module Seven: Review Questions

Module Eight: At Work

- #Leave Home Stress at Home
- #Break Up Large Tasks
- #Delegate
- #Set Accurate Goals
- #Case Study
- #Module Eight: Review Questions

Module Nine: At Home

- #Leave Work Stress at Work
- #Turn Your Phone Off
- #Take Some Me Time
- #Maintain Your Boundaries
- #Case Study
- #Module Nine: Review Questions

Module Ten: Stress Management

- #Exercise
- #Eating Well
- #Getting Enough Sleep
- #Self-Assessment
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Working in a Home Office

- #Setting Up a Home Office
- #Setting Boundaries
- #Dealing With Distractions
- #Make a Schedule and Stick to It
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Sales And Marketing

Body Language Basics

Can you tell if someone is telling the truth just by looking at them? It is a skill that a lot of people do not have. Through Body Language Basics you will be given a set of tools to use to your advantage. These tools can be utilized in the office and at home. Understanding Body Language will provide you a great advantage in your daily communications.

Body Language Basics will provide you with a great set of skills to understand that what is not said is just as important as what is said. It will also give you the ability to see and understand how your own Body Language is being seen. You will be able to adjust and improve the way you communicate through non-verbal communications.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Communicating With Body language

- #Learning a New Language
- #The Power of Body Language
- #More Than Words
- #Actions Speak Louder Than Words
- #Case Study
- #Module Two: Review Questions

Module Three: Reading Body Language

- #Head Position
- #Translating Gestures Into Words
- #Open Vs. Closed Body Language
- #The Eyes Have It
- #Case Study
- #Module Three: Review Questions

Module Four: Body Language Mistakes

- #Poor Posture
- #Invading Personal Space
- #Quick Movements
- #Fidgeting
- #Case Study
- #Module Four: Review Questions

Module Five: Gender Differences

- #Facial Expressions
- #Personal Distances
- #Female Body Language
- #Male Body Language
- #Case Study
- #Module Five: Review Questions

Module Six: Non-Verbal Communication

- #Common Gestures
- #The Signals You Send to Others
- #It's Not What You Say, It's How You Say It
- #What Your Posture Says
- #Case Study
- #Module Six: Review Questions

Module Seven: Facial Expressions

- #Linked With Emotion
- #Micro-expressions
- #Facial Action Coding System (FACS)
- #Universal Facial Expressions
- #Case Study
- #Module Seven: Review Questions

Module Eight: Body Language in Business

- #Communicate With Power
- #Cultural Differences
- #Building Trust
- #Mirroring
- #Case Study
- #Module Eight: Review Questions

Module Nine: Lying and Body Language

- #Watch Their Hands
- #Forced Smiles
- #Eye Contact
- #Changes in Posture
- #Case Study
- #Module Nine: Review Questions

Module Ten: Improve Your Body Language

- #Be Aware of Your Movements
- #The Power of Confidence
- #Position and Posture
- #Practice In a Mirror
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Matching Your Words to Your Movement

- #Involuntary Movements
- #Say What You Mean
- #Always Be Consistent
- #Actions Will Trump Words
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Call Center Training

Phone skills are a highly valuable tool to have in an employee's skill-set, and Call Center Training will help provide those skills. This course will help your participants improve their phone skills which will make them more confident, improve sales, and help gain new customers while retaining your current clientele. A more confident employee is also one that is happier, and happier employees will produce happier customers.

Call Center Training will lower costs as it can reduce turnover. Participants will learn the skills to improve productivity and performance. This will produce a positive environment throughout your company and help influence the organization as a whole. Evaluating metrics and coaching are also used to make sure the participants are reaching their potential, and to keep their skill-set at a high level.

Outline

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: The Basics (I)

- #Defining Buying Motives
- #Establishing a Call Strategy
- #Prospecting
- #Qualifying
- #Case Study
- #Review Questions

Module Three: The Basics (II)

- #Getting Beyond The Gate Keeper
- #Controlling The Call
- #Difficult Customers
- #Reporting
- #Case Study
- #Review Questions

Module Four: Phone Etiquette

- #Preparation
- #Building Rapport
- #Speaking Clearly - Tone of Voice
- #Effective Listening
- #Case Study
- #Review Questions

Module Five: Tools

- #Self-Assessments
- #Utilizing Sales Scripts
- #Making the Script Your Own
- #The Sales Dashboard
- #Case Study
- #Review Questions

Module Six: Speaking Like a Star

- #S = Situation
- #T= Task
- #A= Action
- #R = Result
- #Case Study
- #Review Questions

Module Seven: Types of Questions

- #Open Questions
- #Closed Question
- #Ignorant Redirection
- #Positive Redirection
- #Negative Redirection
- #Multiple Choice Redirection
- #Case Study
- #Review Questions

Module Eight: Benchmarking

- #Benchmark Metrics
- #Performance Breakdown
- #Implementing Improvements
- #Benefits
- #Case Study
- #Review Questions

Module Nine: Goal Setting

- #The Importance of Goals
- #SMART Goals
- #Staying Committed
- #Motivation
- #Overcoming Limitations
- #Case Study
- #Review Questions

Module Ten: Key Steps

- #Six Success Factors
- #Staying Customer Focused
- #The Art of Telephone Persuasion
- #Telephone Selling Techniques
- #Case Study
- #Review Questions

Module Eleven: Closing

- #Knowing When it's Time to Close
- #Closing Techniques
- #Maintaining the Relationship
- #After the Sale
- #Case Study
- #Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Contact Center Training

Customers want a well-educated agent when they contact a business. They want to know that the person answering their questions knows what they are talking about. Training your staff, and giving them the information that is needed to effectively assist your customer base is paramount.

With our Contact Center Training workshop your participants will gain the knowledge to provide a great customer experience. They will develop skills on how to deal with difficult costumers, build rapport, and great listening skills. All of these skills combined will provide an increase in overall customer satisfaction throughout your organization.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: It Starts at the Top

- #Create an Open Culture
- #Understand Goals
- #Understand Agents' Responsibilities
- #Identify Education Opportunities
- #Case Study
- #Module Two: Review Questions

Module Three: Peer Training

- #Top Performing Employees
- #Discuss Role with Company
- #Critique Previously Recorded Calls
- #Cross Training
- #Case Study
- #Module Three: Review Questions

Module Four: How to Build Rapport

- #Smile in Your Voice
- #Engage in Small Talk
- #Listen, Acknowledge, and Empathize
- #Be Yourself
- #Case Study
- #Module Four: Review Questions

Module Five: Learn to Listen

- #Allow Customer to Talk
- #Avoid Judgment
- #Take Notes
- #Recap the Call
- #Case Study
- #Module Five: Review Questions

Module Six: Manners Matter - Etiquette & Customer Service (I)

- #Scripting
- #Dead Air
- #Tone & Inflection
- #Saying it the Right Way
- #Case Study
- #Module Six: Review Questions

Module Seven: Manners Matter - Etiquette & Customer Service (II)

- #“Reading” Your Customers
- #Properly Transferring Calls
- #Going the Extra Mile
- #Limit Information
- #Case Study
- #Module Seven: Review Questions

Module Eight: Handling Difficult Customers

- #Keep Calm
- #Listen, Repeat, and
- #Avoid Placing Blame
- #Solve the Problem
- #Case Study
- #Module Eight: Review Questions

Module Nine: Getting the Necessary Information

- #Have a Checklist
- #Linear Thinking
- #Open-Ended Questions
- #Close-Ended Questions
- #Case Study
- #Module Nine: Review Questions

Module Ten: Performance Evaluations

- #Consistent Service
- #Abandoned Calls
- #Speed of the Answer
- #Length of Call
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Training Doesn't Stop

- #Evaluate Progress
- #Get Feedback on Training
- #Kudos to Deserving Employees
- #Have Monthly Meetings
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Creating a Great Webinar

Webinars are a great inexpensive way to reach a large number of people. Webinars are great tools if you want to market a new or improved product, train employees, demonstrate a new task, or have a meeting with employees located throughout the globe. Being an interactive form of media, Webinars provides a great environment for these activities and so much more.

Creating a Great Webinar is all about providing a great interaction between the presenter and the audience. Your participants will develop the skills needed to promote, host, or facilitate a great Webinar for your company. Sharing your passion and knowledge with a Webinar is the best way to reach many with the power of one.

Outline

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: What Can a Webinar Do?

- #Marketing to Prospective Customers
- #Training or Teaching
- #Demonstrations and Presentations
- #Information Sharing
- #Case Study
- #Module Two: Review Questions

Module Three: Successful Webinar Criteria

- #Passion and Enthusiasm
- #Value
- #Knowing Your Target Audience
- #Grab and Keep Attention
- #Case Study
- #Module Three: Review Questions

Module Four: Find the Right Format

- #Tailor It To Your Audience
- #Pre-Recorded
- #The Live Webinar
- #Two Person Team
- #Case Study
- #Module Four: Review Questions

Module Five: Marketing and Social Media

- #Blog Posts and White Papers
- #Email Marketing
- #Offer an Exclusive Deal
- #Hashtags
- #Case Study
- #Module Five: Review Questions

Module Six: Drive Up Registration

- #Avoiding SPAM Filter
- #A Great Title
- #Solicit Questions
- #The Registration Page
- #Case Study
- #Module Six: Review Questions

Module Seven: Leading up to Your Webinar

- #Reminder Emails
- #Practice and Rehearse
- #Test Your Technology
- #Insert Solicited Questions
- #Case Study
- #Module Seven: Review Questions

Module Eight: Presentation Tips

- #Show, Don't Tell
- #Sharing Your Desktop
- #Strong Visuals
- #Script It
- #Case Study
- #Module Eight: Review Questions

Module Nine: Interacting With Your Audience

- #Polling and Surveys
- #Answer Solicited Questions
- #Activities
- #Q&A Session
- #Case Study
- #Module Nine: Review Questions

Module Ten: Mistakes To Avoid

- #Technical Issues
- #Ignoring Your Audience
- #Audience Not Participating?
- #Timing
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Post Event

- #Contact No Shows
- #Follow Up Email
- #Call To Action
- #Make it Easy to Share
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Employee Recognition

Recognizing employees through various recognition programs is a fantastic investment. Being appreciated is a basic human feeling and reaps great rewards. Praise and recognition are essential to an outstanding workplace and its employees.

Through our Employee Recognition workshop your participants will recognize the value of implementing even the smallest of plans. The cost of employee recognition is very minimal in relation to the benefits that will be experienced. Employee recognition programs have been shown to increase productivity, employee loyalty, and increased safety.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: The Many Types Of Recognition Programs

- #Safety Incentives
- #Years Of Service
- #Productivity
- #Attendance & Wellness Incentives
- #Case Study
- #Module Two: Review Questions

Module Three: Designing Employee Recognition Programs

- #Purpose
- #Budget
- #Keep It Simple
- #Employee Involvement
- #Case Study
- #Module Three: Review Questions

Module Four: How To Get The Buzz Out About Your Program

- #Be Creative With Logos, Themes, Designs
- #Paper The Walls, Post Fliers, Announcements And Etc.
- #Use Social Media
- #Go Mobile! (Employee Appreciation Mobile App)
- #Case Study
- #Module Four: Review Questions

Module Five: It Starts From The Top! Training Your Management Team

- #Identifying Desirable Behaviors
- #Understanding The Goals Of The Company
- #Setting Guidelines
- #Providing Go-To Recognition Templates
- #Case Study
- #Module Five: Review Questions

Module Six: Creating A Culture Of Recognition

- #Keep Your Staff "In The Know"
- #Empower Employees With Peer To Peer Recognition
- #Team Building: Encourage Camaraderie
- #Motivate By Promoting Fun
- #Case Study
- #Module Six: Review Questions

Module Seven: The Best Things In Life Are Free!

- #Put A Spotlight On Employees In Staff Meetings
- #Write It Down: Putting Your Appreciation In Writing
- #Display Your Appreciation (Wall Of Fame)
- #Make Work More Comfortable (Better Parking Space, Or Maybe A Casual Clothing Day)
- #Case Study
- #Module Seven: Review Questions

Module Eight: A Small Gesture Goes A Long Way

- #Have A Party (Bring Ice Cream, Lunch, Breakfast For The Team)
- #Make A Game Of It (Raffle Or Some Kind Of Game To Get Prizes)
- #Reward With Small Gifts
- #Give Them A Break (Longer Lunch, Paid Lunch, Or Pto)
- #Case Study
- #Module Eight: Review Questions

Module Nine: Pulling Out The Red Carpet

- #Have An Awards Ceremony
- #Win Large Items
- #Vacation
- #Career Advancement
- #Case Study
- #Module Nine: Review Questions

Module Ten: The Don'ts Of Employee Recognition

- #Don't Let Formal Recognition Supplant The Informal Kind.
- #Don't Let It Become Stale
- #Don't Let It Become A Popularity Contest.
- #Make Sure The Prize Is Motivational
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Maintaining Employee Recognition Programs

- #Change The Membership (
- #Include Explanation Of The Program In Your New Employee Orientation
- #Keep Marketing!
- #Annual Awards Ceremonies
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words From The Wise
- #Review Of Parking Lot
- #Lessons Learned
- #Completion Of Action Plans And Evaluations
- #Recommended Reading

Employee Recognition

Recognizing employees through various recognition programs is a fantastic investment. Being appreciated is a basic human feeling and reaps great rewards. Praise and recognition are essential to an outstanding workplace and its employees.

Through our Employee Recognition workshop your participants will recognize the value of implementing even the smallest of plans. The cost of employee recognition is very minimal in relation to the benefits that will be experienced. Employee recognition programs have been shown to increase productivity, employee loyalty, and increased safety.

Module One: Getting Started

- # Housekeeping Items
- # Pre-Assignment Review
- # Workshop Objectives
- # The Parking Lot
- # Action Plan

Module Two: The Many Types Of Recognition Programs

- # Safety Incentives
- # Years Of Service
- # Productivity
- # Attendance & Wellness Incentives
- # Case Study
- # Module Two: Review Questions

Module Three: Designing Employee Recognition Programs

- # Purpose
- # Budget
- # Keep It Simple
- # Employee Involvement
- # Case Study
- # Module Three: Review Questions

Module Four: How To Get The Buzz Out About Your Program

- # Be Creative With Designs
- # Paper The Walls
- # Use Social Media
- # Go Mobile!
- # Case Study
- # Module Four: Review Questions

Module Five: It Starts From The Top!

- ✦ Identifying Desirable Behaviors
- ✦ Understanding The Goals Of The Company
- ✦ Setting Guidelines
- ✦ Providing Go-To Recognition Templates
- ✦ Case Study
- ✦ Module Five: Review Questions

Module Six: Creating A Culture Of Recognition

- ✦ Keep Your Staff "In The Know"
- ✦ Empower Employees With Peer To Peer Recognition
- ✦ Team Building: Encourage Camaraderie
- ✦ Motivate By Promoting Fun
- ✦ Case Study
- ✦ Module Six: Review Questions

Module Seven: The Best Things In Life Are Free!

- ✦ Put A Spotlight On Employees In Staff Meetings
- ✦ Write It Down: Putting Your Appreciation In Writing
- ✦ Display Your Appreciation
- ✦ Make Work More Comfortable
- ✦ Case Study
- ✦ Module Seven: Review Questions

Module Eight: A Small Gesture Goes A Long Way

- ✦ Have A Party
- ✦ Make A Game Of It
- ✦ Reward With Small Gifts
- ✦ Give Them A Break
- ✦ Case Study
- ✦ Module Eight: Review Questions

Module Nine: Pulling Out The Red Carpet

- ✦ Have An Awards Ceremony
- ✦ Win Large Items
- ✦ Vacation
- ✦ Career Advancement
- ✦ Case Study
- ✦ Module Nine: Review Questions

Module Ten: The Don'ts Of Employee Recognition

- # Don't Let Formal Recognition Supplant The Informal Kind
- # Don't Let It Become Stale
- # Don't Let It Become A Popularity Contest
- # Make Sure The Prize Is Motivational
- # Case Study
- # Module Ten: Review Questions

Module Eleven: Maintaining Employee Recognition Programs

- # Change The Membership
- # Include Explanation Of The Program In Your New Employee Orientation
- # Keep Marketing!
- # Annual Awards Ceremonies
- # Case Study
- # Module Eleven: Review Questions

Module Twelve: Wrapping Up

- # Words From The Wise
- # Review Of Parking Lot
- # Lessons Learned
- # Completion Of Action Plans And Evaluations
- # Recommended Reading

Event Planning

Events do not just happen, they take time to plan, develop, and create. This workshop is designed to give your participants the tools needed to host a great event. They will touch on planning and administrative techniques that will give them the confidence to run an engaging event that will leave a positive and lasting impression on each attendee.

With our Event Planning workshop your participants will explore ways to work with vendors, security, technicians, and wait staff. They will touch on different event types such as awards ceremonies, charity events, and business conferences. By utilizing the correct skill set and planning your participants will be provided the details and concepts of what makes up a successful event.

Outline

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: Types of Events

- #Awards
- #Charity
- #Conferences and Seminar
- #Holiday
- #Case Study
- #Module Two: Review Questions

Module Three: Brainstorming

- #Determine the Event's Purpose
- #Determine a Theme
- #Write Down & Review Ideas
- #Determine a Date
- #Case Study
- #Module Three: Review Questions

Module Four: Types of Entertainment

- #Games
- #Activities
- #Speakers
- #Performers
- #Case Study
- #Module Four: Review Questions

Module Five: Support Staff

- #Security
- #Valet
- #Waiters/ Waitresses
- #Clean up Crew
- #Case Study
- #Module Five: Review Questions

Module Six: Technical Staff

- #Visual Technician (lighting)
- #Media Technician (website, Facebook, etc.)
- #Audio Technician (Sound)
- #Specialized Electrical Equipment Technician (for performers)
- #Case Study
- #Module Six: Review Questions

Module Seven: Vendors

- #Food
- #Equipment
- #Decorations and Furnishing
- #Photography/ Video
- #Case Study
- #Module Seven: Review Questions

Module Eight: Finalize the Plan

- #Venue
- #Registration
- #Entertainment
- #Cuisine and Decor
- #Case Study
- #Module Eight: Review Questions

Module Nine: Administrative Tasks

- #Create a Budget
- #Branding and Marketing
- #Insurance and Permits
- #Contracts (for event staff, entertainment, rentals, and vendors)
- #Case Study
- #Module Nine: Review Questions

Module Ten: Get Organized

- #Form a Team
- #Timeline
- #Checklists
- #Backup Plans
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Post Event Activities

- #Survey
- #Share Media (photos and video)
- #Send Thank you Notes
- #Start planning the Next Event!
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations
- #Recommended Reading

Internet Marketing Fundamentals

Marketing has changed dramatically over the last decade. Marketing is all about communicating, and the Internet has completely changed the way people communicate. The Internet is a marketer's dream come true, especially with Social Media, as you have a low cost marketing tool that can reach a large audience.

Internet Marketing Fundamentals will provide your participants with a great set of skills to market your business online. Content is the king of Internet marketing, and your participants will need to know how to utilize your great content. If you want your business to grow then your participants need to understand Internet Marketing Fundamentals.

Outline

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans and Evaluations

Module Two: SWOT Analysis in Marketing

- #Strength
- #Weaknesses
- #Opportunities
- #Threats
- #Case Study
- #Module Two: Review Questions

Module Three: Marketing Research

- #Consume All Media
- #Finding the Right Price
- #Product Development and Improvement
- #Identify Your Target Audience
- #Case Study
- #Module Three: Review Questions

Module Four: Real Time Marketing

- #Dynamic Content
- #Engagement Builds Followers
- #Constant Readiness and Monitoring
- #The Time the Place and the Media
- #Case Study
- #Module Four: Review Questions

Module Five: Brand Management

- #Every Interaction Counts
- #Consistent Through all Media
- #Unique Qualities
- #Needs to be Actively Managed
- #Case Study
- #Module Five: Review Questions

Module Six: Social Media (I)

- #You are Building a Community
- #A Personal Touch
- #Brand Champions
- #Make it Easy to Share
- #Case Study
- #Module Six: Review Questions

Module Seven: SEO Basics

- #Relevant and Original Content
- #Keywords
- #Value Proposition
- #Linking
- #Case Study
- #Module Seven: Review Questions

Module Eight: Social Media (II)

- #Content is King
- #Blog and Interact
- #Webinars
- #Constant Monitoring
- #Case Study
- #Module Eight: Review Questions

Module Nine: Website Characteristics

- #SEO Optimization
- #Landing Page
- #Analytics
- #Mobile and Tablet Friendly
- #Case Study
- #Module Nine: Review Questions

Module Ten: Capturing Leads

- #Lead Management and Generation
- #Give Something Away
- #Quality vs. Quantity
- #Capture Repeat Customers
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Campaign Characteristics

- #Tailored for Your Audience
- #Use Powerful Words
- #The 4 W's of a Campaign
- #Monitor and Tweak
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Marketing Basics

Marketing is an essential element for every business. It can be that one piece of the puzzle that is missing from your business, and when it fits you see the big picture. Your participants will be given an introduction to marketing and its benefits. If you are not marketing your business you will not grow, and if you do not grow you will not succeed.

Marketing Basics will provide the base for your participants, and give them the ability to build and grow your business. Marketing has changed a lot recently and having a new perspective will give your participants the needed information to assist them in their marketing positions. No matter what your product or service is, your business will grow with a better understanding of marketing.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans and Evaluations

Module Two: What is Marketing?

- #What is a Market?
- #Marketing is Not Selling
- #Understanding Customer Needs (solving customers problems and needs)
- #Defining Your Product or Service
- #Case Study
- #Module Two: Review Questions

Module Three: Common Marketing Types (I)

- #Direct Marketing
- #Active Marketing
- #Incoming marketing
- #Outgoing marketing
- #Case Study
- #Module Three: Review Questions

Module Four: Common Marketing Types (II)

- # Guerilla Marketing
- # B2B Marketing
- # B2C Marketing
- # Promotional Marketing
- # Case Study
- # Module Four: Review Questions

Module Five: The Marketing Mix

- # Product
- # Price
- # Promotion
- # Place
- # Case Study
- # Module Five: Review Questions

Module Six: Communicating the Right Way

- # The Marketing Pitch
- # Sell Value Not Price
- # Fun and Entertaining is Powerful
- # Choosing the Right Media
- # Case Study
- # Module Six: Review Questions

Module Seven: Customer Communications

- # Give Your Customers a Voice
- # It's Not About You, It's About Them
- # Every Interaction Counts
- # Answer Questions Honestly
- # Case Study
- # Module Seven: Review Questions

Module Eight: Marketing Goals

- # Brand Switching
- # Repeat Purchases
- # Brand Loyalty
- # Inform and Educate
- # Case Study
- # Module Eight: Review Questions

Module Nine: The Marketing Funnel

- # Awareness
- # Interest
- # Desire
- # Action
- # Case Study
- # Module Nine: Review Questions

Module Ten: Marketing Mistakes (I)

- # Not Taking Social Media Seriously
- # Not Having a USP
- # Cross Cultural and International Translations
- # Not Building a Relationship
- # Case Study
- # Module Ten: Review Questions

Module Eleven: Marketing Mistakes (II)

- # Not Having a Plan
- # Aiming at Everyone
- # Not Tracking Metrics
- # Not Listening to Your Customers
- # Case Study
- # Module Eleven: Review Questions

Module Twelve: Wrapping Up

- # Words from the Wise
- # Review of Parking Lot
- # Lessons Learned
- # Completion of Action Plans and Evaluations

Media and Public Relations

In this workshop, you will get knowledge you need to manage effectively your image and value by forming solid networks through strategic communication planning. Effective networking is essential for day-to-day business or for those times when you are actively pursuing job opportunities.

Networking and public relations is the most successful method of communicating your value to those around you. Furthermore, good networking skills enable you to tap into those relationships you already have and increase the scope of your network. The larger the scope the more people knows you and offers you opportunities.

This workshop is designed to give you practical teaching and hands-on tools that will get you networking once you complete this course. Before we begin, let's kick of the session with a networking ice breaker.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Networking for Success (I)

- #Creating an Effective Introduction
- #Making a Great First Impression

Module Three: Networking For Success (II)

- #Minimizing Nervousness
- #Using Business Cards Effectively
- #Remembering Names

Module Four: The Meet and Greet

- #The Three-Step Process
- #The Four Levels of Conversation
- #Case Study (I)
- #Case Study (II)

Module Five: Dressing for Success

- #The Meaning of Colors
- #Interpreting Common Dress Codes
- #Deciding What to Wear

Module Six: Writing

- #Business Letters
- #Writing Proposals
- #Reports
- #Executive Summaries

Module Seven: Setting Goals

- #Understanding Goals
- #SMART Goals
- #Helping Others with Goal Setting

Module Eight: Media Relations

- #Television
- #Print
- #Web Presence, Blogs & the Internet

Module Nine: Issues and Crisis Communication Planning

- #Gauging the Impending Crisis Level
- #Providing Feedback and Insights
- #How Information Will be Distributed
- #Tracking the Overall Effect

Module Ten: Social Media (The PR Toolkit)

- #Blogs
- #Wikis
- #Podcasts
- #Social Bookmarks
- #RSS Feeds

Module Eleven: Employee Communications

- #Verbal Communication
- #Non-Verbal Communication Skills
- #Email Etiquette
- #Negotiation Skills
- #Making an Impact

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Overcoming Sales Objections

Experiencing a sales objection can be a disheartening event. Through this course we will learn how to eliminate the objection and push through to get that sale. Overcoming objections is an essential part of the sales process, as it will open up a whole new set of opportunities. It will produce new sales and provide an ongoing relationship with new clients. Objections will always occur no matter the item being sold or presented. The best quality services or items can be turned down, and learning how to overcome these denials will be of great benefit.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Three Main Factors

- #Skepticism
- #Misunderstanding
- #Stalling
- #Module Two: Review Questions

Module Three: Seeing Objections as Opportunities

- #Translating the Objection to a Question
- #Translating the Objection to a Reason to Buy
- #Case Study
- #Module Three: Review Questions

Module Four: Getting to the Bottom

- #Asking Appropriate Questions
- #Common Objections
- #Basic Strategies
- #Case Study
- #Module Four: Review Questions

Module Five: Finding a Point of Agreement

- #Outlining Features and Benefits
- #Identifying Your Unique Selling Position
- #Agreeing with the Objection to Make the Sale
- #Case Study
- #Module Five: Review Questions

Module Six: Have the Client Answer Their Own Objection

- # Understand the Problem
- # Render It Unobjectionable
- # Case Study
- # Module Six: Review Questions

Module Seven: Deflating Objections

- # Bring up Common Objections First
- # The Inner Workings of Objections
- # Case Study
- # Module Seven: Review Questions

Module Eight: Unvoiced Objections

- # How to Dig up the "Real Reason"
- # Bringing Their Objections to Light
- # Case Study
- # Module Eight: Review Questions

Module Nine: The Five Steps

- # Expect Them
- # Welcome Them
- # Affirm Them
- # Complete Answers
- # Compensating Benefits
- # Module Nine: Review Questions

Module Ten: Dos and Don'ts

- # Dos
- # Don'ts
- # Module Ten: Review Questions

Module Eleven: Sealing the Deal

- # Understanding When It's Time to Close
- # Powerful Closing Techniques
- # The Power of Reassurance
- # Things to Remember
- # Module Eleven: Review Questions

Module Twelve: Wrapping Up

- # Words from the Wise
- # Review of Parking Lot
- # Lessons Learned
- # Completion of Action Plans and Evaluations

Presentation Skills

This program can benefit anyone who presents; a trainer, a meeting facilitator, speaker, or seminar discussion leader. No matter which role you are assuming, this workshop will help you become more efficient and proficient with the skills of providing information to others.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Creating the Program

- #Performing a Needs Analysis
- #Writing the Basic Outline
- #Researching, Writing, and Editing

Module Three: Choosing Your Delivery Methods

- #Basic Methods
- #Advanced Methods
- #Basic Criteria to Consider

Module Four: Verbal Communication Skills

- #Listening and Hearing: They Aren't the Same Thing
- #Asking Questions
- #Communicating with Power

Module Five: Non-Verbal Communication Skills

- #Body Language
- #It's Not What You Say, It's How You Say It

Module Six: Overcoming Nervousness

- #Preparing Mentally
- #Physical Relaxation Techniques

Module Seven: Creating Fantastic Flip Charts

- #Required Tools
- #The Advantages of Pre-Writing
- #Using Colors Appropriately
- #Creating a Plan B

Module Eight: Creating Compelling PowerPoint Presentations

- #Required Tools
- #Tips and Tricks
- #Creating a Plan B

Module Nine: Wow `Em with the Whiteboard

- #Traditional and Electronic Whiteboards
- #Required Tools
- #Using Colors Appropriately
- #Creating a Plan B

Module Ten: Vibrant Videos and Amazing Audio

- #Required Tools
- #Tips and Tricks
- #Creating a Plan B

Module Eleven: Pumping it Up a Notch

- #Make Them Laugh a Little
- #Encouraging Discussion
- #Dealing with Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Proposal Writing

A good proposal doesn't just outline what product or service you would like to create or deliver. It does so in such a way that the reader feels it is the only logical choice.

This course will take participants through each step of the proposal writing process, from understanding why they are writing a proposal; to gathering information; to writing and proofreading; to creating the final, professional product.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding Proposals

- #What is a Proposal?
- #The Proposal Writing Process
- #Types of Proposals
- #About Requests for Proposals

Module Three: Beginning the Proposal Writing Process

- #Identifying Your Purpose and Your Audience
- #Performing a Needs Analysis
- #Writing the Goal Statement

Module Four: Preparing an Outline

- #A General Format
- #Special Sections
- #Creating a Framework
- #Getting Down to Details

Module Five: Finding Facts

- #Identifying Resources
- #Using the Internet as a Resource
- #Organizing Your Information

Module Six: Writing Skills (I)

- #Spelling and Grammar
- #Working with Words
- #Constructing Sentences
- #Persuasive Writing
- #Mastering Voice

Module Seven: Writing Skills (II)

- #Creating Paragraphs
- #Creating Strong Transitions
- #Building to Conclusions

Module Eight: Writing the Proposal

- #Educating the Evaluator
- #Ghosting the Competition
- #Using Illustrations

Module Nine: Checking for Readability

- #Checking for Clarity
- #Reading for Your Audience
- #Using the Readability Index

Module Ten: Proofreading and Editing

- #Proofreading Like a Pro
- #Editing Techniques
- #Checking the Facts
- #The Power of Peer Review

Module Eleven: Adding the Final Touches

- #Our Top Typesetting Tips
- #Achieving a Professional Look and Feel
- #Creating the Final Package

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Sales Fundamentals

Although the definition of a sale is simple enough, the process of turning someone into a buyer can be very complex. It requires you to convince someone with a potential interest that there is something for them in making this interest concrete – something that merits spending some of their hard-earned money.

This workshop will give participants a basic sales process, plus some basic sales tools, that they can use to seal the deal, no matter what the size of the sale.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding the Talk

- #Types of Sales
- #Common Sales Approaches
- #Glossary of Common Terms

Module Three: Getting Prepared to Make the Call

- #Identifying Your Contact Person
- #Performing a Needs Analysis
- #Creating Potential Solutions

Module Four: Creative Openings

- #A Basic Opening for Warm Calls
- #Warming up Cold Calls
- #Using the Referral Opening

Module Five: Making Your Pitch

- #Features and Benefits
- #Outlining Your Unique Selling Position
- #The Burning Question That Every Customer Wants Answered

Module Six: Handling Objections

- #Common Types of Objections
- #Basic Strategies
- #Advanced Strategies

Module Seven: Sealing the Deal

- #Understanding When It's Time to Close
- #Powerful Closing Techniques
- #Things to Remember

Module Eight: Following Up

- #Thank You Notes
- #Resolving Customer Service Issues
- #Staying in Touch

Module Nine: Setting Goals

- #The Importance of Sales Goals
- #Setting SMART Goals

Module Ten: Managing Your Data

- #Choosing a System That Works for You
- #Using Computerized Systems
- #Using Manual Systems

Module Eleven: Using a Prospect Board

- #The Layout of a Prospect Board
- #How to Use Your Prospect Board
- #A Day in the Life of Your Board

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Telephone Etiquette

Phone etiquette is a highly valuable tool to have in an employee's skill-set, and our Telephone Etiquette workshop will help provide those skills. This course will help your participants improve their phone skills which will make them more confident, improve sales, and help gain new customers while retaining your current clientele. A more confident employee is also one that is happier, and happier employees will produce happier customers.

Through our Telephone Etiquette workshop your participants will learn the skills to increase productivity and improve performance. This will produce a positive environment throughout your business and influence the organization as a whole. Recognizing the different skills used between inbound and outbound calls along with knowledge on how to deal with rude or angry callers makes this workshop a great investment.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: Aspects of Phone Etiquette

- #Phrasing
- #Tone of Voice
- #Speaking Clearly
- #Listen to the Caller
- #Case Study
- #Module Two: Review Questions

Module Three: Using Proper Phone Language

- #Please and Thank You
- #Do Not Use Slang
- #Avoid Using the Term "You"
- #Emphasize What You Can Do, Not What You Can't
- #Case Study
- #Module Three: Review Questions

Module Four: Eliminate Phone Distractions

- # Avoid Eating or Drinking
- # Minimize Multi-tasking
- # Remove Office Distractions
- # Do Not Let Others Interrupt
- # Case Study
- # Module Four: Review Questions

Module Five: Inbound Calls

- # Avoid Long Greeting Messages
- # Introduce Yourself
- # Focus on Their Needs
- # Be Patient
- # Case Study
- # Module Five: Review Questions

Module Six: Outbound Calls

- # Be Prepared
- # Identify Yourself and Your Company
- # Give Them the Reason for the Call
- # Keep Caller Information Private
- # Case Study
- # Module Six: Review Questions

Module Seven: Handling Rude or Angry Callers

- # Stay Calm
- # Listen to the Needs
- # Never Interrupt
- # Identify What You Can Do For Them
- # Case Study
- # Module Seven: Review Questions

Module Eight: Handling Interoffice Calls

- # Transferring Calls
- # Placing Callers on Hold
- # Taking Messages
- # End the Conversation
- # Case Study
- # Module Eight: Review Questions

Module Nine: Handling Voicemail Messages

- # Ensure the Voice Mail Has a Proper Greeting
- # Answer Important Messages Right Away
- # Ensure Messages are Delivered to the Right Person
- # When Leaving A Message for Others...
- # Case Study
- # Module Nine: Review Questions

Module Ten: Methods of Training Employees

- # Group Training
- # One-on-One Training
- # Peer Training
- # Job Shadowing
- # Case Study
- # Module Ten: Review Questions

Module Eleven: Correcting Poor Telephone Etiquette

- # Screening Calls
- # Employee Evaluations
- # Peer Monitoring
- # Customer Surveys
- # Case Study
- # Module Eleven: Review Questions

Module Twelve: Wrapping Up

- # Words from the Wise
- # Review of Parking Lot
- # Lessons Learned
- # Completion of Action Plans and Evaluations
- # Recommended Reading

Trade Show Staff Training

Deciding to attend a trade show is a large investment for any company. Preparation is essential: It's better not to go to a trade show than to go unprepared. Every person in your booth is an ambassador to your company, make sure they are prepared. Trade show attendees usually plan a list of whom they're going to visit before ever entering the convention center doors, make sure you are on that list.

Make sure your staff has the right tools to succeed with our [Trade Show Staff Training](#) course. A successful trade show will benefit your company on many levels. The most basic statistic is that it can cost half as much to close a sale made to a trade show lead as to one obtained through all other means. Get your staff trained and get to that trade show!

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans and Evaluations

Module Two: Pre-Show Preparation

- #Prepare for Physical Issues
- #Developing a Great Elevator Speech
- #Setting Up a Schedule
- #Connect With Attendees
- #Case Study
- #Module Two: Review Questions

Module Three: Booth Characteristics and Setup

- #Stand Out
- #Create a Booth Manual/Checklist
- #Technology
- #Scout a High Traffic Area
- #Case Study
- #Module Three: Review Questions

Module Four: Booth Characteristics and Setup (II)

- #Signage
- #Match Your Brand
- #Private Area
- #Focus on a Message
- #Case Study
- #Module Four: Review Questions

Module Five: During the Show (I)

- #Company Objectives
- #Highlighting Your Product
- #Do Something Memorable
- #Social Media
- #Case Study
- #Module Five: Review Questions

Module Six: During the Show (II)

- #Classic Do's and Don'ts
- #Gamification
- #Walk the Floor
- #Keep the Distractions Away
- #Case Study
- #Module Six: Review Questions

Module Seven: Qualifying Visitors

- #Know the Answer
- #Engage With Qualifying Questions
- #Body Language
- #Listening Skills
- #Case Study
- #Module Seven: Review Questions

Module Eight: Engaging the Right People

- #Prospects
- #Time Wasters (Catch and Release)
- #Press
- #Competitors
- #Case Study
- #Module Eight: Review Questions

Module Nine: The Rules of Engagement (I)

- #Start With an Open Ended Question
- #Record All Prospect Information
- #Be Specific with Your Message
- #Get a Commitment
- #Case Study
- #Module Nine: Review Questions

Module Ten: The Rules of Engagement (II)

- #Have a Welcoming Environment
- #The Do's and Don'ts of Business Cards
- #Observational Skills
- #When Not in the Booth
- #Case Study
- #Module Ten: Review Questions

Module Eleven: After the Show

- #Review Information and Rank Your Leads
- #Follow up with Your Leads
- #Send Information Promptly
- #Lessons Learned
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Supervisors And Managers

Budgets and Financial Reports

Everyday businesses deal with budgets and financial reports in some form or fashion. At minimum, business managers review budget numbers and run financial reports for decision-making and reporting to shareholders and Federal regulators once a month. Many companies devote the last few months of the calendar year to creating budgets for the next calendar year. In addition, organizations create and disseminate year-end financial reports to investors.

The goal of this workshop is to give the participant a basic understanding of budgets and financial reports so they can hold relevant discussions and render decisions based on financial data. This course will define key terms like ROI, EBIT, GAAP, and extrapolation. Furthermore, this one-day course will discuss commonly used financial terms, financial statements, budgets, forecasting, purchasing decisions, and laws that regulate the handling of financial information. Before we begin, let us get to know more about each other.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Glossary

- #What is Finance?
- #Commonly Used Terms
- #Key Players
- #Important Financial Organizations
- #Understanding GAAP

Module Three: Understanding Financial Statements

- #Balance Sheets
- #Income Statements (AKA Profit & Loss Statements)
- #Statement of Retained Earnings
- #Statement of Cash Flows
- #Annual Reports

Module Four: Analyzing Financial Statements (I)

- #Income Ratios
- #Profitability Ratios
- #Liquidity Ratios
- #Working Capital Ratios
- #Bankruptcy Ratios

Module Five: Analyzing Financial Statements (II)

- #Long-Term Analysis Ratios
- #Coverage Ratios
- #Leverage Ratios
- #Calculating Return on Investment (ROI)

Module Six: Understanding Budgets

- #Common Types of Budgets
- #What Information do I Need?
- #Who Should Be Involved?
- #What Should a Budget Look Like?

Module Seven: Budgeting Made Easy

- #Factoring in Historical Data
- #Gathering Related Information
- #Adjusting for Special Circumstances
- #Putting It All Together
- #Computer Based Methods

Module Eight: Advanced Forecasting Techniques

- #Using the Average
- #Regression Analysis
- #Extrapolation
- #Formal Financial Models

Module Nine: Managing the Budget

- #How to Tell If You're on Track
- #Should Your Budget be Updated
- #Keeping a Diary of Lessons Learned
- #When to Panic

Module Ten: Making Smart Purchasing Decisions

- #10 Questions You Must Ask
- #Determining the Payback Period
- #Deciding Whether to Lease or Buy
- #Thinking outside the Box

Module Eleven: A Glimpse into the Legal World

- #A Brief History
- #The Sarbanes-Oxley Act
- #CEO/CFO Certification
- #8th Company Law Directive

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Coaching and Mentoring

This workshop focuses on how to better coach your employees to higher performance. Coaching is a process of relationship building and setting goals. How well you coach is related directly to how well you are able to foster a great working relationship with your employees through understanding them and strategic goal setting.

An easy-to-understand coaching model taught in this workshop will guide you through the coaching process. Prepare yourself to change a few things about yourself in order to coach your employees to better performance.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Defining Coaching and Mentoring

- #What is Coaching?
- #What is Mentoring?
- #Introducing the G.R.O.W. Model

Module Three: Setting Goals

- #Goals in the Context of GROW
- #Identifying Appropriate Goal Areas
- #Setting SMART Goals

Module Four: Understanding the Realities

- #Getting a Picture of Where You Are
- #Identifying Obstacles
- #Exploring the Past

Module Five: Developing Options

- #Identifying Paths
- #Choosing Your Final Approach
- #Structuring a Plan

Module Six: Wrapping it All Up

- #Creating the Final Plan
- #Identifying the First Step
- #Getting Motivated

Module Seven: The Importance of Trust

- #What is Trust?
- #Trust and Coaching
- #Building Trust

Module Eight: Providing Feedback

- #The Feedback Sandwich
- #Providing Constructive Criticism
- #Encouraging Growth and Development

Module Nine: Overcoming Roadblocks

- #Common Obstacles
- #Re-evaluating Goals
- #Focusing on Progress

Module Ten: Reaching the End

- #How to Know When You've Achieved Success
- #Transitioning the Coach
- #Wrapping it All Up

Module Eleven: How Mentoring Differs from Coaching

- #The Basic Differences
- #Blending the Two Models
- #Adapting the GROW Model for Mentoring
- #Focusing on the Relationship

Module Twelve: Wrapping it Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Employee Motivation

Employee Motivation is becoming ever more important in the workplace as time goes on, and everyone agrees that a motivated workforce is far more likely to be a successful workforce. The happier and more professional an employee is, the better the results they will deliver for you. Of course, every employer wants to make sure that they have a workforce who will do their best, but this does not simply mean making the job easy for their employees. In fact, part of the problem of motivation is that where the job is too easy, employees become complacent.

There is therefore a challenge for all employers and management in delivering the right balance between a confident, motivated workforce and a workforce which is driven to attain goals. It can be described as a mix between the pleasure of a comfortable working environment and the fear of failure, although in honesty it is more complicated than that equation suggests. Regardless of how it is characterized, it is important to get the right balance in order to ensure that you have a motivated workforce. This manual is designed to show participants the way to get the best out of a confident, motivated set of employees, and to show them how to motivate that group.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: A Psychological Approach

- #Herzberg's Theory Of Motivation
- #Maslow's Hierarchy of Needs
- #The Two Models and Motivation

Module Three: Object-Oriented Theory

- #The Carrot
- #The Whip
- #The Plant

Module Four: Using Reinforcement Theory

- #A History of Reinforcement Theory
- #Behavior Modification in Four Steps
- #Appropriate Uses in the Workplace

Module Five: Using Expectancy Theory

- #A History of Expectancy Theory
- #Understanding the Three Factors
- #Using the Three Factors to Motivate in the Workplace

Module Six: Personality's Role in Motivation

- #Identifying Your Personality Type
- #Identifying Others' Personality Type
- #Motivators by Personality Type

Module Seven: Setting Goals

- #Goals and Motivation
- #Setting SMART Goal
- #Evaluating and Adapting

Module Eight: A Personal Toolbox

- #Building Your Own Motivational Plan
- #Encouraging Growth and Development
- #Getting Others to See the Glass Half-Full

Module Nine: Motivation On the Job

- #The Key Factors
- #Creating a Motivational Organization
- #Creating a Motivational Job

Module Ten: Addressing Specific Morale Issues

- #Dealing with Individual Morale Problems
- #Addressing Team Morale
- #What To Do When the Whole Company is De-Motivated

Module Eleven: Keeping Yourself Motivated

- #Identifying Personal Motivators
- #Maximizing Your Motivators
- #Evaluating and Adapting

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Facilitation Skills

Facilitation is often referred to as the new cornerstone of management philosophy. With its focus on fairness and creating an easy decision making process, facilitation can help any organization make better decisions. This workshop will give participants an understanding of what facilitation is all about, as well as some tools that they can use to facilitate small meetings.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding Facilitation

- #What is Facilitation?
- #What is a Facilitator?
- #When is Facilitation Appropriate?

Module Three: Process vs. Content

- #About Process
- #About Content
- #A Facilitator's Focus

Module Four: Laying the Groundwork

- #Choosing a Facilitated Approach
- #Planning for a Facilitated Meeting
- #Collecting Data

Module Five: Tuckman and Jensen's Model of Team Development

- #Stage Two: Storming
- #Stage Three: Norming
- #Stage Four: Performing

Module Six: Building Consensus

- #Encouraging Participation
- #Gathering Information
- #Presenting Information
- #Synthesizing and Summarizing

Module Seven: Reaching a Decision Point

- #Identifying the Options
- #Creating a Short List
- #Choosing a Solution
- #Using the Multi-Option Technique

Module Eight: Dealing with Difficult People

- #Addressing Disruptions
- #Common Types of Difficult People and How to Handle Them
- #Helping the Group Resolve Issues on Their Own

Module Nine: Addressing Group Dysfunction

- #Using Ground Rules to Prevent Dysfunction
- #Restating and Reframing Issues
- #Getting People Back on Track

Module Ten: About Intervention

- #Why Intervention May Be Necessary
- #When to Intervene
- #Levels of Intervention

Module Eleven: Intervention Techniques

- #Using Your Processes
- #Boomerang it Back
- #ICE It: Identify, Check for Agreement, Evaluate How to Resolve

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

How To Develop New Managers

With this workshop your new managers will be given the skill they need to succeed. Through identifying candidates early and identifying a clear management track, your company will prosper and thrive with a solid management structure. Becoming a new manager can seem like a daunting task. To overcome certain challenges create an environment where employees know what is expected of them.

With our How to Develop New Managers course your participants will gain the support, best practices, and knowledge. This workshop will help your company develop well rounded, fair and confident managers. By identifying early you will be able to groom prospective candidates and provide the best chance for success.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: Managers are Made, Not Born

- #Managers Must be Developed
- #Management Skills can be Learned
- #Managers Learn by Being Managed Well
- #Create a Management Track
- #Case Study
- #Module Two: Review Questions

Module Three: Create a Management Track

- #Clearly Define Roles and Competencies
- #Provide Tools
- #Identify Candidates Early
- #Clearly Define Management Track
- #Case Study
- #Module Three: Review Questions

Module Four: Define and Build Competencies

- #Clearly Define Competencies Needed
- #Identify Strengths
- #Identify Development Areas
- #Provide Development Opportunities
- #Case Study
- #Module Four: Review Questions

Module Five: Managers Learn by Being Managed Well

- #Pair New Managers with Mentors
- #Reward Effective Managers
- #Emulate Effective Managers
- #Create/Document Best Practices
- #Case Study
- #Module Five: Review Questions

Module Six: Provide Tools

- #Provide Manuals or Policy Documents
- #Empower New Managers
- #Provide Support
- #Provide Training and Development Opportunities
- #Case Study
- #Module Six: Review Questions

Module Seven: Provide Support

- #Encourage Peer Networking
- #Establish Resource People
- #Encourage Mentor Relationships
- #Establish Regular Check-ins
- #Case Study
- #Module Seven: Review Questions

Module Eight: Identify Strong Candidates Early

- #Development Begins Early
- #Identify Candidates Early
- #Identify Candidates Through Evaluations
- #Develop Those with Management Goals
- #Case Study
- #Module Eight: Review Questions

Module Nine: Clearly Define the Management Track

- #Make the Path to Management Clear
- #Serves as a Guidepost
- #Ensures Quality Training/Support
- #Succession Planning and Change Management
- #Case Study
- #Module Nine: Review Questions

Module Ten: Empower New Managers

- #Decision-making
- #Asking for Help
- #Support, Don't Micromanage
- #Continuous Growth and Development
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Provide Growth Opportunities

- #Provide Continuous Growth Opportunities
- #Create a Development Plan
- #Provide Regular Feedback
- #Encourage Mentoring
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of the Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations
- #Recommended Reading

Knowledge Management

Today's culture thrives on knowledge. It is evident in the items we buy or activities we invest time managing. Possessing knowledge gives advantages in making the right decision or strategy to implement. The Internet distributes knowledge at split-second rates. Laptops and cell phones bring knowledge to our fingertips. As the old adage says, "knowledge is power."

Organizations have a wealth of knowledge accessible through the people they touch internally, like employees, and externally, like customers. Organizations that allow knowledge to go unmanaged may be giving their competitors the upper hand in the market. The organization that is able to capture, store, and retrieve knowledge effectively is then capable of learning as an organization. A learning organization is one where employees are empowered to change and develop new methods, thoughts, and strategies that will advance the mission of their organization.

Knowledge Management is the establishment of a system that captures knowledge purposefully for incorporating into business strategies, policies, and practices at all levels of the company. This course will teach the learner how to initiate a knowledge management program at work. When it comes to knowledge management, any organization is able to implement a strategy.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding Knowledge Management

- #What is Knowledge
- #What is Knowledge Management
- #A Brief History
- #Applications in the Workplace

Module Three: Dos and Don'ts

- #Data, Information, and Knowledge
- #The Tacit Mode

Module Four: The Knowledge Management Life Cycle

- #Understanding Episodes
- #Acquisition
- #Knowledge
- #Integration

Module Five: The New Knowledge Management Paradigm

- ✦ Paradigms of the Past
- ✦ The New Paradigm
- ✦ Implications and Applications
- ✦ The Knowledge Management Endgame

Module Six: Knowledge Management Models

- ✦ The Nonaka and Takeuchi Model (SECI)
- ✦ Wiig Model
- ✦ Kakabadse Model
- ✦ Boisot Model

Module Seven: Building a Knowledge Management Rationale

- ✦ Why Rationale is Necessary
- ✦ Building a Business Case
- ✦ Finding Success Stories
- ✦ The Commodization/Customization Model

Module Eight: Customizing Knowledge Management Definitions

- ✦ Components of a Knowledge Management Definition
- ✦ Customizing the Components
- ✦ Creating a KMBOK

Module Nine: Implementing Knowledge Management in Your Organization

- ✦ Gathering Support
- ✦ Identifying Opportunities for Revenue Streams
- ✦ Key Knowledge Management Techniques
- ✦ A Map for Success
- ✦ The No-Budget Scenario

Module Ten: Tips for Success

- ✦ About the Chief Knowledge Officer
- ✦ Knowledge Management Skill Checklist
- ✦ The Knowledge Management Imperative
- ✦ The Hype Curve
- ✦ Barriers and Helpers to Success

Module Eleven: Advance Topics

- #The Knowledge Management Maturity Model
- #Absorptive Capacity
- #Rustiness
- #Process Model Types

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Leadership and Influence

They say that leaders are born, not made. While it is true that some people are born leaders, some leaders are born in the midst of adversity. Often, simple people who have never had a leadership role will stand up and take the lead when a situation they care about requires it. A simple example is parenting. When a child arrives, many parents discover leadership abilities they never knew existed in order to guide and protect their offspring. There are countless war stories of simple GI's and sailors who rose to a challenge on their own in the heat of battle.

Clearly, leadership potential exists within each of us. That potential can be triggered by outside events, or it can be learned by exploring ourselves from within. This training takes the latter approach. Once you learn the techniques of true leadership, you will be able to build the confidence it takes to take the lead. The more experience you have acting as a genuine leader, the easier it will be for you. It is never easy to take the lead, as you will need to make decisions and face challenges, but it can become natural and rewarding.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: The Evolution of Leadership

- #Defining Leadership
- #Characteristics of a Leader
- #Leadership Principles
- #A Brief History of Leadership
- #Historical Leaders
- #Modern Leaders
- #The Great Man Theory
- #The Trait Theory
- #Transformational Leadership
- #Summary

Module Three: Situational Leadership

- #Situational Leadership: Telling
- #Situational Leadership: Selling
- #Situational Leadership: Participating
- #Situational Leadership: Delegating

Module Four: A Personal Inventory

- #An Introduction to Kouzes and Posner
- #Model the Way
- #Inspire a Shared Vision
- #Challenge the Process
- #Enable Others to Act
- #Encourage the Heart
- #A Personal Inventory
- #Creating an Action Plan
- #Set Leadership Goals
- #Address the Goals
- #Seek Inspiration
- #Choose a Role Model
- #Seek Experience
- #Create a Personal Mission Statement

Module Five: Modeling the Way

- #Determining Your Way
- #Being an Inspirational Role Model
- #Influencing Others' Perspectives

Module Six: Inspiring a Shared Vision

- #Choosing Your Vision
- #Communicating Your Vision
- #Identifying the Benefit for Others

Module Seven: Challenging the Process

- #Developing Your Inner Innovator
- #Seeing Room for Improvement
- #Lobbying for Change

Module Eight: Enabling Others to Act

- #Encouraging Growth in Others
- #Creating Mutual Respect
- #The Importance of Trust

Module Nine: Encouraging the Heart

- #Sharing Rewards
- #Celebrating Accomplishments
- #Making Celebration Part of Your Culture

Module Ten: Basic Influencing Skills

- #The Art of Persuasion
- #The Principles of Influence
- #Creating an Impact

Module Eleven: Setting Goals

- #Setting SMART Goals
- #Creating a Long-Term Plan
- #Creating a Support System

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Lean Process and Six Sigma

The last couple of decades small, mid-sized and Fortune 500 companies have embraced Six Sigma to generate more profit and greater savings. So what is Six Sigma? Six Sigma is a data-driven approach for eliminating defects and waste in any business process.

You can compare Six Sigma with turning your water faucet and experiencing the flow of clean, clear water. Reliable systems are in place to purify, treat, and pressure the water through the faucet. That is what Six Sigma does to business: treats the processes in business so that they deliver their intended result.

What is "Sigma"? The word is a statistical term that measures how far a given process deviates from perfection. Sigma is a way to measure quality and performance. The central idea behind Six Sigma is that if you can measure how many "defects" you have in a process, you can systematically figure out how to eliminate them and get as close to "zero defects" as possible.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding Lean

- #About Six Sigma
- #About Lean
- #History behind Lean
- #Toyota Production Systems
- #The Toyota Precepts

Module Three: Liker's Toyota Way

- #Philosophy
- #Process
- #People and Partners
- #Problem Solving

Module Four: The TPS House

- #The Goals of TPS
- #The First Pillar: Just In Time (JIT)
- #The Second Pillar: Jidoka (Error-Free Production)
- #Kaizen (Continuous improvement)
- #The Foundation of the House

Module Five: The Five Principles of Lean Business

- #Value
- #Value Stream
- #Flow
- #Pull
- #Seek Perfection

Module Six: The First Improvement Concept (Value)

- #Basic Characteristics
- #Satisfiers
- #Delighters
- #Applying the Kano Model

Module Seven: The Second Improvement Concept (Waste)

- #Muda
- #Mura
- #Muri
- #The New Wastes

Module Eight: The Third Improvement Concept (Variation)

- #Common Cause
- #Special Cause
- #Tampering
- #Structural

Module Nine: The Fourth Improvement Concept (Complexity)

- #What is complexity?
- #What causes complexity?
- #How to Simplify?

Module Ten: The Fifth Improvement Concept (Continuous improvement)

- #The PDSA Cycle (Plan, Do, Study, Act)
- #The PDSA Cycle (Plan, Do, Study, Act)
- #The DMAIC Method

Module Eleven: The Improvement Toolkit

- #Gemba
- #Genchi Genbutsu
- #Womack's Principle
- #Kaizen
- #A Roadmap for implementation

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Manager Management

With this course you will be able to provide the skills, guidance, and empowerment to your team of managers. They will then be better suited in leading and motivating their team and thus produce fantastic results. To be a successful manager means having a wide range of skills. Through this workshop you will be able to disperse your knowledge and experience throughout your leadership team.

Manager Management takes a special type of leader. This workshop will expand your participant's knowledge and provide a way for them to teach and lead new and experienced managers. As every manager knows that learning never stops, this workshop will have something for everyone.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: Grooming a New Manager

- #Set Specific Goals
- #Authority (What They Can and Can't Do)
- #Create a Shared Vision
- #The More they Learn, the More Responsibility They Get
- #Case Study
- #Module Two: Review Questions

Module Three: Measuring Performance

- #Staying Within Their Budget
- #Setting Measurable Objectives
- #Skip Level Feedback
- #Collaborate on Criteria to be Evaluated
- #Case Study
- #Module Three: Review Questions

Module Four: Motivating Managers

- #Provide the Needed Resources
- #Bonuses and Incentives
- #Give Credit for Good Work
- #Keep Them Challenged
- #Case Study
- #Module Four: Review Questions

Module Five: Signs of Poor Management

- # Missed Deadlines
- # Team Turnover
- # Losing Customers
- # Little or No Growth
- # Case Study
- # Module Five: Review Questions

Module Six: Trust Your Team of Managers

- # Do Not Micromanage
- # Promote Open and Honest Communication
- # Reward Initiative
- # Trust, But Verify
- # Case Study
- # Module Six: Review Questions

Module Seven: When an Employee Complains about their Manager

- # Keep the Information Confidential
- # Gather Information from Both Sides
- # Coach or Delegate the Solution
- # Follow-up with the Manager or Employee
- # Case Study
- # Module Seven: Review Questions

Module Eight: Coaching and Mentoring (I)

- # Writing Performance Reviews
- # Provide Clear and Timely Feedback
- # Praise in Public, Criticize in Private
- # Make Sure Your Door is Always Open
- # Case Study
- # Module Eight: Review Questions

Module Nine: Coaching and Mentoring (II)

- # Offer Advice, Not the Solution
- # Create a Supportive Environment
- # Building Ownership
- # 360 Degree Feedback
- # Case Study
- # Module Nine: Review Questions

Module Ten: When Do You Step In?

- # Unsafe or Dangerous Events
- # Legal Ramifications
- # Severe Financial Costs
- # Repeated Failures after Coaching Has Occurred
- # Case Study
- # Module Ten: Review Questions

Module Eleven: Remember These Basic Qualities

- # Express Confidence in Their Abilities
- # Practice What you Preach
- # Have an Open Door
- # Their Success is Your Success
- # Case Study
- # Module Eleven: Review Questions

Module Twelve: Wrapping Up

- # Words from the Wise
- # Review of Parking Lot
- # Lessons Learned
- # Completion of Action Plans and Evaluations

Middle Manager

Traditionally, middle managers make up the largest managerial layer in an organization. Middle managers are responsible to those above them and those below them. They head a variety of departments and projects. In order for a company to operate smoothly, it is essential that those in middle management be committed to the goals of the organization and they understand how to effectively execute these goals.

It is crucial for businesses to focus on these essential managers and provide them with the opportunities to succeed. No matter the organization's structure or size, it will benefit from employing well-trained middle managers.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Introduction to Management

- #What is Management?
- #What Do Managers Do?
- #What Does It Take to Be a Manager?
- #Why Does Management Matter?

Module Three: Ethics and Social Responsibility

- #What is Ethical Workplace Behavior?
- #What is Unethical Workplace Behavior?
- #How to Make Ethical Decisions
- #What is Social Responsibility?

Module Four: Managing Information

- #Why Information Matters
- #Strategic Importance of Information
- #Characteristics and Costs of Useful Information
- #Getting and Sharing Information

Module Five: Decision-Making

- #What is Rational Decision-Making?
- #Steps to Rational Decision-Making
- #Limits to Rational Decision-Making
- #Improving Decision-Making

Module Six: Control

- #Basics of Control
- #The Control Process
- #Is Control Necessary or Possible?
- #How and What to Control
- #Control Methods

Module Seven: Organizational Strategy

- #Basics of Organizational Strategy
- #Sustainable Competitive Advantage
- #Strategy-Making Process
- #Corporate, Industry, Firm Level Strategies

Module Eight: Innovation and Change

- #Organizational Innovation
- #Why Innovation Matters
- #Managing Innovation
- #Organizational Change
- #Why Change Occurs and Why it Matters
- #Managing Change

Module Nine: Organizational Structures and Process

- #Departmentalization
- #Organizational Authority
- #Job Design
- #Designing Organizational Process

Module Ten: Managing Teams

- #The Good and the Bad of Using Teams
- #Kinds of Teams
- #Work Team Characteristics
- #Enhancing Work Team Effectiveness

Module Eleven: Motivation and Leadership

- #Basics of Motivation
- #Equity Theory
- #Expectancy Theory
- #What is Leadership?
- #Situational Leadership
- #Strategic Leadership

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Networking Within the Company

Networking is one of the most basic and essential skills employees should develop. Having great networking skills within an organization is sometimes overlooked. Having a viable networking and communication skill set will benefit any organization and will lead to increased productivity and performance.

Networking Within the Company is about creating and maintaining better relationships. Your participants will develop skills to avoid obstacles, increase communication, and build relationships that last over time. Employees who understand and embrace the aspects of networking in the workplace will grow your business and create a more engaging environment.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: The Benefits of Networking at Work

- #Gain Connections
- #Share Knowledge
- #Increase Opportunity
- #Improve Image
- #Case Study
- #Module Two: Review Questions

Module Three: Networking Obstacles

- #Confusion about the Definition of Networking
- #Personality Traits
- #Cultural Barriers
- #Personal Pride
- #Case Study
- #Module Three: Review Questions

Module Four: Networking Principles

- #Relationships
- #Listen
- #Offer Value
- #Build Trust
- #Case Study
- #Module Four: Review Questions

Module Five: How to Build Networks

- #Meet New People
- #Be Polite
- #Follow up
- #Allow Relationships to Develop Naturally
- #Case Study
- #Module Five: Review Questions

Module Six: Recognize Networking Opportunities

- #Formal Networking
- #Informal Networking
- #Workday Opportunities
- #Always Be Ready to Network
- #Case Study
- #Module Six: Review Questions

Module Seven: Common Networking Mistakes

- #Not Meeting New People
- #Not Following Through
- #High Expectations
- #Being Unprofessional
- #Case Study
- #Module Seven: Review Questions

Module Eight: Develop Interpersonal Relationships

- #Be Genuine
- #Dialogue
- #Maintain Boundaries
- #Invest Time
- #Case Study
- #Module Eight: Review Questions

Module Nine: Online Networking Tools

- #Social Networks (LinkedIn, Twitter, Facebook)
- #Blogs
- #Chat Rooms
- #Email
- #Case Study
- #Module Nine: Review Questions

Module Ten: Time Management

- #Prioritize Contacts
- #Create Group Activities
- #Connect Online
- #Schedule Your Network Activities
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Maintaining Relationships Over Time

- #Contact Networks Regularly
- #Be Honest
- #Give Personal Attention
- #Limit Networks to a Manageable Size
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations
- #Recommended Reading

Office Politics for Managers

You have likely experienced some form of Office Politics. Working with different personalities, opinions, backgrounds, and values is a challenge in any environment. It is an inevitable fact that when people are working together personalities can and will clash. No one is an island, so working together as a team is incredibly important for the organization and every employee.

Office Politics it is about creating and maintaining better relationships. It is about communicating and working with your peers and colleagues in a way that is mutually beneficial. Employees who understand the positive aspects of Office Politics are better team members and end up being more successful and productive.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: New Hires

- #Company Core Values
- #Building Relationships
- #Encourage Respect
- #Setting Ground Rules
- #Case Study
- #Module Two: Review Questions

Module Three: It's About Interacting and Influencing

- #Dealing with Different Personalities
- #Build a Culture of Collaboration
- #Be Nice to Everyone (Not Just Those That Can Help You)
- #Be a Team Player
- #Case Study
- #Module Three: Review Questions

Module Four: Dealing With Rumors, Gossip, and Half-Truths

- #It's Effects on Moral
- #Reinforce the Truth with Facts
- #Do Not Participate
- #Deal With it Swiftly
- #Case Study
- #Module Four: Review Questions

Module Five: Office Personalities (I)

- #Complainer
- #Gossiper
- #Bully
- #Negative Ned/Nancy
- #Case Study
- #Module Four: Review Questions

Module Six: Office Personalities (II)

- #Information Keeper
- #Know-it-All
- #The Apple-Polisher
- #Nosey Neighbor
- #Case Study
- #Module Six: Review Questions

Module Seven: Getting Support for Your Projects

- #Gain Trust Through Honesty
- #Be Assertive
- #Blow Your Own Horn
- #Make Allies
- #Case Study
- #Module Seven: Review Questions

Module Eight: Conflict Resolution

- #The Importance of Forgiveness
- #Neutralizing Emotions
- #The Benefits of a Resolution
- #The Agreement Frame
- #Case Study
- #Module Eight: Review Questions

Module Nine: Ethics

- # Benefits of an Ethical Environment
- # Lead by Example
- # Ensuring Ethical Behavior
- # Addressing Unethical Behavior
- # Case Study
- # Module Nine: Review Questions

Module Ten: You Are Not an Island

- # Never Burn a Bridge
- # Take the High Road
- # Trust is a Two Way Street
- # Don't Hide in Your Office
- # Case Study
- # Module Ten: Review Questions

Module Eleven: Social Events Outside of Work

- # How to Decline Politely
- # Rules When Attending
- # Meeting New People
- # Conversation Do's and Don'ts
- # Case Study
- # Module Eleven: Review Questions

Module Twelve: Wrapping Up

- # Words from the Wise
- # Review of Parking Lot
- # Lessons Learned
- # Completion of Action Plans and Evaluations

Performance Management

Performance Management is making sure the employee and the organization are focused on the same priorities. It touches on the organization itself by improving production and reducing waste. It helps the employee or individual set and meet their goals and improves the employee manager relationship. The key in keeping an organization and employee aligned, which improves performance and productivity, is Performance Management.

When changes occur Performance Management helps the transition to be smoother and less hectic. It helps the organization and employee have a stream-lined relationship which improves communication and interactions between the two groups. It will help close any gaps that exist in an employee's skill-set and make them a more valuable employee through feedback and coaching.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: The Basics (I)

- #What is Performance Management?
- #How Does Performance Management Work?
- #Tools
- #Case Study
- #Module Two: Review Questions

Module Three: The Basics (II)

- #Three Phase Process
- #Assessments
- #Performance Reviews
- #Case Study
- #Module Three: Review Questions

Module Four: Goal Setting

- #SMART Goal Setting
- #Specific Goals
- #Measureable Goals
- #Attainable Goals
- #Realistic Goals
- #Timely Goals
- #Monitoring Results
- #Case Study
- #Module Four: Review Questions

Module Five: Establishing Performance Goals

- #Strategic Planning
- #Job Analysis
- #Setting Goals
- #Motivation
- #Case Study
- #Module Five: Review Questions

Module Six: 360 Degree Feedback

- #What is 360 Degree Feedback?
- #Vs. Traditional Performance Reviews
- #The Components
- #Case Study
- #Module Six: Review Questions

Module Seven: Competency Assessments

- #Competency Assessment Defined
- #Implementation
- #Final Destination
- #Case Study
- #Module Seven: Review Questions

Module Eight: Kolb's Learning Cycle

- #Experience
- #Observation
- #Conceptualization
- #Experimentation
- #Case Study
- #Module Eight: Review Questions

Module Nine: Motivation

- #Key Factors
- #The Motivation Organization
- #Identifying Personal Motivators
- #Evaluating and Adapting
- #Case Study
- #Module Nine: Review Questions

Module Ten: The Performance Journal

- #Record Goals and Accomplishments
- #Linking with Your Employees or Managers
- #Implementing a Performance Coach
- #Keeping Track
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Creating a Performance Plan

- #Goals
- #Desired Results
- #Prioritization
- #Measure
- #Evaluation
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Supervising Others

Supervising others can be a tough job. Between managing your own time and projects, helping your team members solve problems and complete tasks, and helping other supervisors, your day can fill up before you know it. This workshop will help supervisors become more efficient and proficient, with information on delegating, managing time, setting goals and expectations (for themselves and others), providing feedback, resolving conflict, and administering discipline.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Setting Expectations

- #Defining the Requirements
- #Identifying Opportunities for Improvement and Growth
- #Setting Verbal Expectations
- #Putting Expectations in Writing

Module Three: Setting Goals

- #Understanding Cascading Goals
- #The SMART Way
- #Helping Others Set Goals

Module Four: Assigning Work

- #General Principles
- #The Dictatorial Approach
- #The Apple-Picking Approach
- #The Collaborative Approach

Module Five: Degrees of Delegation

- #Level One: Complete Supervision
- #Level Two: Partial Supervision
- #Level Three: Complete Independence

Module Six: Implementing Delegation

- #Deciding to Delegate
- #To Whom Should You Delegate?
- #Providing Instructions
- #Monitoring the Results
- #Troubleshooting Delegation

Module Seven: Providing Feedback

- #Characteristics of Good Feedback
- #Feedback Delivery Tools
- #Informal Feedback
- #Formal Feedback

Module Eight: Managing Your Time

- #The 80/20 Rule
- #Prioritizing with the Urgent-Important Matrix
- #Using a Productivity Journal
- #Using Routines and Rituals to Simplify Your Workday

Module Nine: Resolving Conflict

- #Using a Conflict Resolution Process
- #Maintaining Fairness
- #Seeking Help from Within the Team
- #Seeking Help from Outside the Team

Module Ten: Tips for Special Situations

- #What to Do If You've Been Promoted from within the Team
- #What to Do If You're Leading a Brand New Team
- #What to Do if You're Taking on an Established Team

Module Eleven: A Survival Guide for the New Supervisor

- #Ask the Right Questions of the Right People
- #Go to Gemba
- #Keep Learning!

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Virtual Team Building And Management

There are an estimated one billion virtual workers in 2012, and the number is expected to continue climbing well into the future. With a global workforce you are provided with a cost effective and talented pool of employees to draw from. With a virtual team you are given a Follow the Sun production environment.

With a virtual team you have the normal issues of a localized team, with the additional challenges of distance and cultural differences. Virtual Team Building And Management will give you participants the knowledge to work with these challenges and succeed in a growing global workforce.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans and Evaluations

Module Two: Setting Up Your Virtual Team (I)

- #Choose Self-Motivated People with Initiative
- #Face to Face Meeting At First
- #Diversity Will Add Value
- #Experienced with Technology
- #Case Study
- #Module Two: Review Questions

Module Three: Setting Up Your Virtual Team (II)

- #Personality Can Count as Much as Skills
- #Rules of Engagement
- #Setting up Ground Rules
- #Icebreakers and Introductions
- #Case Study
- #Module Three: Review Questions

Module Four: Virtual Team Meetings

- #Scheduling Will Always be an Issue
- #Have a Clear Objective and Agenda
- #Solicit Additional Topics in Advance
- #Discourage Just Being Status Reports
- #Case Study
- #Module Four: Review Questions

Module Five: Communication (I)

- #Early and Often
- #Rules of Responsiveness
- #Face to Face When Possible
- #Choose the Best Tool
- #Case Study
- #Module Five: Review Questions

Module Six: Communication (II)

- #Be Honest and Clear
- #Stay in Constant Contact
- #Don't Make Assumptions
- #Setup Email Protocols
- #Case Study
- #Module Six: Review Questions

Module Seven: Building Trust

- #Trust Your Team and They Will Trust You
- #Be Aware of "Us vs. Them" Territorial Issues
- #Share Best Practices
- #Create a Sense of Ownership
- #Case Study
- #Module Seven: Review Questions

Module Eight: Cultural Issues

- #Respect and Embrace Differences
- #Be Aware of Different Work Styles
- #Know Your Team Members Cultural Background
- #Dealing With Stereotypes
- #Case Study
- #Module Eight: Review Questions

Module Nine: To Succeed With a Virtual Team

- #Set Clear Goals
- #Create a SOP's
- #Build a Team Culture
- #Provide Timely Feedback
- #Case Study
- #Module Nine: Review Questions

Module Ten: Dealing With Poor Team Players

- #Manage Their Results, Not Their Activities
- #Be Proactive Not of Reactive
- #Check in Often
- #Remove Them
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Choosing the Right Tools

- #Communication Software
- #Collaboration and Sharing Tools
- #Project Management Software
- #Use Whatever Works for You and Your Team
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Workplace Essentials

Appreciative Inquiry

Organizations can be thought of living beings made up of the individuals working within it. Appreciative Inquiry has the ability to change the whole organization by change the people. Through positive questioning people will be directed to move in a positive direction. Recognizing the strengths and values of what works as opposed to what's wrong will transform the individuals and thus transform the organization.

Appreciative Inquiry is a shift from looking at problems and deficiencies and focusing on strengths and successes. It is a tool for organizational change and it will strengthen relationships. Who doesn't like to share good positive stores and events? Think about it.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans and Evaluations

Module Two: Introducing Appreciative Inquiry

- #What is Appreciative Inquiry?
- #Generating a Better Future
- #Engaging People in Positive Thought
- #Change the Person, Change the Organization
- #Case Study
- #Module Two: Review Questions

Module Three: Changing the Way You Think

- #Shifting from "What's Wrong?" to "What's Right"?
- #It's Not Eliminating Mistakes, It's Holding Up Successes
- #Positive Language Will Affect Peoples Thinking
- #Limit or Remove Negative Phrasing
- #Case Study
- #Module Three: Review Questions

Module Four: Four D model

- #Discovery
- #Dream
- #Design
- #Delivery
- #Case Study
- #Module Four: Review Questions

Module Five: The Four I Model

- #Initiate
- #Inquire
- #Imagine
- #Innovate
- #Case Study
- #Module Five: Review Questions

Module Six: Appreciative Inquiry Interview Style

- #Framing Positive Questions
- #Solicit Positive Stories
- #Finding Out What Works
- #Recognize the Reoccurring Themes
- #Case Study
- #Module Six: Review Questions

Module Seven: Anticipatory Reality

- #Imagining a Successful Future Will Affect the Present
- #Controlling Negative Anticipation
- #Current Decisions Will Be Influenced Positively
- #Base It on Data and Real Examples
- #Case Study
- #Module Seven: Review Questions

Module Eight: The Power of Positive Imagery

- #Shaping Performance with Positive Imagery
- #Being Better Prepared for Adversity
- #People are More Flexible and Creative
- #Think of the Perfect Situation
- #Case Study
- #Module Eight: Review Questions

Module Nine: Influencing Change Through AI

- #Using Strengths to Solve Challenges
- #Confidence Will Promote Positive Change
- #Inquiry is a Seed of Change
- #People Will Gravitate Towards What is Expected of Them
- #Case Study
- #Module Nine: Review Questions

Module Ten: Coaching and Managing With AI

- #Build Around What Works
- #Focus on Increases
- #Recognize the Best in People
- #Limit or Remove Negative Comments
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Creating a Positive Core

- #Strengths
- #Best Practices
- #Peak Experiences
- #Successes
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Business Acumen

Through our Business Acumen workshop your participants will improve their judgment and decisiveness skills. Business Acumen is all about seeing the big picture and recognizing that all decisions no matter how small can have an effect on the bottom line. Your participants will increase their financial literacy and improve their business sense.

Business Acumen will give your participants an advantage everyone wishes they had. The workshop will help your participants recognize learning events, manage risk better, and increase their critical thinking. Business Acumen has the ability to influence your whole organization, and provide that additional edge that will lead to success.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Pre-Assignment
- #Action Plans and Evaluations

Module Two: Seeing the Big Picture

- #Short and Long Term Interactions
- #Recognize Growth Opportunities
- #Mindfulness of Decisions
- #Everything is Related
- #Case Study
- #Module Two: Review Questions

Module Three: KPI's (Key Performance Indicators)

- #Decisiveness
- #Flexible
- #Strong Initiative
- #Intuitive
- #Case Study
- #Module Three: Review Questions

Module Four: Risk Management Strategies

- # Continuous Assessment
- # Internal and External Factors
- # Making Adjustments and Corrections
- # Knowing When to Pull the Trigger or Plug
- # Case Study
- # Module Four: Review Questions

Module Five: Recognizing Learning Events

- # Develop a Sense of Always Learning
- # Evaluate Past Decisions
- # Problems are Learning Opportunities
- # Recognize Your Blind Spots
- # Module Five: Review Questions

Module Six: You Need to Know These Answers and More

- # What Makes Money My Company Money?
- # What Were Sales Last Year?
- # What is our Profit Margin?
- # What Were Our Costs?
- # Case Study
- # Module Six: Review Questions

Module Seven: Financial Literacy (I)

- # Assets
- # Financial Ratios
- # Liabilities
- # Equity
- # Case Study
- # Module Seven: Review Questions

Module Eight: Financial Literacy (II)

- # Income Statement
- # Balance Sheet
- # Cash Flow Statement
- # Read, Read, and Read
- # Case Study
- # Module Eight: Review Questions

Module Nine: Business Acumen in Management

- #Talent Management
- #Change Management
- #Asset Management
- #Organizational Management
- #Case Study
- #Module Nine: Review Questions

Module Ten: Critical Thinking in Business

- #Ask the Right Questions
- #Organize the Data
- #Evaluate the Information
- #Make the Decision
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Key Financial Levers

- #Investing in People
- #Effective Communication
- #Process Improvement
- #Goal Alignment
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Business Ethics

A human being's personal ethics determine individual standards of right and wrong. Ethics allow people to determine what they should do in a given situation. Each person develops ethical standards, and it is the responsibility of each individual to examine personal morals and behavior. In business, ethics refers to the behavior relating to the moral problems that occur in business organizations.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: What is Ethics?

- #What is Business Ethics
- #10 Benefits of Managing Ethics
- #Case Study

Module Three: Implementing Ethics in the Workplace

- #Benefits
- #Guidelines for Managing Ethics in the Workplace
- #Roles and Responsibilities

Module Four: Employer / Employee Rights

- #Privacy Policies
- #Harassment Issues
- #Technology

Module Five: Business and Social Responsibilities

- #Identifying Types of Responsibilities
- #Case Study
- #Handling Conflicting Social and Business Responsibilities
- #Case Study

Module Six: Ethical Decisions

- #The Basics
- #Balancing Personal and Organizational Ethics
- #Common Dilemmas
- #Making Ethical Decisions
- #Overcoming Obstacles

Module Seven: Whistle Blowing

- #Criteria and Risk
- #The Process
- #When You Should "Blow the Whistle"

Module Eight: Managerial Ethics

- #Ethical Management
- #Identifying the Characteristics
- #Ensuring Ethical Behavior

Module Nine: Unethical Behavior

- #Recognize and Identify
- #Preventing
- #Addressing
- #Interventions

Module Ten: Ethics in Business (I)

- #Organization Basics
- #Addressing the Needs
- #Ethical Principles

Module Eleven: Ethics in Business (II)

- #Ethical Safeguards
- #Developing a Code of Ethics
- #Performing an Internal Ethics Audit
- #Upholding the Ethics Program

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Business Etiquette

Success in any industry relies on relationships, whether with co-workers, clients, suppliers, or investors. When you're well-mannered and considerate in dealing with others, you create engaging, productive, and long term business relationships. As such, it is important to learn, not just the technical side of a business, but how to conduct one's self in the company of others.

This is where business etiquette comes in. This workshop will introduce participants to business etiquette, as well as provide guidelines for the practice of business etiquette across different situations.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Understanding Etiquette

- #Etiquette Defined
- #The Importance of Business Etiquette

Module Three: Networking for Success

- #Creating an Effective Introduction
- #Making a Great First Impression
- #Minimizing Nervousness
- #Using Business Cards Effectively
- #Remembering Names

Module Four: The Meet and Greet

- #The Three-Step Process
- #The Four Levels of Conversation

Module Five: The Dining in Style

- #Understanding Your Place Setting
- #Using Your Napkin
- #Eating Your Meal
- #Sticky Situations and Possible Solutions

Module Six: Eating Out

- #Ordering in a Restaurant
- #About Alcoholic Beverages
- #Paying the Bill
- #Tipping

Module Seven: Business Email Etiquette

- #Addressing Your Message
- #Grammar and Acronyms
- #Top 5 Technology Tips

Module Eight: Telephone Etiquette

- #Developing an Appropriate Greeting
- #Dealing with Voicemail
- #Cell phone Do's and Don'ts

Module Nine: The Written Letter

- #Thank You Notes
- #Formal Letters
- #Informal Letters

Module Ten: Dressing for Success

- #The Meaning of Colors
- #Interpreting Common Dress Codes
- #Deciding What to Wear

Module Eleven: International Etiquette

- #General Rules
- #Important Points
- #Preparation Tips

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Change Management

Change is a constant in many of our lives. All around us, technologies, processes, people, ideas, and methods often change, affecting the way we perform daily tasks and live our lives. This workshop will give any leader tools to implement changes more smoothly and to have those changes better accepted. This workshop will also give all participants an understanding of how change is implemented and some tools for managing their reactions to change.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Preparing for Change

- #Defining Your Strategy
- #Building the Team

Module Three: Identifying the WIFM

- #What's in it for Me?
- #Building Support

Module Four: Understanding Change

- #Influences on Change
- #Common Reactions to Change
- #Tools to Help the Change Process

Module Five: Managing the Change

- #Change Readiness Audit
- #Stakeholder analysis
- #Developing a Change Management Plan
- #Developing a Communication Plan
- #Implementing the Plans

Module Six: Gaining Support

- #Gathering Data
- #Addressing Concerns and Issues
- #Evaluating and Adapting

Module Seven: Making it All Worthwhile

- #Leading Status Meetings
- #Celebrating Successes
- #Sharing the Results and Benefits

Module Eight: Using Appreciative Inquiry

- #The Four Stages
- #The Purposes of Appreciative Inquiry
- #Examples and Case Studies

Module Nine: Bringing People to Your Side

- #A Dash of Emotion
- #Plenty of Facts

Module Ten: Building Resiliency

- #What is Resiliency?
- #Why is It Important?
- #Five Easy Steps for the Leader and the Individual

Module Eleven: Building Flexibility

- #What is Flexibility?
- #Why is it Important?
- #Five Easy Steps for the Leader and the Individual

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Civility in the Workplace

Civility is treating people with consideration and respect. It is a simple and priceless act that can have an incredibly positive impact on someone's day. Being polite and nice and genuinely caring about your coworker's feelings will produce a happy and more productive work environment. Producing a more civil workforce will put smiles on the faces of employees and customers alike.

An uncivil workplace can lead to lower moral, lower productivity, more employee turnover, and generally not a nice place to work. The list is endless as to what negative events can occur in an uncivil work environment. The benefits to Civility in the Workplace are countless and will pay off immensely in every aspect of your job.

Outline:

Module 1: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Introduction

- #What is Uncivil Behavior?
- #Three Reasons Why You Should be Civil
- #Dealing with Difficult Personalities
- #Costs and Rewards
- # Case Study
- #Review Questions

Module Three: Effective Work Etiquette

- #Greetings
- #Respect
- #Involvement
- #Being Politically Correct
- #Case Study
- #Review Questions

Module Four: Costs and Rewards

- #Incivility and the Costs
- #Civility and the Rewards
- #Four Causes of Incivility
- #How to Overcome It
- #Case Study
- #Review Questions

Module Five: Conflict Resolution

- #Collaborating
- #Competing
- #Compromising
- #Accommodating
- #Avoiding
- #Case Study
- #Review Questions

Module Six: Getting to the Cause

- #Examining the Root Cause
- #Creating a Cause and Effect Diagram
- #Forgiveness
- #Benefits of Resolution
- #Case Study
- #Review Questions

Module Seven: Communication

- #Para-verbal Communication
- #Non-Verbal Communication
- #Listening Skills
- #Appreciative Inquiry
- #Case Study
- #Review Questions

Module Eight: Negotiation

- #Three Sides to Incivility
- #Mediation
- #Arbitration
- #Creative Problem Solving
- #Case Study
- #Review Questions

Module Nine: Identifying Your Need

- #Completing a Needs Analysis
- #Focus Groups
- #Observations
- #Anonymous Surveys
- #Case Study
- #Review Questions

Module Ten: Writing a Civility Policy

- # Designating the Core Group
- # Defining What is Unacceptable Behavior
- # Defining the Consequence
- # Writing the Policy
- # Case Study
- # Review Questions

Module Eleven: Implementing the Policy

- # The First Steps
- # Training
- # Addressing Complaints
- # Enforcing Violators
- # Case Study
- # Review Questions

Module Twelve: Wrapping Up

- # Words from the Wise
- # Review of Parking Lot
- # Lessons Learned
- # Completion of Action Plans and Evaluations

Conflict Resolution

Wherever two or more people come together, there is bound to be conflict. This course will give participants a seven-step conflict resolution process that they can use and modify to resolve conflict disputes of any size. Participants will also learn crucial conflict management skills, including dealing with anger and using the Agreement Frame.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: An Introduction to Conflict Resolution

- #What is Conflict?
- #What is Conflict Resolution?
- #Understanding the Conflict Resolution Process

Module Three: Conflict Resolution Styles with the Thomas-Kilmann Instrument

- #Collaborating
- #Competing
- #Compromising
- #Accommodating
- #Avoiding

Module Four: Creating an Effective Atmosphere

- #Neutralizing Emotions
- #Setting Ground Rules
- #Choosing the Time and Place

Module Five: Creating a Mutual Understanding

- #What Do I Want?
- #What Do They Want?
- #What Do We Want?

Module Six: Focusing on Individual and Shared Needs

- #Finding Common Ground
- #Building Positive Energy and Goodwill
- #Strengthening Your Partnership

Module Seven: Getting to the Root Cause

- #Examining Root Causes
- #Creating a Cause and Effect Diagram
- #The Importance of Forgiveness
- #Identifying the Benefits of Resolution

Module Eight: Generating Options

- #Generate, Don't Evaluate
- #Creating Mutual Gain Options and Multiple Option Solutions
- #Digging Deeper into Your Options

Module Nine: Building a Solution

- #Creating Criteria
- #Creating a Shortlist
- #Choosing a Solution
- #Building a Plan

Module Ten: The Short Version of the Process

- #Evaluating the Situation
- #Choosing Your Steps
- #Creating an Action Plan
- #Using Individual Process Steps

Module Eleven: Additional Tools

- #Stress and Anger Management Techniques
- #The Agreement Frame
- #Asking Open Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Customer Service

Each and every one of us serves customers, whether we realize it or not. Maybe you're on the frontlines of a company, serving the people who buy your products. Perhaps you're an accountant, serving the employees by producing their pay checks and keeping the company running. Or maybe you're a company owner, serving your staff and your customers.

This workshop will look at all types of customers and how we can serve them better and improve ourselves in the process.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Who We Are and What We Do

- #External Customers
- #Internal Customers
- #What Is Customer Service?
- #Who Are Customer Service Providers?

Module Three: Establishing Your Attitude

- #Appearance Counts!
- #The Power of a Smile
- #Staying Energized
- #Staying Positive

Module Four: Identifying and Addressing Customer Needs

- #Understanding the Customer's Situation
- #Staying Outside the Box
- #Meeting Basic Needs
- #Going the Extra Mile

Module Five: Generating Return Business

- #Following Up
- #Addressing Complaints
- #Turning Difficult Customers Around

Module Six: In-Person Customer Service

- #Dealing with At-Your-Desk Requests
- #The Advantages and Disadvantages of In-Person Customer Service
- #Using Body Language to Your Advantage

Module Seven: Giving Customer Service over the Phone

- #The Advantages and Disadvantages of Telephone Communication
- #Telephone Etiquette
- #Tips and Tricks for Providing Customer Service over the Phone

Module Eight: Providing Electronic Customer Service

- #The Advantages and Disadvantages of Electronic Communication
- #Understanding Netiquette
- #Email Etiquette: The Do's and Don'ts of Email
- #Tips and Tricks
- #Examples: Eliminate Electronic Ping Pong

Module Nine: Recovering Difficult Customers

- #De-Escalating Anger
- #Establishing Common Ground
- #Setting Your Limits
- #Managing Your Own Emotions

Module Ten: Understanding When to Escalate

- #Dealing with Vulgarity
- #Coping with Insults
- #Dealing with Legal and Physical Threats

Module Eleven: Ten Things You Can Do to WOW Customers Every Time

- #Ten Things You Can Do to WOW Customers Every Time

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Cyber Security

Every organization is responsible for ensuring Cyber Security. The ability to protect its information systems from impairment or even theft is essential to success. Implementing effective security measures will not only offer liability protection; it will also increase efficiency and productivity.

With our Cyber Security workshop your participants will understand the different types of malware and security breaches. Develop effective prevention methods which will increase overall security. They will also understand the basic concepts associated with Cyber Security and what a company needs to stay secure.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Cyber Security Fundamentals

- #What is Cyberspace?
- #What is Cyber Security?
- #Why is Cyber Security important?
- #What is a Hacker?
- #Case Study
- #Module Two: Review Questions

Module Three: Types of Malware

- #Worms
- #Viruses
- #Spyware
- #Trojans
- #Case Study
- #Module Three: Review Questions

Module Four: Cyber Security Breaches

- #Phishing
- #Identity Theft
- #Harassment
- #Cyberstalking
- #Case Study
- #Module Four: Review Questions

Module Five: Types of Cyber Attacks

- #Password Attacks
- #Denial of Service Attacks
- #Passive Attack
- #Penetration Testing
- #Case Study
- #Module Five: Review Questions

Module Six: Prevention Tips

- #Craft a Strong Password
- #Two-Step Verification
- #Download Attachments with Care
- #Question Legitimacy of Websites
- #Case Study
- #Module Six: Review Questions

Module Seven: Mobile Protection

- #No Credit Card Numbers
- #Place Lock on Phone
- #Don't Save Passwords
- #No Personalized Contacts Listed
- #Case Study
- #Module Seven: Review Questions

Module Eight: Social Network Security

- #Don't Reveal Location
- #Keep Birthdate Hidden
- #Have Private Profile
- #Don't Link Accounts
- #Case Study
- #Module Eight: Review Questions

Module Nine: Prevention Software

- #Firewalls
- #Virtual Private Networks
- #Anti-Virus & Anti-Spyware
- #Routine Updates
- #Case Study
- #Module Nine: Review Questions

Module Ten: Critical Cyber Threats

- #Critical Cyber Threats
- #Cyber terrorism
- #Cyberwarfare
- #Cyberespionage
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Defense Against Hackers

- #Cryptography
- #Digital Forensics
- #Intrusion Detection
- #Legal Recourse
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Delivering Constructive Criticism

Delivering Constructive Criticism is one of the most challenging things for anyone. Through this workshop your participants will gain valuable knowledge and skills that will assist them with this challenging task. When an employee commits an action that requires feedback or criticism it needs to be handled in a very specific way.

Constructive Criticism if done correctly will provide great benefits to your organization. It provides the ability for management to nullify problematic behaviors and develop well rounded and productive employees. Constructive feedback shows an employee that management cares about them and will invest time and effort into their careers.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: When Should Feedback Occur?

- #Repeated Events or Behavior
- #Breach's in Company Policy
- #When Informal Feedback has not Worked
- #Immediately After the Occurrence
- #Case Study
- #Module Two: Review Questions

Module Three: Preparing and Planning

- #Gather Facts on the Issue
- #Practice Your Tone
- #Create an Action Plan
- #Keep Written Records
- #Case Study
- #Module Three: Review Questions

Module Four: Choosing a Time and Place

- # Check the Ego at the Door
- # Criticize in Private, Praise in Public
- # It Has to be Face to Face
- # Create a Safe Atmosphere
- # Case Study
- # Module Four: Review Questions

Module Five: During the Session (I)

- # The Feedback Sandwich
- # Monitor Body Language
- # Check for Understanding
- # Practice Active Listening
- # Case Study
- # Module Five: Review Questions

Module Six: During the Session (II)

- # Set Goals
- # Be Collaborative
- # Ask for a Self-Assessment
- # Always Keep Emotions in Check
- # Case Study
- # Module Six: Review Questions

Module Seven: Setting Goals

- # SMART Goals
- # The Three P's
- # Ask for Their Input
- # Be as Specific as Possible
- # Case Study
- # Module Seven: Review Questions

Module Eight: Diffusing Anger or Negative Emotions

- # Choose the Correct Words
- # Stay on Topic
- # Empathize
- # Try to Avoid "You Messages"
- # Case Study
- # Module Eight: Review Questions

Module Nine: What Not to Do

- #Attacking or Blaming
- #Not Giving Them a Chance to Speak
- #Talking Down
- #Becoming Emotional
- #Case Study
- #Module Nine: Review Questions

Module Ten: After the Session (I)

- #Set a Follow-up Meeting
- #Make Your Self Available
- #Be Very Specific with the Instructions
- #Provide Support and Resources
- #Case Study
- #Module Ten: Review Questions

Module Eleven: After the Session (II)

- #Focus on the Future
- #Measuring Results
- #Was the Action Plan Followed?
- #If Improvement is not Seen, Then What?
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Developing Corporate Behavior

With this workshop your participants will be able to develop a business environment that reflects a positive set of values and ethics. Aligning these characteristics with the standards of conduct is what makes a business stand out and be a leader in the business world.

Through our Developing Corporate Behavior workshop your participants should see improved team building, better communication, and trust. By realizing the benefits of corporate behavior and developing a successful plan your participants should see a reduction in incidents and an increase in team work and loyalty.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: The Science of Behavior

- #What is Behavior?
- #Psychology
- #Sociology
- #Anthropology
- #Case Study
- #Module Two: Review Questions

Module Three: Benefits of Corporate Behavior

- #Employee Safety
- #Conservation of Materials
- #Engagement
- #Improved Employee Performance
- #Case Study
- #Module Three: Review Questions

Module Four: Most Common Categories of Corporate Behavior

- #Managerial Structure
- #Company Values and Ethics
- #Employee Accountability
- #Workplace Incidents
- #Case Study
- #Module Four: Review Questions

Module Five: Managerial Structure

- # Clearly Defined Management
- # Qualified Management Team
- # Obvious Advancement Path
- # Grievance Procedures
- # Case Study
- # Module Five: Review Questions

Module Six: Company Values and Ethics

- # Environmental
- # Charity and Community Outreach
- # Integrity
- # Diversity
- # Case Study
- # Module Six: Review Questions

Module Seven: Employee Accountability

- # Attitude
- # Attendance
- # Honesty
- # Substance Abuse & Workplace Violence
- # Case Study
- # Module Seven: Review Questions

Module Eight: Workplace Incidents

- # Safety
- # Prejudice & Discrimination
- # Vandalism & Theft
- # Harassment or Bullying
- # Case Study
- # Module Eight: Review Questions

Module Nine: Designing and Implementing

- # Group Planning
- # Define Preferred Organizational Behaviors
- # Hiring
- # Training Employees
- # Case Study
- # Module Nine: Review Questions

Module Ten: Corporate Team Behavior

- # Team Building
- # Better Communication
- # Conflict Resolution
- # Loyalty to the Company and the Department
- # Case Study
- # Module Ten: Review Questions

Module Eleven: Auditing Corporate Behavior

- # Affirm Ethical Behavior
- # Investigate and Review Reported Incidents
- # Determine Progress
- # Get Employee Feedback & Revise
- # Case Study
- # Module Eleven: Review Questions

Module Twelve: Wrapping Up

- # Words from the Wise
- # Review of Parking Lot
- # Lessons Learned
- # Completion of Action Plans and Evaluations
- # Recommended Reading

Team Building For Managers

Teamwork is a part of everyday business life. Whether it's virtual, in the office, or on the road, we are often expected to be a functional part of a team. Having a strong team benefits every organization and will lead to more successes than not. Teamwork is how your participants will elevate that event or project from just OK to great!

Through our Team Building For Managers workshop participants will be encouraged to explore the different aspects of a team, as well as ways that they can become a top-notch team performer. They will be given the details and concepts of what makes up a team, and what factors into being a successful team and team member. Activities that build camaraderie, develop problem solving skills, and stimulate interaction will give your participants what is needed to be a great team member.

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: What Are The Benefits Of Team Building?

- #Better Communication And Conflict Resolution
- #Effectiveness
- #Motivation
- #Camaraderie
- #Case Study
- #Module Two: Review Questions

Module Three: Types Of Team Building

- #Games
- #Activities
- #Education
- #Social Gatherings
- #Case Study
- #Module Three: Review Questions

Module Four: Games

- #Games For Introductions
- #Games To Build Camaraderie
- #Games For Problem Solving
- #Games To Stimulate Interaction
- #Case Study
- #Module Four: Review Questions

Module Five: More Team Building Games

- # Games To Build Trust
- # Games To Motivate
- # Games To Build Communication
- # Games For Conflict Resolution
- # Case Study
- # Module Five: Review Questions

Module Six: Activities

- # Activities To Build Camaraderie
- # Activities For Idea Sharing
- # Activities To Build Trust
- # Activities To Stimulate Interaction
- # Case Study
- # Module Six: Review Questions

Module Seven: More Team Building Activities

- # Activities To Motivate
- # Activities To Improve Working Together
- # Activities To Build Communication
- # Activities For Conflict Resolution
- # Case Study
- # Module Seven: Review Questions

Module Eight: Social Gathering

- # Singing / Karaoke
- # Dinner / Pot Lucks
- # Physical Activities
- # Meetings
- # Case Study
- # Module Eight: Review Questions

Module Nine: Common Mistakes When Team Building

- # Letting Cliques Develop
- # Not Delegating Tasks
- # Rewarding In Private / Criticizing In Public
- # Disjointed Plans Of Grandeur
- # Case Study
- # Module Nine: Review Questions

Module Ten: Formatting A Team Building Plan

- # Define The Goal
- # Consult Team Members

- #Research And Create Structure
- #Keep It Fun
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Evaluate

- #Was The Goal Met?
- #Was The Team Building Cohesive?
- #What Did The Team Think Of The Team Building?
- #How Can The Team Building Be Improved For Next Time?
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words From The Wise
- #Review Of Parking Lot
- #Lessons Learned
- #Completion Of Action Plans And Evaluations
- #Recommended Reading

Handling a Difficult Customer

Wouldn't the world be a great place if every customer was pleasure to deal with? We all know that is a fantasy land. So what is the best way to handle a difficult customer? Through our workshop your participants will learn stress management skills, how to build rapport, and recognizing certain body language.

By utilizing our Handling a Difficult Customer workshop your participants will see an increase in customer service, productivity, and a decrease in unhappy customers. Your participants will be provided a strong skill set including in-person and over the phone techniques, addressing complaints, and generating return business

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans Form
- #Evaluation Form

Module Two: The Right Attitude Starts with You

- #Be Grateful
- #Keep Your Body Healthy
- #Focus on Positive Thoughts
- #Invoke Inner Peace
- #Case Study
- #Module Two: Review Questions

Module Three: Internal Stress Management

- #Irritability
- #Unhappiness with Your Job
- #Feeling Underappreciated
- #Not Well-Rested
- #Case Study
- #Module Three: Review Questions

Module Four: External Stress Management

- #Office Furniture Not Ergonomically Sound
- #High Noise Volume in the Office
- #Rift with Co-Workers
- #Demanding Supervisor
- #Case Study
- #Module Four: Review Questions

Module Five: Transactional Analysis

- #What is Transactional Analysis?
- #Parent
- #Adult
- #Child
- #Case Study
- #Module Five: Review Questions

Module Six: Why are Some Customers Difficult?

- #They Have Truly Had a Bad Experience and Want to Vent
- #They Have Truly Had a Bad Experience and Want Someone to be Held Accountable
- #They Have Truly Had a Bad Experience and Want Resolution
- #They Are Generally Unhappy
- #Case Study
- #Module Six: Review Questions

Module Seven: Dealing with the Customer Over the Phone

- #Listen to the Customer's Complaint
- #Build Rapport
- #Do Not Respond with Negative Words or Emotion
- #Offer a Verbal Solution to Customer
- #Case Study
- #Module Seven: Review Questions

Module Eight: Dealing with the Customer In Person

- #Listen to the Customer's Complaint
- #Build Rapport
- #Responding with Positive Words and Body Language
- #Besides Words, What to Look For?
- #Case Study
- #Module Eight: Review Questions

Module Nine: Sensitivity in Dealing with Customers

- #Who are Angry
- #Who Are Rude
- #With Different Cultural Values
- #Who Cannot Be Satisfied
- #Case Study
- #Module Nine: Review Questions

Module Ten: Scenarios of Dealing with a Difficult Customer

- #Angry Customer
- #Rude Customer
- #Culturally Diverse Customer
- #Impossible to Please Customer
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Following up With a Customer Once You Have Addressed Their Complaint

- #Call the Customer
- #Send the Customer an Email
- #Mail the Customer a Small Token
- #Handwritten or Typed Letter
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations
- #Recommended Reading

Risk Assessment and Management

It is not possible to control or manage 100% of risk, but knowing what do before, during, and after an event will mitigate the damage and harm. Identifying potential hazards and risks and making it part of the day to day business is important. Safety should be the first priority as every business must face the reality of risks and hazards.

Through our Risk Assessment and Management course your participants will be aware of hazards and risk they didn't realize were around their workplace. Identifying hazards through proper procedures will provide your participants the ability to prevent that accident before it occurs. Limiting and removing potential dangers through Risk Assessment will be an incredible investment.

Outline:

Module One: Getting Started

- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives
- #Action Plans and Evaluations

Module Two: Identifying Hazards and Risks

- #What is a Hazard?
- #What is a Risk?
- #Consult with Employees
- #Likelihood Scale
- #Case Study
- #Module Two: Review Questions

Module Three: Seeking Out Problems Before they Happen (I)

- #Unique to Your Business
- #Walk Around
- #Long Term and Short Term
- #Common Issues
- #Case Study
- #Module Three: Review Questions

Module Four: Seeking Out Problems Before they Happen (II)

- #Ask "What would happen if....?"
- #External Events
- #Worst Case Scenarios
- #Consequence Scale
- #Case Study
- #Module Four: Review Questions

Module Five: Everyone's Responsibility

- #See it, Report it!
- #If It Is Not Safe Don't Do It
- #Take Appropriate Precautions
- #Communicating to the Organization
- #Case Study
- #Module Five: Review Questions

Module Six: Tracking and Updating Control Measures

- #What is a Control Measure?
- #Your Business Procedures
- #Are They Adequate?
- #Updating and Maintaining
- #Case Study
- #Module Six: Review Questions

Module Seven: Risk Management Techniques

- #Reduce the Risk
- #Transfer the Risk
- #Avoid the Risk
- #Accept The Risk
- #Case Study
- #Module Seven: Review Questions

Module Eight: General Office Safety and Reporting

- #Accident Reports
- #Accident Response Plan
- #Emergency Action Plan
- #Training and Education
- #Case Study
- #Module Eight: Review Questions

Module Nine: Business Impact Analysis

- #Gather Information
- #Identify Vulnerabilities
- #Analyze Information
- #Implement Recommendations
- #Case Study
- #Module Nine: Review Questions

Module Ten: Disaster Recovery Plan

- #Make It Before You Need It
- #Test, Update, and Repeat
- #Hot, Warm, and Cold Sites
- #Keep Documentation Simple and Clear
- #Case Study
- #Module Ten: Review Questions

Module Eleven: Summary Of Risk Assessment

- #What are the Hazards?
- #Who Might be Harmed?
- #Are Current Control Measures Sufficient?
- #If Not, Change Control Measures
- #Case Study
- #Module Eleven: Review Questions

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Safety in the Workplace

Workplace safety is the responsibility of everyone in an organization. Companies have legal obligations to meet certain safety requirements, but many go further than the minimum obligations. Safety standards and procedures must be put in place, and everyone needs to follow the standards in order for them to be effective.

Each industry has its own set of hazards, but there are workplace hazards that are common across organizations. By identifying and anticipating hazards, employers can prevent injuries and keep employees safe.

This course will be instrumental in reviewing common hazards, safety techniques and after completion; you will have the tools to help you create a Safety policy for your work place.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: An Overview

- #Work Safety and Health Legislations
- #Roles & Duties
- #Safety Planning

Module Three: Types of Hazards

- #Computer Workstations
- #Ergonomics
- #Fire Prevention
- #Fitness & Wellness
- #Heat Stress
- #Stress
- #Violence

Module Four: Managers Role

- #Promoting & Enforcing Safety Standards
- #Element of a Health and Safety Program
- #Responsibilities
- #Corporate Culture

Module Five: Training

- #Reasons for Training
- #Definition
- #Orientation
- #On the Job Training
- #Safety Meetings
- #Planning and Conducting a Training Session

Module Six: Stress Management

- #Altering
- #Avoiding
- #Accepting
- #Relaxation Techniques
- #Using Routines to Reduce Stress

Module Seven: Workplace Violence

- #What is Workplace Violence?
- #Identifying
- #Addressing
- #Implementing a Workplace Harassment Policy

Module Eight: Identifying Your Company Hazards

- #Conducting an Inspection
- #Prioritizing Deficiencies
- #Report & Following Up

Module Nine: Drug & Alcohol Abuse

- #For Employees
- #For Managers or Supervisors
- #When to Address
- #Implementing a "No Tolerance" Rule

Module Ten: Writing the Safety Plan

- #Management Involvement
- #Responsibility
- #Employee Involvement
- #Follow Through with Accident Investigations
- #Training of Employees

Module Eleven: Implement the Plan

- #Selecting an Employee Representative
- #Identifying Roles
- #Assigning Responsibility
- #Follow Through

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations

Teamwork and Team Building

For most of us, teamwork is a part of everyday life. Whether it's at home, in the community, or at work, we are often expected to be a functional part of a performing team. This workshop will encourage you to explore the different aspects of a team, as well as ways that they can become a top-notch team performer.

Outline:

Module One: Getting Started

- #Icebreaker
- #Housekeeping Items
- #The Parking Lot
- #Workshop Objectives

Module Two: Defining Success

- #What is a Team?
- #An Overview of Tuckman and Jensen's Four-Phase Model

Module Three: Types of Teams

- #The Traditional Team
- #Self-Directed Teams
- #E-Teams

Module Four: The First Stage of Team Development – Forming

- #Hallmarks of This Stage
- #What To Do As A Leader
- #What To Do As A Follower

Module Five: The Second Stage of Team Development – Storming

- #The Hallmarks of This Stage
- #What To Do As A Leader
- #What To Do As A Follower

Module Six: The Third Stage of Team Development – Norming

- #The Hallmarks of This Stage
- #What To Do As A Leader
- #What To Do As A Follower

Module Seven: The Fourth Stage of Team Development – Performing

- #Hallmarks of this Stage
- #What To Do As A Leader
- #What To Do As A Follower

Module Eight: Team Building Activities

- #The Benefits and Disadvantages
- #Team-Building Activities That Won't Make People Cringe
- #Choosing a Location for Team-Building

Module Nine: Making the Most of Team Meetings

- #Setting the Time and the Place
- #Trying the 50-Minute Meeting
- #Using Celebrations of All Sizes

Module Ten: Solving Problems as a Team

- #The Six Thinking Hats
- #Encouraging Brainstorming
- #Building Consensus

Module Eleven: Encouraging Teamwork

- #Some Things to Do
- #Some Things to Avoid
- #Some Things to Consider

Module Twelve: Wrapping Up

- #Words from the Wise
- #Review of Parking Lot
- #Lessons Learned
- #Completion of Action Plans and Evaluations